

FINANCIAL TIMES

Civil liberties

First serious test for Hong Kong's next leader

Page 6

World Business Newspaper <http://www.FT.com>

Russia gets \$6bn confidence vote from World Bank

Russia's new economic team won an international vote of confidence as the World Bank announced a \$6bn loan programme over two years. It follows the International Monetary Fund's promise to re-start an interrupted \$10bn programme. As well as easing a situation of unpaid wages and pensions, part of the World Bank lending would be directed at resettling Russians from the depressed north. Page 16

Concert, the alliance of MCI of the US and British Telecommunications, was chosen by Portugal Telecom as its strategic partner, initiating realignments that will reshape the telecoms industry in Europe and the Americas. Page 17; Observer, Page 15; Lex, Page 16

GEC Alsthom, the Anglo-French transport equipment group, announced a \$162m contract to supply and maintain eight eight-car trains for the London to Gatwick airport express service. It is the group's first UK train order since the privatisation of British Rail. Page 10

Sony candidate talked to Channel 4

Cardiff-born Howard Stringer (left), who is being considered for Sony's top job in the US, has also emerged as a possible candidate for chief executive of Channel Four, the UK television station. Educated at Oxford, the television executive worked his way up from a clerk's position to head the CBS network in the US. Page 17

Crackdown sought on music pirates: Music industry executives meet in Rome this week to discuss the feasibility of investing in an international network of specialist units devoted to cracking down on music piracy. Page 7

General Motors reported its best quarterly performance in North America for more than a decade, beating Wall Street's expectations for its rebounding profitability and giving a big push to its stop-go recovery of the mid-1990s. Page 17

Civil liberties laws stir interest in HKC: After publishing proposals on new civil liberties laws, Hong Kong's government-in-waiting had to order an additional print run of 10,000 explanatory documents. Page 6

S Korea defuses bank shake-up: A South Korean panel on financial reform proposed short-term measures to deregulate the financial industry, but delayed until later this year controversial recommendations for restructuring the troubled banking sector. Page 6

Singapore Airlines confirmed it had held talks with Ansett of Australia and its main shareholder, Air New Zealand, on the possibility of a commercial relationship. Page 7

Bulgaria to sell refinery: Bulgaria's caretaker government approved a plan to privatise up to 75 per cent of the Neftegaz oil refinery, the largest in the Balkan region.

Pearl gives AMP a lift: A one-off gain from UK subsidiary Pearl Group helped Australian Mutual Provident, the financial services provider, to overcome lower investment returns and post a net profits increase for 1996 from A\$1.8bn to A\$2.1bn (\$1.64bn). Page 17

Camelot, the consortium that operates the UK's national lottery, failed in a second attempt in the High Court to halt a rival lottery game run by three betting shop chains. Page 10

Backpack drug haul: Customs officials in New Delhi held an American after seizing \$20,000 worth of hashish as he prepared to leave for Amsterdam. They said 22kg of the cannabis product was concealed in a backpack.

\$25m for Palestinian housing: The World Bank has pledged \$25m to build badly needed housing in the West Bank and Gaza Strip.

Bugs found in Vienna hotel: Workers renovating a Vienna hotel found \$100,000 worth of listening devices in the walls, said the Austrian weekly Profil. It said German intelligence sources told Austria's secret service the bugs may have been put in the Marriott hotel by the CIA to eavesdrop on Iranian and Iraqi delegations to last November's OPEC meeting.

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STOCK MARKET INDICES

US LUNCHTIME RATES

OTHER RATES

NORTH SEA OIL (Argus)

STOCK MARKET INDICES

MICROMACHINES

EXTRA-TERRESTRIALS

THE EURO

TECHNOLOGY

THE ECONOMY

THE MARKET

THE WORLD

THE FINANCIAL MARKET

THE ECONOMIC MARKET

THE FINANCIAL MARKET

NEWS: EUROPE

Austrian petition urges genetic food ban

By Eric Frey in Vienna

The Austrian government is under fierce pressure to stiffen its opposition to European Union guidelines on genetically modified food products after a national petition attracted 1.3m signatures, or 20 per cent of the eligible voters.

The petition - which was begun by two environmental organisations - calls for a total ban on genetically modified agricultural products and experiments with genetically modified plants outside the laboratory, and a prohibition for patents on genetically

modified animals or plants. It only has to be debated by parliament and need not be turned into law but the exceptional turnout, one of the highest ever for a petition drive, is certain to increase the pressure on the government to toughen its regulations.

The petition campaign received strong support from several political parties and the "Kronen-Zeitung", the largest tabloid paper. And Chancellor Viktor Klima said at a Social Democrat party congress last week that his government would take the demands of the petition very seriously. This

could put Austria in conflict with the European Commission, which wants to liberalise the production and sale of genetically modified food products.

To accommodate the public mood, Austria has already pushed for stricter regulations in the EU institutions.

In February, the government imposed a unilateral ban on genetically modified corn by Novartis, the first agricultural product registered in the EU. Officials in Brussels say the ban must be lifted after three months unless Austria can present convincing evi-

dence that the Novartis corn is a health hazard.

Environmental issues are extremely popular in Austria, which banned atomic energy in the late 1970s and has been in the forefront of environmental regulation in Europe. No other EU country has such a high market share for organic food products, and surveys show around 80 per cent opposition to any kind of genetically modified goods.

Last month, two retail chains went so far as to publicly destroy Toblerone chocolate bars when it became known that Swiss producer

Jacobs Suchard had used an ingredient that included some genetically modified soy substance.

The petition could drive a wedge in the uneasy governing coalition between the Social Democratic and the conservative People's party. The People's party rejects the demands because industry representatives and scientists warn that Austria will become less attractive as a business and science location and miss out in one of the main growth industries. However, the Social Democrats are increasingly tiling towards the petition camp amid pressure from their members.

Russia forced to rethink budget

By Arkady Ostrovsky in London

The Russian government will have to cut spending by at least 25 per cent in order to keep the budget deficit under control. Russian officials said yesterday.

Mr Alexei Kudrin, Russia's first deputy finance minister, described the budget as "totally unrealistic" and said a revised budget would have to be presented to parliament this week.

Speaking at the EBRD annual conference, he said: "We must teach the public sector to live within its means. The time of limitless subsidies is over."

The government must present a new budget for 1997 because of the catastrophically low tax collection in the first quarter of this year which has made it impossible to fulfil the budget ratified by parliament.

Mr Kudrin said the minimum programme would include cuts in such non-essential areas as investment, science, housing and construction. But he said the government might go even further and encroach on spending areas protected by presidential decree. This would affect such areas as defence and agriculture. Mr Kudrin said he also wanted job cuts in the state sector.

The government plan is likely to cause serious rifts with the communist-led parliament. But Mr Kudrin said that even if the parliament failed to approve a new budget, the government would order its ministers to play by the rules of the new budget. "Anyone who steps out of budget line will be fired," Mr Kudrin warned.

Mr Kudrin said that any attempt to impeach the government was doomed, because the liberal Yabloko party, which holds the balance of power in the parliament, would co-operate with the government.

Mr Kudrin said he hoped the new budget would please the IMF. But any move to implement it regardless of the wishes of parliament is also likely to raise concern among international institutions and foreign investors who believe Russia must move to a legal system where the budget is regulated by parliament and not by the ad hoc plans described by Mr Kudrin.

Official figures yesterday showed a 0.2 per cent rise in GDP in the first quarter, raising hopes that the Russian economy could be coming out of a decade-long depression, writes Chrystia Freeland in Moscow. However, independent economists were sceptical about the data, following allegations last month that state statisticians had changed their method of calculating GDP to create the appearance of growth.

Problems with legal system, taxes, crime and corruption deter foreign funds

Investors give E Europe a miss

By Kevin Done, East Europe Correspondent



Central and eastern Europe is failing to attract high levels of foreign direct investment because of uncertainty and gaps in the legal framework, deficient taxation systems, and corruption and crime.

Mr Jacques de Larosière, president of the European Bank for Reconstruction and Development, said the region had not yet attracted an inflow of foreign direct investment comparable to that seen in other parts of the world.

Singapore, with a population of 3m last year received about half as much foreign direct investment as the whole of eastern Europe and

the former Soviet Union, he said. The cumulative inflow of foreign direct investment to the region was \$42bn from 1989 to 1996, the EBRD says.

In his opening address to the bank's annual meeting Mr de Larosière said that while the process of transition in the region from a command to a market economy was "quite without historical precedent in its scope and speed", there was no room for complacency.

Lack of confidence in the region was still leading to large-scale capital flight in particular from Russia and other parts of the former Soviet Union. "In 1996 alone the outflow of capital from the region probably exceeded the total invested by the EBRD since its creation," said Mr de Larosière.

Deficient taxation systems were imposing excessive constraints on the activities of potential investors.

"Punitive and complex taxes, which are poorly administered and arbitrarily interpreted, discourage economic activity, encourage evasion, and damage or even cripple firms that are struggling to meet their obligations," he said.

Investors needed stable regulations and had to be able to enforce contractual or shareholder rights.

Much still remained to be done in the region in the longer term tasks of institutional building and institutional reform.

Corruption, crime and the "arbitrary interference" of some officials in private sector business remained a source of concern and in some cases had "complicated or even compromised" the bank's own operations.

The EBRD president also warned that hard-won progress in transition could be "lost with frightening speed", as had happened in Albania, where the collapse of a series of fraudulent pyramid finance schemes earlier this year plunged the country into anarchy - ending several years of rapid economic growth.

The economy, the political system and civil society itself have collapsed into financial disaster because the authorities failed to regulate and supervise non-banking institutions," said Mr de Larosière.

The EBRD was working closely with other international financial institutions including the International Monetary Fund and the World Bank to try to restore confidence in Albania. It would resume its operations "as soon as order and legality" were restored.

Mr de Larosière said the EBRD's annual commitments to investments in the region were expected to rise from Ecu2.2bn (\$2.5bn) last year to Ecu2.5bn in 2000. In the same period the bank's portfolio of projects would almost double during the next three years to Ecu15bn.

The bank yesterday announced new investments in the region including a \$28.5m loan to Russia to assist the restructuring of privatised companies, the establishment of a new investment fund for Uzbekistan with an expected total capital of Ecu36m, and a \$45m loan to the Romanian government for the upgrading of district heating companies in five municipalities.

Private sector bias wins friends in US

By Anthony Robinson, East Europe Editor

When the European Bank for Reconstruction and Development (EBRD) was set up in 1991, the US, the largest single shareholder, was sceptical. But Washington has now been converted into an open, albeit strongly conditional, admirer.

The leadership of this isit has made it a pace-setter among development banks in promoting the private sector," Mr David Lipton, the assistant secretary for international affairs at the US Treasury, told the annual meeting yesterday.

In praising Mr Jacques de Larosière, the bank's president, and Mr Ron Freeman,

the first vice-president, Mr Lipton was also indicating what the US will expect from the successors to the two men. Mr Freeman returns to Salomon Brothers in June and Mr de Larosière is not expected to stay much beyond the expiry of his four-year contract in September.

Mr Lipton said the US would judge the EBRD by its ability to maintain the private-sector orientation as it shifted into more complex tasks in the more advanced central European areas of operation and deeper into the Balkans, Russia, Ukraine, the Caucasus and central Asia following a "graduation policy" approved last year.

EU governments control a majority of the shares in the EBRD. While most of the Europeans have taken up their share of the Ecu10bn (\$11.4bn) capital increase agreed at last year's AGM in Sofia, Washington has yet to pay up.

But with strong support from the administration, Congress is expected to give its assent in August, according to Mr Lipton.

Meanwhile the US government is preparing to deliver on its promised financial support for the Polish bank privatisation programme. Washington contributed to the billion dollar "stabilisation fund" provided by western governments in 1990 to underpin Poland's stabilisation programme. The programme proved so successful that the money was not needed. But several governments, including the US and UK governments, agreed to transform the facility into a bank privatisation fund to help prepare and finance the sale of banks to the private sector.

Since then Bank Slaski and Wielkopolski Bank Kredytowy - two of the nine state-owned commercial banks hived off from the central bank at the start of banking reform - have been privatised and taken over by foreign owners. Several other banks, including the Pekao Sa group, Bank Handlowy and the Polish credit bank PPK, are being privatised and again when Bank Handlowy is privatised," he added.

Croatian ruling party scores big poll wins

By Guy Dimmore in Vukovar

Croatia's ruling nationalist party scored significant victories over a fragmented opposition in local elections held on Sunday, according to unofficial results yesterday.

But the government came under fire from the United Nations for its failure to ensure smooth elections in the Serb-held region of Eastern Slavonia, which will return to Croatia's full control after the mandate of a 5,000-strong UN force expires there on July 15.

Voting in the UN administered area had to be extended into yesterday after chaos on Sunday when the Croatian government failed to deliver correct voting lists and enough ballot papers.

The United Nations was disappointed yesterday with the inadequate and incomplete support from the Croatian side in these elections," Mr Philip Arnold, the

UN transitional authority spokesman, said in Vukovar in north-east Croatia.

But later, after a second day of voting, Mr Peter Galbraith, US ambassador to Croatia, said 85 per cent of eligible voters in the region had cast their ballots. "I'm quite confident these elections were clean... My judgment is that these elections were fair," he said.

Some 70,000 Croatian refugees were eligible to vote outside the region for councils in eastern Slavonia, while about 75,000 people, mostly Serbs, could vote inside the UN-controlled area on the border with Serbia.

Results in the region are expected later today. If most people vote according to their ethnic background, the Serb coalition may win up to 14 of 30 municipalities.

Control of Vukovar, a once picturesque town on the banks of the Danube but now reduced to rubble from

lighting in 1991, hangs in the balance. Results elsewhere in Croatia were encouraging for President Franjo Tuđman who is expected to hold presidential elections in June or July.

His Croatian Democratic Union (HDZ) won 24 of 50 seats in Zagreb, just ahead of a coalition of former communists - the Social Democrats and the Social Liberals who took a combined 23 seats.

The centrist Peasant Party took the remaining three seats and could form a coalition with the HDZ.

Zagreb makes up a third of Croatia's 4.7m population and has about half its industry. Mr Tuđman, a former general who renounced communism and led Croatia to independence from Socialist Yugoslavia in 1991, lost the capital to an opposition coalition in 1995, but vetoed

four of its candidates for mayor on grounds of national security.

The HDZ scored comfortable victories in almost all of 21 county assemblies but lost the Adriatic peninsula of Istria and the port city of Rijeka. The HDZ upset the incumbent Social Liberals in Osijek, close to Vukovar, and there was deadlock with centre-left parties in the main port of Split.

Lighting in 1991 hangs in the balance. Results elsewhere in Croatia were encouraging for President Franjo Tuđman who is expected to hold presidential elections in June or July.

While import surcharges and a devaluation of the kuna have been ruled out, quotas may be introduced on sensitive products such as foodstuffs, and the central bank may allow the currency to weaken perhaps by widening its fluctuation band against the main trading currencies.

Financial markets are watching the proposals for spending cuts and wage curbs closely. These will

determine the scope for an interest rate cut and have a crucial bearing on the two factors most responsible for the high deficit - strong domestic demand and the high kuna.

"If they don't cut Kč20bn from spending the markets will be very disappointed," said Mr Andrew Kennedy, senior economist at Merrill Lynch in London.

However, given the government's precarious position in parliament and the already tight budget, the scope for fiscal restrictions is limited. The cuts could fall heaviest on education and health, where industrial

unrest is simmering, and ministers will not want to provoke a backlash.

While officials have promised a "robust" package, some analysts doubt whether they will be radical enough. Mr Gabor Bogner, Czech Republic economist at Goldman Sachs in New York, said the proposals were a "major rethink of where the economy is going and how it is going to get there". But he said there was an under-appreciation of the magnitude of the problems facing the economy. "I have my doubts as to just how much pain this government has the capacity to impose."

EUROPEAN NEWS DIGEST

German pledge on Holocaust

The German insurance trade association yesterday promised a "swift and unbureaucratic" response to reasonable claims from victims, or their descendants, of the Nazi Holocaust who have yet to receive payments on policies.

The pledge, agreed at an emergency meeting in Düsseldorf, follows legal action this month in New York against seven European insurers. It is also similar to promises made last week by Allianz, Germany's largest insurer, and reflects a determination by the industry's leaders to defend its image whatever the merits of the US case.

The association, which represents property as well as life insurers, stopped short of following Allianz's example in setting up telephone hotlines and appointing independent consultants to sift files. It said such moves were for individual members. But German insurers are expected to re-examine files and the association may appoint independent historians to review the industry's role during the Third Reich.

Ralph Atkins, Bonn

Hungarian party chief quits

The leader of Hungary's Free Democratic party, junior partner in the government coalition, resigned yesterday. Mr Ivan Peto (left) said only that he had been considering stepping down for several months.

Elections are due in a year. However, his resignation as leader in both party and parliament has been linked by some analysts to the so-called Tocsić affair last autumn. This concerned the payment of \$3m in fees to a consultant in Hungary's privatisation process, and led to allegations of corruption. Mr Peto offered to resign then after other party members were accused of involvement.

His resignation now, which has been accepted by the party, is not expected to have any serious repercussions on the Free Democrats' partnership with the Socialists.

Anatol Lieven, Budapest

Kohl tries to revive tax talks

Chancellor Helmut Kohl will today try to reactivate stalled cross-party talks on tax reform when he meets Mr Oskar Lafontaine, head of the opposition Social Democratic party. However, the SPD is setting tough preconditions for continuing negotiations, suspended last month after a row over coal industry subsidies. Mr Lafontaine yesterday demanded the government explain how it intended to finance planned spending cuts and insisted on a package which did not hit the budgets of state or local governments. He also wanted increases in child allowances.

Adding to the government's difficulties, Mr Edmund Stoiber, Bavaria's prime minister and a member of the Christian Social Union, part of the Bonn coalition, suggested a deal was possible which accommodated SPD objections to top rate tax cuts.

SPD support is important because it dominates the second chamber of parliament. However, both sides have said they want tax cuts to be introduced next year to stimulate the economy, create jobs and improve German chances of meeting criteria for European monetary union.

Ralph Atkins

Turkey tightens Islam curbs

Turkey's provincial governors have been ordered to implement anti-Islamic measures demanded in February by the military-dominated national security council. Mrs Meral Akşener, interior minister, summoned the 80 governors to the capital, Ankara, and told them they "should control [local] civil servants tightly and should remove those who are determined to support separatism and [religious] radicalism".

The governors, the appointed representatives of central government in the provinces, were also instructed to supervise closure of unauthorised Koran courses, religious brotherhoods and schools. Furthermore, local authorities must report on the activities of religious extremists on their staff and "take action" against them, with particular emphasis on officers purged from the armed forces for Islamist activities but now employed in local government.

Mrs Akşener, a confidante of Mrs Tansu Çiller, deputy prime minister and leader of the centre-right True Path party, said "governors are the guarantors of basic rights and freedoms given to citizens by the constitution and the law. For that reason you should apply the principles of Ataturk, and obey human rights."

John Barham, Ankara

Yeltsin sacks rail minister

The Kremlin's attack on Russia's mighty natural monopolies gathered steam yesterday, with the reported dismissal of Mr Anatoly Zaitsev as railways minister. The Interfax news agency reported that President Boris Yeltsin had ordered the sacking.

The railways are one of the three natural monopolies that have emerged as a dominant force in the economy. The other two are the natural gas giant Gazprom and the national electricity concern, and reforming them is the top priority of Mr Yeltsin's new cabinet team.

Russian industrialists have long complained that the railway ministry, which is effectively independent of the rest of the government, has taken advantage of its monopoly position to raise prices exorbitantly. Recently, independent government investigators have also accused it of widespread corruption.

Chrystia Freeland, Moscow

\$59m for Turin restoration

The Italian government said

European bourses may get lift on back of Emu



Ranked against the big financial centres of New York, London and Tokyo, those of continental Europe are still provincial by comparison.

But the advent of the euro—the European Union's planned single currency—could change all that, though not overnight and by no means automatically.

European monetary union, due in 1999, will bring a big increase in liquidity to the financial markets of its members, says Bayerische Vereinsbank in a new study. Considerable improvements in the structure of Europe's manifold markets will take place. Moreover, the euro has the opportunity to become the most important currency for international investors after the dollar.

The report's title is clear enough: "The euro and capital markets—from the provincial to the world league". Through the development of pan-Emu bond and equity trading, it argues that the European investment scene will be widened, strengthened and stimulated by increased competition among markets and issuers.

Even a so-called "hard currency union"—with only Germany, France, Belgium, the Netherlands, Luxembourg, Austria, Ireland and Finland—would produce the world's second biggest bond market and the third largest stock market.

At present, there are 32

A new study says the euro could become the most important currency for international investors after the dollar, writes Andrew Fisher in Frankfurt

stock markets in the European Union. The German bourse, biggest on the European mainland, has a market capitalisation only 8 per cent that of the US. Germany's bond market, Europe's largest, is only a quarter the US's volume.

Separate markets would still exist after Emu. But with shares, bonds and derivatives denominated in a single currency, investors would be able to take a wider European rather than a national view.

"The euro will reduce market fragmentation and encourage a shift from state to more private use of the capital market," writes Mr Alexander Schrader, the Vereinsbank economist who drew up the report. Privatisations, totalling an estimated \$300bn in the next few years across Europe will add to the range of equities as governments continue to bring down budget deficits and debt.

Shares of smaller companies, now overshadowed on European bourses by the big concerns, should also receive a lift, though this will take time. Initially, the blue chips will benefit from international investors' attention. Big funds and institutions will be able to invest across markets in one currency and make easier comparisons between stocks in any sector.

But as the big euro-denominated stocks become more expensive through this pro-

cess, investors are likely to move more into smaller and medium-sized issues. Increased liquidity and market transparency should also lower the costs of coming to the market, encouraging more companies to go public. Investor interest, meanwhile, will also be stimulated by concern about pensions and people's awareness of the need to invest more for their future.

Mr Schrader believes the euro will break open existing market structures, creating new opportunities. Echoing Joseph Schumpeter, the Austrian economist who wrote about the unsettling but positive impact of innovation, he foresees a phase of "creative destruction" as the single currency changes the basis on which national markets operate.

"This will not happen at the press of a button on New Year's Eve of 1999." The new market structures will take time to develop. Nor is it

clear which countries will benefit most. While Germany will be the biggest Emu economy, its securities markets are not predestined to dominate trading in euro products. In some areas, Paris is ahead of Frankfurt.

This is especially the case in the bond market, where Mr Schrader says France enjoys a "product advantage". French government bonds cover the whole maturity spectrum from less than a year to more than 20 years.

In Germany— which would account for about 37 per cent of a "hard currency" Emu government bond market against France's 24 per cent—liquidity is concentrated in maturities of between one and five and 5-10 years. At the very short and long ends of the market, volumes are small.

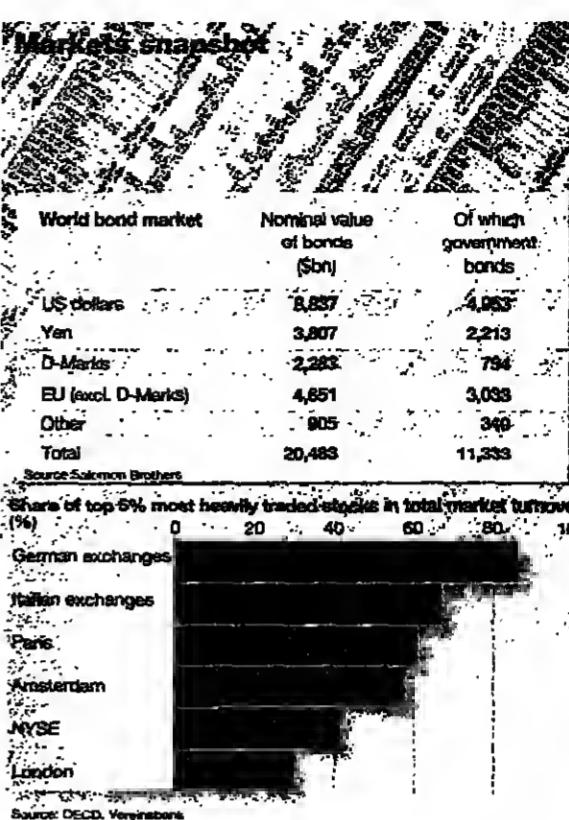
The Vereinsbank study praises the French bond market's "modern and competitive issuing procedure and debt management", with loan volumes regularly topped up with new tranches to maintain liquidity. But while the French market has much to offer future euro

capital markets, it has no cultural or structural advantages that cannot be matched—unlike London.

Germany could thus catch up. The German government and the Bundesbank have taken steps to improve the domestic bond market through the issue of short-term paper and the resumption of 30-year loans. Other changes are under way, but Vereinsbank criticises the Boun finance ministry's slowness in deciding whether to quote outstanding loans in euros once Emu starts. France, Belgium and the Netherlands have said they will do this.

Once Emu starts, there will be competition among bond issuers to establish benchmark products for the euro market.

Thus adds Vereinsbank: "An early decision to quote outstanding government debt in euros from 1999 would be an advantage for the [German] government in competition for the benchmark position". This would avoid a "psychological splitting of the market" between bonds denominated in euros and D-Marks.



But Mr Schrader says all governments must do more to help to a unified European stock market if the UK was among the first Emu members. In that, however, he may be disappointed.

Wistfully, he adds that it would be a great help to a unified European stock market if the UK was among the first Emu members. In that, however, he may be disappointed.

Preparing for Emu

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Emu Calculator

EMU: who will be there in 1999 (2002)

U.P. Morgan's calculator: Yesterday 1 month ago 6 months ago

Germany, France, Belgium	100	100	100
Italy	59	62	68
Spain	79	79	57
Portugal	79	80	53
Sweden	64	69	60
Denmark	69	69	64
UK	61	62	40
Finland	77	77	80
Ireland	63	63	61
Austria & Greece: Bond market not liquid enough to provide data			

The Emu calculator provides a snapshot of the probability the financial markets place on countries joining the proposed single European currency. Currency strategists from investment bank J.P. Morgan calculate the probabilities from the interest rate swap market, in which investors swap floating rate interest payments for an investment for fixed-rate ones. They compare the post 1995 or 2002 swap spread to Germany with the spread they expect to see if EMU expectations were to fall to zero. The markets assume that if Emu happens, Germany will be part of it, so Germany always has a probability equal to the highest value of any other country.

Swap rates in the Netherlands have historically traded at par with Germany, hence it is not possible to observe Emu expectations from the Dutch market.

Bond prices in Spain and Italy up again

By Richard Lapper,
Capital Markets Editor

Italian and Spanish bond prices soared yesterday, underlining new-found confidence in the financial markets that European monetary union will occur on schedule in 1999.

Fears of delay had caused government bonds issued by Italy, Spain and Sweden to lag behind the so-called "core" markets of Germany and the Netherlands for much of the year. But several factors, among them Mr Helmut Kohl's decision this month to run again as German chancellor and continuing improvement in the inflation outlook in Spain and Italy, have caused a shift in sentiment.

"There has been a clear rebound in market optimism regarding Emu," said Mr Avinash Persaud, head of currency research at JP Morgan.

Over the past week Spain has made most progress, with the yield spread on its 10-year government bonds falling to less than one percentage point over Germany. By yesterday evening they offered investors a yield of 6.86 per cent compared with 5.94 per cent available from German bonds and 7.64 per cent offered by UK government bonds, or gilts.

Italy and Sweden have also done well. Yesterday the 10-year yield spread of Italian bonds over Germany fell to 169 basis points (or hundreds of a percentage point). Swedish yield

spreads over Germany have also fallen sharply in the last few weeks, dropping from 150 basis points just over a month ago to 115 by yesterday evening.

Mr Keith Edmonds, chief analyst at IB International in London, says falling inflation is improving prospects for further cuts in short-term interest rates, which are still markedly higher than those in the so-called core European markets. Spanish prices are increasing at an annual rate of only 2.1 per cent, according to Friday's figures, while the figure in Italy—due next week—is expected to fall to below 2 per cent.

However, market analysts say this mood of greater optimism about Emu may not last long. This is mainly because a further rise in US short-term interest rates is expected following last month's quarter point rise. Historically, rising US rates have been bad for US and core-European bond markets, and particularly damaging for peripheral European markets.

Mr Mark Fox, chief European strategist at US investment bank Lehman Brothers, says many investors are simply confused by current trends and as a result have not been active in the market. "We have seen a huge amount of price action on relatively little buying," he says. "No one is quite sure how long [the convergence trades] will last because the underlying tides are pulling in different directions."

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NEWS: THE AMERICAS

House Speaker warns Reno over campaign funds probe

Gingrich back on warpath

By Bruce Clark
in Washington

Mr Newt Gingrich, the Speaker of the US House of Representatives, still struggling to save his political skin, is doing battle with all his old single-mindedness and flair.

That is the verdict of Washington observers after a month in which the 53-year-old Speaker has bounced back from his own ethical problems and regained a little of the moral fervour that marked the Republican "revolution" which he proclaimed in 1994.

In his latest outbursts, the irrepressible Georgia legislator has called for the dismissal of a school principal

who tolerated sexual games in the classroom, and demanded retaliation against Iran if found complicit in a bomb attack on US soldiers in Saudi Arabia.

He has courted, and apparently impressed, the right-wing of his party by calling for an end to capital gains tax and inheritance tax – and used a trip to China to issue a stern pronouncement that the US would defend Taiwan if it were attacked.

The common thread in all he insists, is morality. On easing the tax burden, for example, he says "there's a moral imperative to lower taxes so people have more money in their pocket, so they can be better parents and have more freedom".

Such language is music to the ears of the traditional right. While moderates may be unhappy about the new Gingrich, he can count on the fact that most of the obvious candidates to replace him are even less palatable to Republican liberals. Mr Gingrich was widely dismissed as a "diminished" figure, if not a spent force, in January when fellow law-makers reprimanded him and ordered him to pay \$300,000 for violating House rules. He was found to have brought discredit on the House by misleading it about a politically important college course which he taught, using finance from tax-exempt charitable funds.

The rebuke and fine, which has yet to be paid, seemed for a time to have spikied his ability to gain political advantage from the clouds gathering over the White House: a deepening controversy over campaign finance and the ongoing judicial travails of the Clinton family's former associates in Arkansas.

But Mr Gingrich no longer appears to be pulling any punches. He has warned Ms Janet Reno, the attorney general, that Republicans will call her to account if she proves less than zealous in probing improper donations to the Democratic party from Asian sources.

It is already clear, he maintains, she was slow to pass on to the White House news that the FBI was looking into illegal contributions, aimed at influencing US policy, from China.

The Speaker's return to the warpath – and the political right – will start affecting US diplomacy if he opposes the granting of "most favoured nation" status for China when it comes up for renewal in June. He has yet to clarify his stance on the issue.

Domestically, the effect of Mr Gingrich's re-emergence as a staunch conservative could be felt much sooner; it has clouded the outlook for the negotiations on balancing the budget, which are facing a make-or-break week.

Old and new players in the US power generation business are gearing up for a furiously lobbying war as Congress considers three separate bills aimed at guiding the deregulation of the electricity sector.

In the latest move, a senior Republican legislator

has challenged long-established private utilities by reintroducing a bill which would sharply accelerate the freeing up of the \$200bn-a-year market.

The text submitted by Mr Tom DeLay, the House majority whip, is more radical – and more threatening to the older power producers – than either of the two proposals already under consideration.

"Bringing electricity into the competitive world will unleash new products, greater efficiencies, business synergies and entrepreneurial success stories," said Mr DeLay as he introduced the bill to guarantee users a free choice of power provider by January 1999.

This would force the 50 states to speed up deregulation moves, which are proceeding at widely varying speeds. In California, where the process is moving fastest, a free-market system is to be phased in between 1998 and 2001.

The DeLay bill's most controversial feature is the fact that it would deny utilities the right to pass on to customers their "stranded costs" – a backlog of uneconomic investments, especially in nuclear power, that were guided by government policy and would not have been made in free-market conditions. Commonwealth Edison, which claims about 3 per cent of the US market, said this would be a breach of faith with stockholders who had invested in the sector in the expectation that regulation would continue.

However, the DeLay bill's approach is strongly supported by new players in the sector, particularly the gas utilities in the south and west which have only recently become involved with electricity.

A rival bill by Senator

Dale Bumpers, an Arkansas Democrat, would mandate free competition by January 2003 and allow state governments some leeway in handling stranded costs. But he has alarmed utilities by insisting they sell off uneconomic investments before the extent of stranded costs is determined.

A third proposal, by Mr Dan Schaefer, mandates a free market by 2000 – but provides for continued regulation of the prices charged by utilities which want to remain in both the distribution and generation sectors.

No Medicare fix in sight

Mr Pete Domenici, Republican chairman of the Senate budget committee, said yesterday that the White House and congressional Republicans were still \$100m-\$300m apart on Medicare cuts. The reduced spending on the health care aid for the elderly is one of the thorniest issues in negotiations aimed at reaching a balanced budget by 2002.

Mr Domenici said that Mr Clinton was moving slightly in our direction but not enough. Last week, the American president proposed further cuts in Medicare which some Republicans saw as a sign that he was ready to negotiate in earnest. Budget talks were due to resume yesterday.

Raymond Cottrell, Caracas

Cuba wins fresh trade boost

South Africa, ignoring US objections, is moving to strengthen its trade and investment links with Cuba, and South African companies are pursuing business deals on the island in transport, nickel mining and the sugar industry.

"Our government is very keen to forge a relationship with Cuba," Mr Alec Erwin, South Africa's Trade and Industry Minister, said after arriving in Havana on Sunday at the head of the first official trade and investment mission from South Africa to

communist-ruled Cuba.

Mr Erwin said the African National Congress (ANC) government felt it owed a "tremendous amount" to Cuba, which had firmly backed the ANC's struggle to achieve black majority rule in South Africa. He brought with him a renewed invitation from South African President Nelson Mandela for Cuba's President, Mr Fidel Castro, to visit South Africa.

Since taking power in 1994, Mr Mandela's administration has expanded its relations with Cuba, despite increasing criticism from Washington, which continues to maintain an economic embargo against the island.

Pascal Fletcher, Havana

Murder that would not go away

Issues of corruption and impunity have moved up Argentina's political agenda

The killers of José Luis Cabezas did their job thoroughly. The news photographer, found dead earlier this year in the exclusive Argentinian resort of Pinamar, had been handcuffed, beaten, and shot in the head and stomach. His car was rolled into a pit, doused in fuel, and burned with the body inside.

The crime was especially shocking for Argentina because of its strong echoes of the "Dirty War", the violent campaign against its political opponents by the 1976-83 military government in which thousands died.

Those echoes grew stronger when the investigation began to focus on the Buenos Aires provincial police, intensifying public concern over the reliability of the country's institutions. Last week seven people were arrested in connection with the murder, including two former and one serving police officer. Five other suspects had already been detained.

Cabezas worked for the news weekly *Noticias*. His former colleagues have led a campaign which has put pressure on the authorities to pursue the investigation vigorously. The public outcry has kept the issue at the forefront of politics in a mid-term election year which will set the scene for the presidential race in 1999.

Rallies have been held to keep the photographer's memory alive, while posters of him have appeared everywhere in Buenos Aires from street corners to the offices of the economy ministry. They bear the slogan: "Do not forget Cabezas".

Mr Eduardo Duhalde, governor of Buenos Aires province and a leading contender for the ruling Peronist party's presidential candidate in 1999, has taken a high profile in the case. In a blaze of publicity, he met the investigating judge to hand over fresh evidence shortly before last week's arrests.



News photographers raise their cameras as they march in Buenos Aires to remember the murdered José Luis Cabezas

A successful conclusion to the investigation would undoubtedly help Mr Duhalde's hopes of succeeding President Carlos Menem. The police force in his province is widely perceived as running out of control.

"I have taught my children to be afraid of the police," one middle-class resident said. "If they see a policeman coming, they know they should walk the other way."

The problems are acute in the coastal strip south of the capital, which includes resorts such as Pinamar. Last August, *Noticias* claimed that officers and criminals there had joined forces to oversee robberies, the drugs trade and prostitution. Cabezas took the pictures for the report.

Mr Duhalde, under pressure from public opinion, vowed to clean up the \$8,000-strong force and began purging its ranks. His actions have aroused strong opposition from within the police.

and may prove hard to pursue ahead of October's polls, in which half the seats in the lower house of Congress will be decided.

At the time of his death, Cabezas was covering the summer season in Pinamar, a favourite haunt of the country's ruling elite. Investigators are focusing on the theory that it was his continuing role in examining joint police-criminal operations that led to his death.

The case has sparked much theorising in the country's press. Some reports saw Mr Duhalde as a warning to police corruption, others as an attempt to intimidate investigative reporters. Reports have suggested involvement of important business interests in the killing.

Cabezas was killed in a very theatrical way," said Mr Luis Moreno Ocampo, a lawyer specialising in corruption cases. "A message

from the mafia could be one interpretation."

Argentina has more than its fair share of unsolved crimes, including the 1992 bombing of the Israeli embassy and the 1994 bombing of a Jewish centre in Buenos Aires. The two attacks left 115 people dead and injured more than 300.

Investigations into these and other high-profile cases generate endless headlines, but underlying progress is rare, provoking widespread criticism of police and judiciary. The problems illustrate a wider institutional crisis, commentators say.

"In Argentina the executive rules by decree in areas where Congress should be acting, while Congress and mass media investigate issues that should be the preserve of the judiciary," said Mr Rosendo Fraga, a political analyst. "Our police and judiciary are weak," said Mr Moreno Ocampo. "Many judges have accusations against them."

Ken Warren

INTERVIEW: Paul Martin, finance minister

Canadian political star in the ascendant

Three years after reluctantly accepting the job of Canadian finance minister, Mr Paul Martin has emerged as the most powerful and popular minister in the Liberal cabinet. His record is likely to be the centre-piece of the Liberal party's platform for the general election, expected to be called within the next few weeks for early June.

"I can't think of anything I'd rather do than this job," he says in an interview. Nonetheless, Mr Martin, aged 58 and fully bilingual, is the frontrunner to succeed Mr Jean Chrétien should the prime minister decide to step down within the next few years, as many political observers predict he will.

Mr Martin owes his stature to his unrelenting assault on Ottawa's budget deficit, accomplished with a combination of bullying and charm that would

do any salesman proud. Canada's public finances were a cause for concern in capital markets when Mr Martin took office. The previous Conservative government failed to break public spending, despite innumerable promises.

The deficit topped C\$42bn in 1993/94, or 6 per cent of gross domestic product, in 1993/94, and 35 cents of every dollar in revenue was earmarked for debt service. Canada lost its triple-A credit rating. Now, according to Mr Martin, "if you're the Canadian finance minister, you've got to wake up every morning and say 'thank heaven'."

A combination of rising tax revenues and a squeeze on spending and sharply lower interest costs has seen the budget shortfall tumble to less than C\$19bn, or 2.4 per cent of GDP, in the year ended March 31. Mr Martin's official target is to bring the deficit

down to 1 per cent of GDP in 1998/99. Some economists predict Ottawa's books may be in balance by 1999/2000 for the first time since the early 1970s.

The targets for the next two years include a C\$3bn contingency reserve, and the finance ministry's assumptions on growth, inflation and interest rates are more conservative than most private-sector economists.

Canadians have begun to reap the rewards of fiscal discipline. The one-year mortgage rate is 5.5 per cent, helping trigger a recent surge in the housing market.

Interest rates, traditionally higher than the US, are now significantly lower for maturities of up to 10 years. Canadian banks charge a prime lending rate of 4.75 per cent.

The Bank of Canada has so far resisted following the Federal

Reserve's discount rate increase, triggering a slide in the Canadian dollar to about 7.60 US cents, its lowest level in several years.

Mr Martin has also proved adept at keeping public opinion on his side, in spite of a famous temper. His constant message is that deficit reduction is not an end in itself, but a means to attract investment and create jobs.

The minister's office has evolved into a vaunted public relations machine. One device that has appeared during Mr Martin's watch is a "perception analyser," an electronic gadget handed out to French and English-speaking focus groups during budget speeches. The groups constantly register their likes and dislikes on a dial as the minister speaks, allowing him to fine-tune his pitch for post-budget interviews and speeches.

With the budget deficit firmly set on a downward path, Mr Martin says his priority is to bring Ottawa's still-towering debt down to more manageable levels.

The debt-to-GDP ratio will climb to 74.4 per cent in the current year. Debt service charges make up 29 per cent of this year's spending estimates.

The debt burden is expected to lighten in the coming year, dipping to 71.2 per cent by 1998/99. Mr Martin says his goal is "certainly south of 60 [per cent]," the yardstick set for European Union members qualifying for monetary union. But he promises to wield the axe more gently in future. "You can cut your way to deficit elimination," he says. "You can't cut your way to improving the debt-to-GDP ratio."

Instead, the emphasis is shift-

ing to other ways of improving Canada's international competitiveness. According to Mr Martin, "in a world without borders, he who has the most flexibility is going to win, and he who has the most rigidity is going to lose."

He says priorities for the future include education, trade policy, and research and development. He is impatient to lower regulatory barriers and to simplify the tax system. "The role of the elected side of government has got to be to constantly wage war against increasing regulation."

With a general election in the offing, the Liberals are trying to steer clear of controversy. Although they are almost certain to win a second mandate, Mr Chrétien and Mr Martin's precise intentions may not become clear until the votes are safely in.

Bernard Simon

Paul Martin: Chrétien successor?

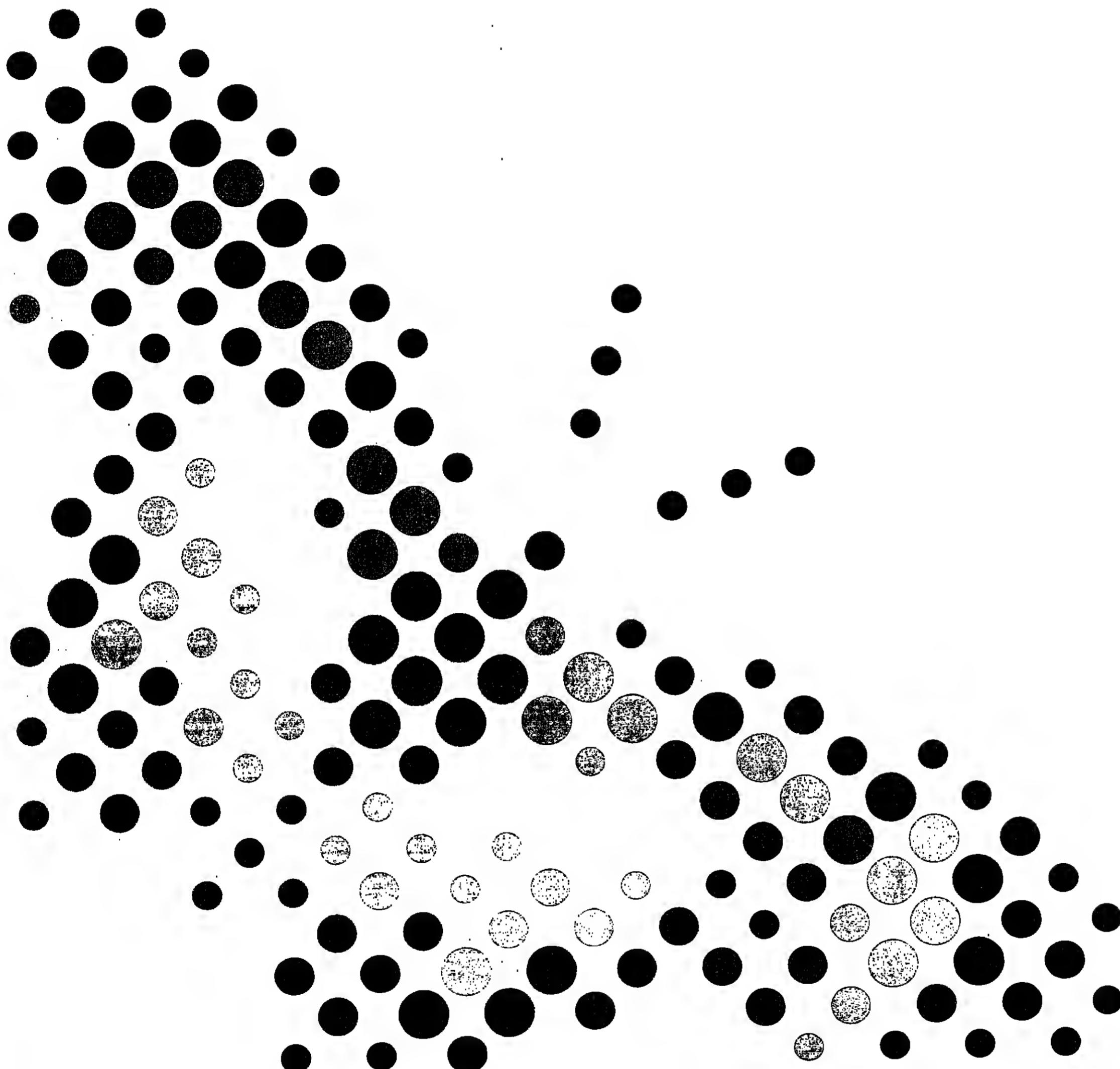


You know that lie-in you promised yourself this weekend?
Have it tomorrow morning.

Check-in by telephone and your boarding pass will be waiting for you at the airport. So you won't have to get out of bed at the crack of dawn.

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NEWS: ASIA-PACIFIC

Tokyo plans securities crackdown

By Gwen Robinson in Tokyo

Japan's Finance Ministry is planning to introduce tough new penalties for illegal trading activities by securities houses, and broaden their application beyond the securities and exchange law.

Analysts said the Finance Ministry was sending a clear signal it intended to clean up the securities industry and crack down on wrongdoers, in preparation for the government's ambitious "big bang" financial reforms.

Details of the penalties have not yet been decided, but could include heavy fines as well as extended periods of suspension, at present limited to six months, ministry officials say. The broadening of their applications may also see greater use of existing penalties, such as withdrawal of broking licences.

The ministry's moves comes amid the rapidly widening scandal over alleged illegal trading activities by the top four Japanese brokers, triggered last month when authorities launched an investigation into Nomura Securities.

Nomura's president resigned late in March after admitting that the broker ensured stock-trading profits for a real-estate company linked to *sokaiya*, or corporate racketeers.

It emerged at the weekend that all "big four" Japanese brokers may have had improper dealings with the gangster-linked company, Kojin Building.

The Securities and Exchange Surveillance Commission (SESC), which launched the investigation into Nomura, raided the headquarters of Daiwa Securities, Nikko Securities and Yamalchi Securities late last week.

They seized documents that SESC officials believe contain evidence of dealings between the three brokers and Kojin Building.

The company is run by a relative of Mr Ryuchi Kojike whom authorities have named as a *sokaiya* racketeer. SESC officials say Nomura Securities funnelled about Y38m (\$301,000) to Mr Kojike through Kojin Building in March last year, to ensure smooth proceedings at Nomura's annual shareholders' meeting.

They also suspect Mr Kojike received similar favours from the other three securities houses, and used all big four brokers to engage in stock trading.

For some weeks, rumours that the three other brokers may be investigated have driven down their share prices on the Tokyo stock market. Nomura's share price slid a further Y60 yesterday to a record low of Y1,130.

The question of punishment will present the government with a dilemma, in light of its financial reform programme and the certainty of growing foreign competition in Japan's markets.

Analysts believe the big four brokers are among the handful of Japanese institutions capable of competing with sophisticated foreign competition.

In the longer term, Nomura's woes may have a beneficial effect on the financial industry, said Mr James Florillo, financial analyst at ING Barings in Tokyo.

"The widening investigation into the securities industry shows Japan's financial authorities mean business, which may boost investors' confidence in the government's deregulation attempts," he said.

A few days after publishing proposals on new civil liberties laws last week, Hong Kong's government-in-waiting was forced to order an additional print run of 10,000 explanatory documents. A radio phone-in show was extended by 30 minutes to accommodate callers' concerns.

The strong reaction has given the lie to those who argue that Hong Kong people have little interest in politics. It has also presented Mr Tung Chee-hwa, the territory's post-colonial leader, with his first serious test ahead of Hong Kong's return to Chinese sovereignty on July 1.

Mr Tung's controversial plans to strengthen police power over demonstrations and toughen regulations governing political parties have pushed his standing in opinion polls to their lowest since his return for the post at the end of last year.

They promise to complicate handling of other sensitive issues, notably the definition of anti-subversion legislation. Though surveys continue to show a solid level of confidence in the transition, the latest controversy heralds a rocky stretch on the path to handover.

Critics charge that Mr Tung's

plans

are at best unnecessary and at worst a threat to civil liberties. Mr Chris Patten, governor, condemned a move "to tighten the screw" on civil liberties, while pro-democracy forces decry a "flagrant violation of human rights".

Ms Christine Loh, an independent legislator, attacks Mr Tung's claim that stability needs further safeguards: "It is irresponsible for our chief executive to go about crying wolf, especially while he makes needlessly provocative proposals," she says. The pro-business Liberal party has criticised "worrying grey areas" in the proposals.

Mr Tung believes the issue has been blown out of proportion. He dismisses charges that civil liberties are under threat, pointing to guarantees in the Basic Law - China's constitution for Hong Kong - that international covenants on the exercise and present Mr Tung as an uncompromising leader.

He believes the reforms are necessary to avoid a legal vacuum in a critical area, following the decision by China's National People's Congress earlier this year to scrap laws

put in place over recent years by the British-backed administration.

Behind this lies a broader concern that Hong Kong must not become a base for destabilising China, and his oft-repeated conviction that economic success requires order and stability.

Mr Tung now finds himself in a political minefield, with little room for manoeuvre. He must explain why changes are necessary, given Hong Kong's docile political culture. He also faces a quandary over the public consultation he has launched.

Given his statements on the subject, significant concessions will be made. Resistance to change in the face of public pressure, however, would undermine the sincerity of the exercise and present Mr Tung as an uncompromising leader.

Pressures for concessions have emerged from a relatively broad spectrum. The Liberal party, which is generally supportive of Mr Tung, says the requirement that demonstrators obtain a "notice of no

objection" rather than simply notify police is unnecessary. "We do not see any risk of instability in Hong Kong," says Mr Allen Lee, party leader.

The Democratic party, the largest group in the territory's legislature, says the requirement that parties must secure registration opens the door to a crackdown. "By using the national security as grounds for refusing registration, this gives a very broad power," says one legislator. "Under China's definition this can refer to verbal criticism of government policies and leaders."

Anxiety has also centred on the proposed ban on political parties having links with foreigners or accepting their donations. With Mr Martin Lee, the Democratic party leader, now raising demands during a tour of the US, this raises evident concerns for many in the pro-democracy camp.

In face of criticism, Mr Tung's camp has signalled some flexibility. Mr Michael Suen, secretary for policy co-ordination, said last week

that public opinion will be taken into account in the final legislation. He singled out the proposed ban on links between political parties and foreigners as an area where concerns had been evident.

At the same time, Mr Tung's aides are playing down the scope of the amendments, arguing that many changes are technical and in line with international practice.

"There is no roll-back of civil liberties," says one adviser to Mr Tung. "We are largely reinstating laws which existed until a few years ago under the British administration." Mr Leung Chun-ying, a member of Mr Tung's advisory cabinet, argues that many of the moves in the transition process have prompted charges of dark motives. "But you find that all such fears have not materialised."

"That comes as small comfort for critics. "They keep saying, trust us," says one legislator. "But they are not showing much faith in the people of Hong Kong. It is just this sort of unnecessary interference that wears trust thin."



Indonesian prosecutors yesterday demanded jail sentences of between eight and 15 years for five leftwing political activists (pictured above) accused of subversion and spreading hatred against the government. The five defendants had refused to enter the courtroom in protest against their trial. Subversion can be punished by death in Indonesia. *Reuters*

Ramos starts process to 'anoint' successor

By Justin Marozzi in Manila

Mr Fidel Ramos, the Philippine president, yesterday signalled the official start to the "anointment" process for a successor as an opinion poll showed the leading candidate to win the 1998 election was Mr Joseph Estrada, the opposition vice-president.

A 16-strong electoral committee of the ruling Lakas party, which is designed to select the party's flag-bearer, was launched yesterday. It will recommend guidelines on key issues such as party membership requirements for administration

backed candidates. This is particularly important in a political system where party membership is so fluid.

The "anointment", by which the president confers his blessing on a candidate contesting the election, is considered crucial in the Philippines. Depending on the number of runners in the race, the endorsement may add 10-25 per cent to a candidate's votes and in practice also provides the full backing of state machinery during the campaign.

President Ramos himself owes his election in 1992 to the endorsement by foreign investors and

ment by the then President Corazon Aquino and the blessing is seen to be worth more this time, given his own high personal ratings.

Although President Ramos's term expires at the end of June next year, a handful of potential successors are already jostling for his blessing to carry the Lakas mantle against Mr Estrada, a former action movie star.

A populist politician who has had the 1998 elections will represent the voice of the masses against the rich, Mr Estrada is seen by foreign investors and

many members of the business community as a threat to the country's economy.

A survey published yesterday showed his support at 24 per cent, compared with Senator Gloria Macapagal-Arroyo on 19 per cent and Mr José de Venecia, the House Speaker, on 18.5 per cent.

Mr Renato de Villa, defence secretary and the man considered most likely to receive the presidential nod, trails in fifth position with 7 per cent.

Political observers said the launching of the committee was part of President Ramos's plan to

ensure full control of the selection process and indirectly help him avoid choosing Mr de Venecia, Lakas secretary-general and leading presidential aspirant within the party.

"Ramos was burnt in the last elections in that Aquino anointed him but the ruling party didn't," said a western diplomat in Manila. "He doesn't want that to happen this time, which means, I suspect, he will write the terms of party membership to allow him to install his apparent favourite, defence secretary de Villa, who is not a member of Lakas."

S Korea puts off bank reform

By John Burton in Seoul

A South Korean panel on financial reform yesterday proposed short-term measures to deregulate the financial industry, but delayed until later this year controversial recommendations for restructuring the troubled banking sector.

The 18-point plan by the presidential commission for financial reform called for freer competition among banks, brokerage houses and insurers. It also proposed measures to increase savings through tax incentives, provide more funds to small businesses, and expand the bond market.

The panel has been thrust

into an intense debate over whether to let the country's big conglomerates, or *chaebol*, acquire ownership control of banks in an effort to improve their financial strength and performance.

The main *chaebol* are now

banned from owning banks

to prevent them from

increasing their already co

nsiderable economic power.

Each *chaebol* is limited to a

4 per cent share in the coun

try's main banks.

But some analysts believe

the banks' weak ownership

structure has resulted in

their lending decisions being

mainly influenced by

bureaucrats and politicians,

as was recently revealed in

the loans scandal surround

ing the collapsed Hanbo

steel group.

Chaebol ownership could

provide more efficient man

agement and credit risk

analysis for the six biggest

banks, whose non-perfor

ming loans are estimated at

nearly 15 per cent of total

lending. "There is a danger in

allowing the *chaebol* to

gain control of the banks,

but who else has the finan

cial resources to recapitalise

them?" said Mr Adrian Cow

ell with Dresdner Kleinwort

Benson in Seoul.

The financial reform panel

yesterday proposed to ease

curbs on nominations to

bank boards by *chaebol*

management.

However, the finance min

istry is opposed to granting

the *chaebol* increased con

trol over the banks because

of fears this would further

distort lending decisions.

Instead, it is considering

creating a state-supported

agency to collect bad loans

by buying them from the

banks at a discount. This

would provide needed capi

tal for the banks.

INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

Yearly data for retail sales volume and industrial production plus all data for the vacancy rate indicator are in index form with 1985=100. Quarterly and monthly data for retail sales and industrial production show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The unemployment rate is shown as a percentage of the total labour force. Figures for the composite leading indicator are end-period values.

	UNITED STATES			JAPAN			GERMANY					
	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate indicator	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate indicator	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate indicator
1st qtr. 1996	105.2	100.1	5.9	50.4	95.0	98.7	2.0	84.3	83.1	103.2	102.2	6.4
2nd qtr. 1996	106.5	97.8	6.1	50.2	98.7	103.5	1.1	83.0	80.0	104.3	102.4	6.5
3rd qtr. 1996	113.0	110.3	5.4	50.4	104.8							

NEWS: WORLD TRADE

EU postpones Cuba law action for week

By Emma Tucker in Brussels

The European Union yesterday agreed not to press ahead with a formal complaint in the World Trade Organisation against the US Helms-Burton anti-Cuba law, but has yet to approve a deal aimed at resolving the bitter EU-US dispute.

The decision to delay the WTO action by one week was taken after Sir Leon Brittan, the EU trade commissioner, presented ambassadors from the 15 member states with a draft text of the deal, mapped out by the European Commission and Washington late last week.

Member states hope to reach agreement on the text tomorrow. It involves undertakings by US President Bill Clinton to seek to limit the application of Helms-Burton, which penalises foreign companies "trafficking" in Cuban assets confiscated by the Castro regime.

In return the EU would suspend the WTO disputes panel hearing its complaint against Helms-Burton but would retain the right to reopen its complaint if ever

the US broke its side of the bargain or used the legislation against European companies.

Sir Leon said yesterday that the EU remained "absolutely resolute" in its opposition to Helms-Burton, but stressed that European rights were fully protected by the understanding.

"We don't think it is acceptable for one country to seek to obtain foreign policy objectives by imposing or threatening to impose sanctions on what other countries are doing in third countries," said Sir Leon.

"Nonetheless, the council was willing to seek an overall bilateral settlement to halt the panel."

At the morning ambassadorial meeting, a number of countries, including France, Spain, Italy and Belgium, objected to the text, arguing that it did not offer sufficient guarantees for European companies.

The compromise package depends crucially on Mr Clinton securing authority from Congress to waive a provision in the law which requires the US to deny visas to executives of foreign

Rome conference to consider setting up specialist network

Music piracy crackdown planned

By Alice Rawsthorn

Music industry executives meet in Rome this week to discuss the feasibility of investing in an international network of specialist units devoted to cracking down on music piracy.

Mr Rudi Gassner, president of the international music interests of Bertelsmann, the German entertainment group, said piracy had worsened considerably over the past year, necessitating greater efforts by the music industry to curb it.

"Piracy is theft," he said. "These people aren't just stealing from record companies, but from artists, who don't see a penny of royalties."

For years record companies have made piracy a central theme of their political lobbying of national governments and international institutions.

On a practical level the International Federation of the Phonographic Industry, the trade association, has established anti-piracy units in problematic countries such as China and Bulgaria, both of which are among the largest manufacturing cen-



Pirate versions of No Doubt's 'Tragic Kingdom' CD would fill industry with gloom

tres of illegal compact discs and cassettes.

Mr Gassner favours record companies providing greater investment to enable the IFPI to expand existing anti-piracy operations, and to open new ones. It could thus build up a global network to detect music pirates and liaise with local officials to take action.

The anti-piracy initiative is on the agenda of the three-day conference in Rome, which started yesterday when record executives and pop stars gathered on the Terrazzo del Pincio to watch 150,000 pirate cassettes being destroyed by a bulldozer in a public anti-piracy protest.

Piracy has long been acknowledged as one of the principal difficulties facing the global music industry. The problem has recently intensified, mainly because of the availability of relatively cheap compact disc production equipment.

Previously, music pirates had tended to concentrate on cassettes, which was less worrying for record companies as they are a declining

medium and less profitable than CDs. The prospect of the global market being flooded with illegal CD versions of hit albums such as No Doubt's *Tragic Kingdom* or U2's *Pop* has far graver implications for the music industry.

Initially the new breed of CD pirates focused their efforts on immature music markets, where counterfeit music sales were already high.

Pirate manufacturers in China tended to sell to other Asian countries, while the output from Bulgaria's counterfeit factories was shipped to Russia.

These CDs are now increasingly distributed in the mature music markets of North America and western Europe, where piracy had seemed to be under control.

Some 208,797 illegal compact discs were seized in the US in 1996, compared with 25,552 the previous year, according to the Recording Industry Association of America.

Similarly the number of bootleg CDs, primarily unauthorized recordings of concerts, escalated from 84,965 in 1995 to 1,235 last year.

Helms-Burton deal fails to impress Cuba

Cuba is unimpressed by the deal struck between the US and the European Union to defuse a trade row over the US Helms-Burton law. Pascal Fletcher reports from Havana.

Mr Ricardo Cabrisas, the Cuban foreign trade minister, said the extraterritorial challenge to the sovereignty of Cuba and other nations posed by the US law would not be solved by any partial agreement between the US and Europe.

"For Cuba, no understanding of this kind has any great value," he said. But he stressed his government had received no official notification of the understanding reached on Friday between the EU and Washington.

Mr Cabrisas made clear Cuba would continue to fight for the lifting of not just the Helms-Burton law, introduced last year, but of the entire 35-year-old US economic embargo against the island. He accused Washington of waging "economic war" against Cuba, and said his country was resisting "with relative success".

Singapore Airlines, Ansett in talks

By James Kynge

in Singapore

Singapore Airlines yesterday confirmed it had held talks with Ansett, an Australian airline, and its major shareholder, Air New Zealand, on the possibility of a new commercial relationship.

Mr Karjat Singh, spokesman for the Singapore carrier, said his company regularly undertook such talks with other airlines and declined to comment further.

But airline industry executives said the talks with Ansett and Air New Zealand were proceeding well and it appeared likely that new commercial agreement would be forged.

It is understood the talks are directed at formulating joint pricing strategies between the airlines and code sharing on routes between Australasia and Europe, via Singapore. Code sharing is an arrangement whereby one airline is given dispensation to sell seats on another.

The three companies are not, however, considering an equity tie-up, as some reports have suggested in the past, the executives said.

Part of the impetus for talks on the new commercial pact has been a perceived need by airlines to form alliances and shore up market share as an increasing number of Asian countries sign open skies agreements with the US.

The open skies agreements are expected to usher in an era of intensified competition because they allow airlines to fly as often as they wish between destinations in signatory countries.

Australia and New Zealand have not yet agreed to join the open skies agreement, but are believed likely to do so.

For Singapore, which signed an open skies pact this month, there is an added incentive to a possible commercial agreement with the two airlines.

Malaysia is due to open its international airport in January next year, expanding greatly the number of landing slots and flight frequencies for Malaysian Airlines, which is Singapore Airlines' biggest competitor. Both airlines operate the Australasia-Europe route and regard it as important.

Duty on Norway salmon under fire

By Caroline Southee

in Luxembourg

Sweden yesterday attacked the European Commission over plans to impose a 13.7 per cent duty on imports of Norwegian salmon. It said the case had been mismanaged because of hasty decisions made on the basis of questionable statistics.

Sir Leon Brittan, European commissioner for trade affairs, is expected to announce shortly that the EU will press ahead with the proposed duty. Sir Leon has the power to impose provisional duties for six months after consulting the EU's committee on anti-dumping, which is made up of representatives from member states.

An EU official said Sir Leon was not expecting unanimous backing from the committee, but would impose a provisional duty if six or more countries backed the proposal. The official said a number of countries supported Sweden's opposition to the duty including Germany, Denmark and the Netherlands.

Commission experts recommended the duty last month after concluding that Norwegian producers had been selling salmon in the EU at less than the cost of production, and that they had been paid unfair state subsidies which had depressed prices and hit Scottish salmon profits.

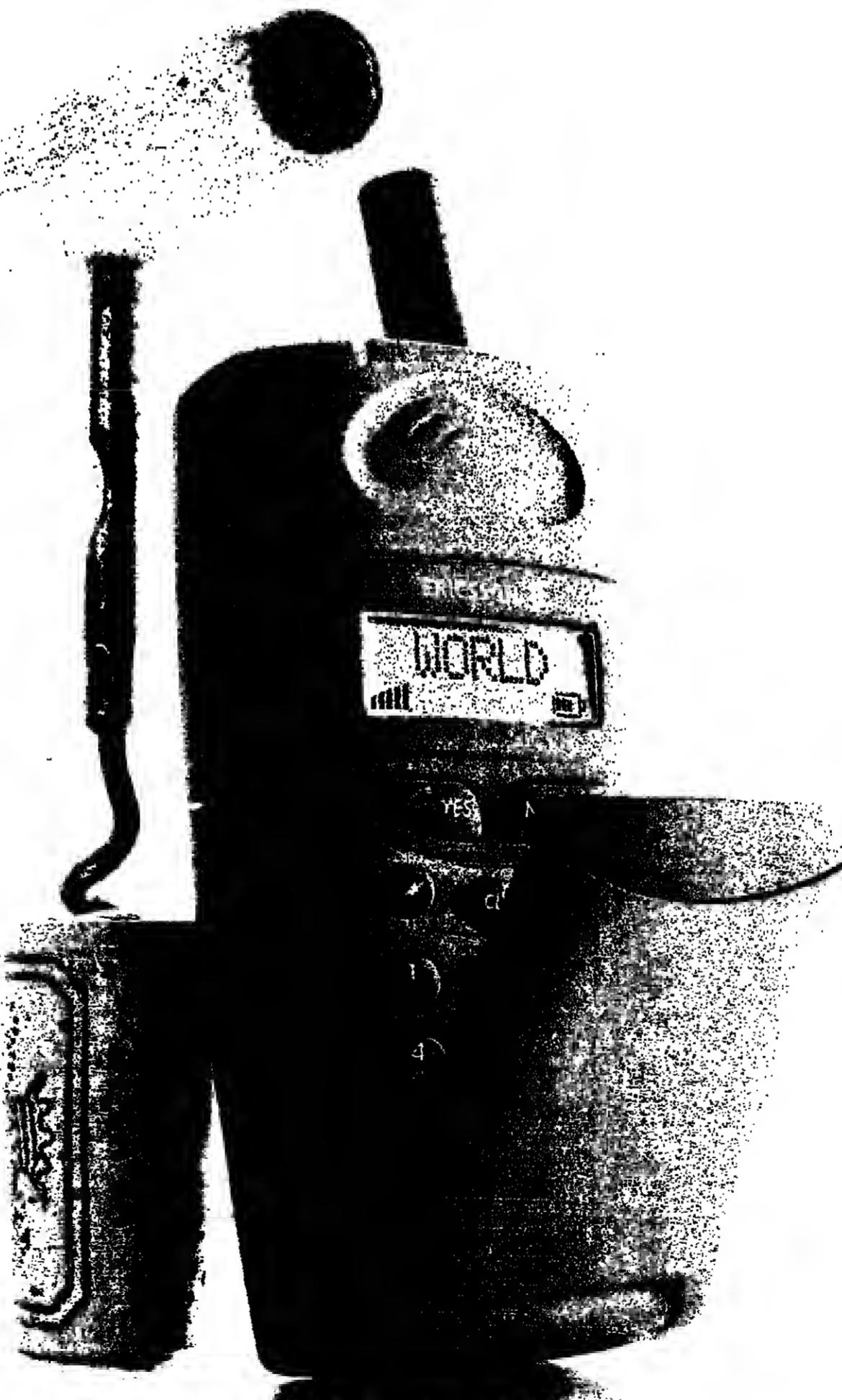
The Swedish government argues forcefully against the duty in a letter to Sir Leon, because it is not convinced Norwegian exports have hurt Community producers. Sweden accuses the Commission of setting "very tight deadlines" which has made it difficult "to ensure a proper treatment of the case".

The letter contends that the Commission is acting against the spirit of the European Economic Area (EEA) which groups the 15 member states in a free trade area with Norway, Iceland and Lichtenstein.

"The EEA does not contain any formal obstacle to anti-dumping and countervailing action against salmon imports, but the spirit in our view calls on the union to try to solve trade issues through a dialogue, and avoid unilateral measures."

Feature, Page 14.

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ERICSSON



FINANCIAL TIMES TUESDAY APRIL 15 1997

NEWS: UK

Use of fish quotas attacked

Parties vie with tough talk on EU

By John Gapper in London and Caroline Southey in Luxembourg

Both leading parties yesterday tried to exploit public discontent with the European Union by promising to take a tough stance to protect UK fishermen's rights in forthcoming talks.

The Conservative and Labour parties said they were prepared to block progress at an EU ministers' meeting in June unless an agreement was reached on "quota-hopping".

This is the term used to describe the purchase by non-UK boat owners of the right to catch fish allocated by the EU to UK boats.

Around a quarter of UK fishing tonnage is owned and operated from outside the UK.

Mr John Major, the prime minister, travelled to south-west England to campaign among fishermen who are protesting about the practice. Fishermen from Spain have been accused of quota-hopping.

The opposition Labour party, which has criticised Mr Major's party for taking a too-negative stance towards the EU, insisted it was also prepared to block agreement at the inter-governmental conference on the issue.

Mr Gavin Strang, Labour's chief agriculture spokesman, said it was "scandalous" that quota-hopping had been allowed to grow and EU fishing quota cuts were "utterly unacceptable" unless a deal on reducing quota-hopping was reached.

Labour has been cautious about appearing too positive towards the European Union during the election campaign because of evidence that the electorate is sceptical about the benefits of EU membership.

Mr Major's visit to Cornwall, in the far south-west of England, came after the launch there of the Referendum party's election campaign. The party was

The general election campaign

founded by Sir James Goldsmith, the billionaire financier, who has attacked EU moves towards political and economic union.

Mr Tony Blair, the Labour leader, said his party differed from the Conservatives in not adopting a policy of "perpetual isolation", but that "where Britain's interests are at stake, we are perfectly prepared to be isolated".

The emergence of fishing rights as a political issue comes after prolonged wrangling between the UK and the EU over the EU's ban on exports of British beef.

The UK debate emerged as EU fisheries ministers rejected as too high proposals for cuts in fleet sizes and the number of days boats can spend at sea.

EU officials said a deal could be struck today based on a Franco-German proposal for a 15 per cent cut in capacity for threatened fish stocks, and a 10 per cent cut for "over-fished stocks". The figures are lower than Dutch proposals.

Mr Tony Baldry, the UK fisheries minister, said he believed that "natural justice" was on the UK side since 26 per cent of boats of more than 10 metres registered in the UK were quota-boppers. The UK stance was criticised by Spain and the Republic of Ireland.

Separately, Labour attempted to establish UK education as a leading campaign issue by publishing a 21-point proposal for an improvement in the state-run school system.

Labour, which has seen a narrowing of its big lead in the opinion polls after mixed success in campaigning last week, has attempted to re-establish a "positive" campaign in spite of its continuing criticism of Conservative policies.

Farms official suspended in subsidy probe

By John Murray Brown in Dublin

An official at Northern Ireland's Department of Agriculture has been suspended on full pay amid an investigation into possible fraud connected with a beef subsidy programme part-financed by the European Union. "The suspended man will be questioned over the possible fraud and other irregularities," the department said last night.

Irregularities have been discovered in a department branch office on the border with the Irish Republic. Northern Ireland police have been informed.

The case is understood to involve the misuse of cattle identification tags which allowed live cattle smuggled in from the Irish Republic to claim the EU subsidies intended for Northern Ireland steers.

The method is thought to involve the re-use of ear tags from slaughtered animals on which the subsidy had been paid. Tags were then used to claim the subsidy again.

Individuals convicted over past agricultural scams, including the sale of banned animal growth hormones, have been linked to the Irish Republican Army.

Northern Ireland farmers receive an estimated £36m (£58m) a year under the Beef Special Premium scheme, paid on steers - male cattle - in an EU attempt to discourage oversupply of milk. The department would

LOW PROFILE

The political reputation of Douglas Hogg has sunk steadily in the two years since he was appointed chief minister for farming and fisheries. He ensured months of criticism from opposition MPs and farmers during the crisis over bovine spongiform encephalopathy ("mad cow disease") and has been conspicuous by his absence from the Conservative party's election campaign. Mr Hogg and his wife Sarah are both children of Conservative politicians. His father, Lord Hailesham, became an MP for the party in 1938 and served as a minister in the 1960s and 1970s. His wife, formerly a journalist on *The Times* and *The Economist*, headed John Major's policy unit from 1990 to 1995.



Douglas Hogg

HIGH HOPES

The son of a Scottish tenant farmer, Gavin Strang, Labour's chief spokesman on farming and fisheries, is one of the very few senior figures in the upper reaches of the party today who held office in the last Labour government. An agricultural scientist by training, he entered the House of Commons as MP for an Edinburgh district in 1970 and served as a junior energy and later agriculture and fisheries minister until the government was ousted by the Conservatives led by Margaret (now Baroness) Thatcher in 1979. Once associated with the left wing of the Labour party, he is now identified with the "modernising tendency" personified by Tony Blair, the party leader.



Gavin Strang

Ministers are accused over defence pledge

By George Parker, Political Correspondent

Labour yesterday claimed that the Conservative government had broken a pledge to keep military spending stable after the Ministry of Defence confirmed a cut in real terms in next year's budget of some £500m (£810m).

Mr David Clark, Labour's shadow defence secretary, claimed the 2.2 per cent cut was evidence that the government was continuing to cut defence spending "on the sly".

Labour's attack suggests that the party, which in its manifesto for the 1992 election pledged to abolish Britain's nuclear deterrent, believes it has neutralised defence as an elec-

tion issue, and even feels confident enough to attack the Conservatives' on what is traditionally their own ground. In the last four elections, the Conservatives have put defence at the top of their campaign agenda, successfully arguing that Labour would put Britain's security at risk.

The Conservatives retain a small opinion poll lead over Labour on defence, but the issue has lost its potency. Mr Michael Portillo, chief defence minister in the Major government, held a press conference on the subject last Saturday, but it was little reported.

Mr Clark seized upon a little-noticed report, "MoD: the government's expenditure plans 1997-8 to 1999-2000", published last month, as

proof that defence cuts were continuing. The report shows a year-on-year real-terms cut from the estimated £21.3bn budget for 1996-97 to the planned £20.8bn for 1997-98.

"For all his professed commitment to Britain's security, Mr Portillo cannot disguise the fact he has slashed the country's defence capability, and continues to do so on the sly," Mr Soames said.

When Mr Portillo published the defence ministry's spending plans after last November's national Budget, he said: "I am committed to providing our forces with appropriate levels of resources and to a period of stability for defence."

Yesterday Mr Nicholas Soames, the armed forces minister, insisted

defence spending would remain stable in real terms and would go up slightly at the turn of the century.

"Labour offers only the confusion of a defence review and the cuts which they long to impose on our defences," Mr Soames said.

The difference between Mr Soames's claim and his own ministry's figures is explained in part by expenditure of £380m in 1996-97 which was carried forward from underpinning in the previous year.

Mr Portillo said that comparing this year's actual spending and next year's planned spending was like comparing "apples with pears".

More election news at the Financial Times website <http://www.FT.com>

Labour protests at Sinn Féin jibe

By John Kampner, Chief Political Correspondent

Efforts by the ruling Conservative party to portray their Labour challengers as soft on terrorists backfired yesterday when a Conservative candidate was forced to apologise after claiming that a vote for Labour was a vote for Sinn Féin, the political wing of the Irish Republican Army.

A leaflet issued by Mr Peter Scrope, a candidate in northern England, said: "Sinn Féin wants you to vote New Labour. For goodness sake, save Great Britain, vote Conservative."

Later Mr Scrope, a former soldier, said he had "oversimplified" the issues. He criticised Labour's record on the Prevention of Terrorism Act and remarks by Ms Marjorie Mowlam, Labour's Northern Ireland spokeswoman, on prospects for Sinn Féin joining talks on the province's future. He said he regarded his leaflet as a "legitimate contribution to the debate".

The row highlighted the increasing fragility of the bipartisan approach to Ireland, in which Conservatives have alleged that a Labour government would be "soft on terrorism".

Editorial Comment, Page 19

BLUE CHIPS OF TODAY AND TOMORROW

Hogy Medical—Sharpening its Competitive Edge

Hogy Medical Co., Ltd., is a leading supplier of medical disposable products to institutions around Japan. Founder and president Masao Hoki has implemented an aggressive investment program to maintain the company's expansion well into the future.

Business Profile

For those unfamiliar with Hogy Medical, the company has three main business areas.

The first is Mekkin Bags, which improve the sterilization and storage of medical instruments. These bags account for almost 80% of the Japanese market.

The second area is a range of disposable items made from DuPont Santora™ non-woven fabric, notably operating gowns and surgical drapes. These items incorporate Hogy Medical technologies that enhance flexibility and water-proofing. Santora stems the in-hospital spread of methicillin-resistant *staphylococcus aureus*, hepatitis B and C, and human immunodeficiency virus. Santora disposables are also labour-savers. Hogy Medical has a leading position of around 40% of Japan's market for medical non-woven products; the share in surgical non-woven fabrics is about 70%.

The third business is disposable kits for examinations and surgery. The company expects the market for these offerings to expand swiftly in the years ahead. Japanese institutions rely increasingly on the kits to reduce labour shortages and high personnel costs by freeing staff from the need to perform complex sterilization tasks and materials handling. The kits also eliminate the dangers of improperly cleaned and assembled surgical materials.

Proactive "Safety" a Key to Success

Hogy Medical has remained a fast-growth company for most of its 42 years. The six months to September 30, 1996—the first half of the fiscal year ended recently—were no exception. Net sales climbed 7.2%, to ¥9.2 billion. Net income jumped 10.3%, to ¥1.0 billion. Both these results were record highs.

Mr Hoki is anything but complacent about such results. "It's great that we've done well," he says, "but the playing field is changing all the time. We're entering an age of megacompetition, one in which resting on our laurels would be the most dangerous thing we could do. And our home market is changing dramatically—I think for the better. The bottom line in my company is that we're acting now to sharpen our competitive edge while we're at the top. Yes, we've done well to date. Still, I'm absolutely certain that we've only just begun to scratch the surface of potential in the medical disposables market."

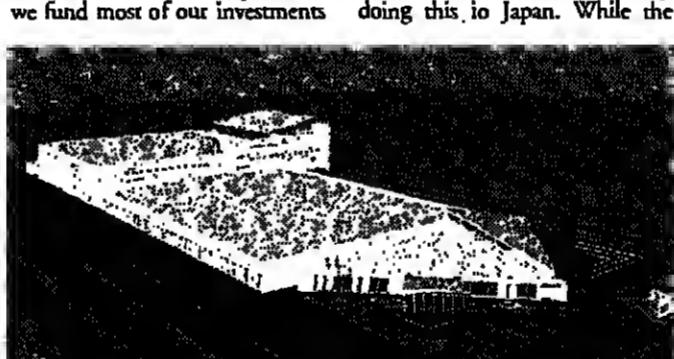
In a changing industry, the concept of "safety" remains a constant in Mr Hoki's business approach. "We're a highly proactive company. But we never com-

promise product or supply safety. Our commitment to that ideal has and will remain fundamental to our existence. It's really all about maintaining customer trust. So, we are constantly upgrading and expanding facilities to serve demand more efficiently and at the most competitive prices. No, we don't dump product. In fact, we always strive to maintain solid margins wherever the price point."

He adds that "On top of that, we fund most of our investments

year. The subsidiary had completely covered its accumulated costs by January 1997. It should thus contribute to Hogy Medical's consolidated performance for the fiscal year ended recently."

Mr Hoki is very pleased with the Indonesian operation because it provides very important benefits for the company. He says: "First and foremost, non-wovens sewing is very labor-intensive. I don't think we could afford to keep doing this in Japan. While the



Architectural model of P.T. Hogy Indonesia facilities

in-house using our cash flow. The additional benefit of this approach is that we can minimize interest payments to banks. We feel that this is the most prudent thing to do."

Emphasizing the Kit Market

As the third of Hogy Medical's business areas, kits have tremendous potential. The marketing of these products is crucial because they offer new growth opportunities. So, how is Hogy Medical tackling the challenge?

Mr Hoki says: "We have great expectations for kits. And as in other businesses, our safety concept extends to maintaining stable supplies. With kits, it's impossible to project short-term demand because we're marketing the products so heavily. It's far better to be prepared than be caught short. Some investors have said that our kit inventories are excessive. But I'd like to assure them that we're keeping additional kits on hand for a very good reason. We did the same with Mekkin Bags and Santora products when we first launched them."

Indonesian Base Increasingly Important

The wholly owned P.T. Hogy Indonesia exemplifies the company's desire to maintain stable supplies at competitive prices while enhancing the bottom line. This subsidiary started full-scale production of seven non-wovens in January 1996. The finished products are shipped to Japan. The operation went into the black on a monthly basis by April that



Masao Hoki, President and CEO

Marketing Beyond Japan

Such a massive scale in Indonesia implies that Hogy Medical is looking beyond the Japanese market. Mr Hoki says that: "Both common sense and our market research show us that demand for disposable medical supplies in Asian markets outside Japan will be massive in the next few years. Now is the time to prepare for regional growth. Yes, high-population areas like China are certainly worth considering. We'll keep them in mind. For the time being, it is much better to concentrate on Southeast Asia because it is infrastructurally more ready to consider medical disposables."

At this point, however, Mr Hoki is quite specific on where he sees opportunities. "We're looking toward Southeast Asia for our initial growth spur. Yes, high-population areas like China are certainly worth considering. We'll keep them in mind. For the time being, it is much better to concentrate on Southeast Asia because it is infrastructurally more ready to consider medical disposables."

Stepping Up Automation

Domestically

While shifting labour-intensive operations to Indonesia, Hogy Medical continues to cut costs domestically by increasing automation. Mr Hoki says that: "We still need production and distribution facilities in Japan to maintain stable supplies. Automation is the key to keeping such operations competitive against both Japan and foreign rivals. And Japan is still a market.



Model of new Tsukuba Distribution Center

very young market for medical disposables, so we must always be certain that we have instant access to supplies."

The company is currently building a heavily automated distribution facility next to the Tsukuba Sterilization Center—the world's largest such operation.

When it starts operations in November this year, the new facility will be able to ship 20,000 cases of kits daily and will employ just four or five people. A conventional counterpart would use about 160 workers.

A Diversifying Product Mix

Mr Hoki cannot predict exactly what produces the company will launch in the next two or three years. "We've submitted countless applications with the Ministry of Health and Welfare. But it will take time to get approval for many products because they are for new applications. But I can be general, if that helps. Our prime emphasis now is on disposable kits, for which potential demand is very high. All products eventually mature, and I'd expect to replace about a third of our current offerings within the next few years, mostly with kits. My reasoning is that many Japanese hospitals are now desperate to replace expensive and scarce labour with cheaper alternatives. Our kits can help realize tremendous savings for users."

Hogy Medical is also taking an innovative approach to product development. "Obviously, we're all about serving needs. We can't work in a vacuum," says Mr Hoki. That's why we're working closely with several medical institutions to come up with new product solutions. We'll increase our cooperative efforts over the next few years."

A Positive Outlook

As a result of Hogy Medical's heavy investments, Mr Hoki is confident that the company will continue to offer shareholders excellent value. He nevertheless cautions about expecting major dividend increases in the near future. "We plan to maintain dividends at current levels for the next few years. That period will be one of many new products and new markets. I'm confident that we will consistently achieve double-digit sales and earnings gains as a result. I'm also sure that we can implement ongoing stock splits, thereby providing our shareholders with superior returns for many years to come."

HOGY
HOGY MEDICAL Co., Ltd.
Tokyo Japan

APPOINTMENTS

TRADER

This leading City-based international financial services company wishes to expand its role in distressed and performing real estate loan portfolios and seeks an individual, specialised in the management of such, who will join a London-based real estate team to participate in developing the Company's presence in the market place. Involvement will be required to originate, structure and negotiate complex transactions related to real estate loan portfolios. Applicants, aged 30-35 and educated to degree level, should have minimum 6-8 years' relevant experience, proven skills and market contacts. Salary negotiable. Please write, enclosing full curriculum vitae, to Box A500, Financial Times, One Southwark Bridge, London SE1 9HL.

NEWS: UK

GEC Alsthom's first order since privatisation of network confirms new momentum in sector

Anglo-French group wins \$162m rail deal

By Charles Batchelor, Transport Correspondent

GEC Alsthom, the Anglo-French transport equipment group, yesterday announced a £100m (\$162m) contract to supply and maintain eight eight-car trains for the Gatwick Express service. It is the manufacturer's first UK train order since the privatisation of British Rail.

The trains will cover the 40km between Victoria Station in London and Gatwick airport, the second-busiest airport in Britain.

This is the third rolling stock order to be placed since privatisation of the national rail network and

confirms the growing momentum of new train orders following a gap of nearly three years during which the network was sold.

The newly privatised train operators have promised the government's franchising director that they will order a total of £1bn to £1.5bn worth of new trains.

"The supply industry is beginning to show signs of health again," said Mr David Gillan, director of the Railway Industry Association, which represents manufacturers. "But to put it into context, the new companies are not ordering as much as BR [British Rail, the former state network] used to do

and we are not yet back to a level to maintain the rail fleet."

The latest contract, for which a letter of intent has been signed, follows a £200m order for 44 new trains for the London, Tilbury & Southend line, which runs trains to the east of the capital, and a £34m order for four trains for Chiltern Railways, which operates to the north-west. Both the earlier contracts were won by Adtranz (ABB Daimler-Benz), the Swedish-German rail group.

Gatwick Express is owned under a 15-year franchise by the National Express coach, bus, airports and rail group.



Highly visible: the trains will advertise themselves to potential customers arriving by air

GEC Alsthom won its order

against fierce competition from more than 20 international train suppliers, but has committed itself to a tight delivery schedule and tough performance targets during the 12 years of the maintenance contract. The company fell behind deadlines on three recent contracts, two involving new trains for the state-owned

London Underground.

The new Gatwick trains will be capable of speeds of up to 160kph, allowing journey times to be cut by 5 minutes to 25 minutes and, in the longer term, possibly to 20 minutes.

This order represents the first success for GEC Alsthom's Juniper project, which involves a modular design of train which can be

easily modified to meet the requirements of different operators.

"In the past, BR gave tight specifications for new trains and the manufacturers had little or no room to make changes," said Mr Peter Murray, managing director of GEC Alsthom Metro-Cammell. "But now the train operator sets performance targets for us to meet."

UK NEWS DIGEST

Strong pound stifles inflation

Sterling's strength is helping the government towards its inflation target, with figures released yesterday suggesting that price pressures in the UK economy remain subdued. Manufacturers are benefiting from cheaper imports and falls in the cost of oil and electricity. The prices of imported computers, rubber, metals and paper have fallen by between 5 per cent and 15 per cent in the year to March, official figures said yesterday. Most imported foods also fell in price. Today's monthly British Retail Consortium survey, meanwhile, indicates that price increases are being held down in the retail sector.

Analysts said yesterday's figures were a good indication that price inflation remained under control. The latest retail price index, to be published on Thursday, is expected to show underlying inflation in March dipping below February's rate of 2.9 per cent. Last month, manufacturers' input prices fell by a seasonally-adjusted 0.5 per cent, compared with forecasts of a 0.2 per cent to 0.3 per cent rise. Input prices, including oil and electricity, have been falling for five consecutive months. In the last 12 months they have fallen by 7.6 per cent, the sharpest decline since December 1988.

Factory gate prices also fell in March, by 0.1 per cent. Manufacturing output prices increased by 1.0 per cent in the year to March.

Richard Adams

■ TRANSPORT

Spending on travel higher

People spend 15 per cent of their household spending on transport, twice the amount in the early 1990s, a report from the environmental group Transport 2000 said yesterday. The report, compiled by the Open University and the Local Transport Today publication, found that the amount of time a person spent travelling each week had risen from less than six hours in 1975 to almost seven in 1994. In 1975-76, it said, the proportion of work trips by car was 33 per cent in London and 54 per cent in small urban areas. By the mid 1990s that had increased to 49 per cent for Londoners and 73 per cent for those in small urban areas.

■ TRUCK SALES

Industry still subdued in March

The UK truck market was subdued in March, leaving registrations for the first quarter of the year at a whole 24.8 per cent down, at 5,643, compared with 12,823 in the first quarter of 1996. Manufacturers expressed growing concern at the slowness of the truck market to recover from a winter sales decline caused by the introduction of stricter exhaust emissions standards in October.

But motor industry analyst Professor Garel Rhys, holder of the Society of Motor Manufacturers and Traders chair of motor industry economics at Cardiff University, said at the weekend that the downturn was likely to prove a short-term "aberration". He said: "Underlying economic indicators all point towards growth next year, so the trend line for the truck market is still positive."

Iveco-Ford, which is soon to close its only UK production facility, saw its registrations particularly badly hit last month, falling by more than one third from 1,383 a year earlier. The heavy truck sector, for vehicles of more than 15 tonnes, was 25 per cent down in March - with Iveco-Ford and Mercedes-Benz recording falls of more than 40 per cent.

John Griffiths

Convoy Breaks Formation, Page 15

Truck registrations, March 1997

	1996	1997	Change
Total			
Total	5,643	12,823	24.8%
Imports	1,776	1,776	0%
Leased for the first time	2,121	2,121	0%
Second-hand	1,647	1,647	0%
Manufacturers' deliveries	1,647	1,647	0%
Road	4,866	10,500	22.8%
Rail	147	147	0%
Other	1,629	1,176	-27.8%
Other			
Overseas	1,383	954	-29.7%
Second-hand	1,383	954	-29.7%
Manufacturers' deliveries	1,383	954	-29.7%
Road	1,383	954	-29.7%
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Other	1,629	1,176	-27.8%
Overseas			
Overseas	1,383	954	-29.7%
Second-hand	1,383	954	-29.7%
Manufacturers' deliveries	1,383	954	-29.7%
Road	1,383	954	-29.7%
Rail	147	147	0%
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TECHNOLOGY

Eighteen months after the revelation that a Jupiter-like planet orbits 51 Peg, a solar-type star some 40 light years away, astronomers are arguing over how best to conduct such planetary searches from space.

Ground-based telescopes have typically tracked minute patterns in a star's movements, or its perturbed radial velocity, to find the unmistakable gravitational pull of a nearby massive planet. But early this month, the European Space Agency began studies for the Darwin Space Infrared Interferometer, a big space telescope capable of directly detecting planets the size of Earth. Darwin's advocates hope the agency will award them an estimated £80m (£101.2m) budget before 2000, enabling a launch in 2015.

Forty times bigger than the Hubble space telescope, Darwin would comprise six 1.5m telescopes, each focusing on 300 solar-type stars within 50 light-years of Earth.

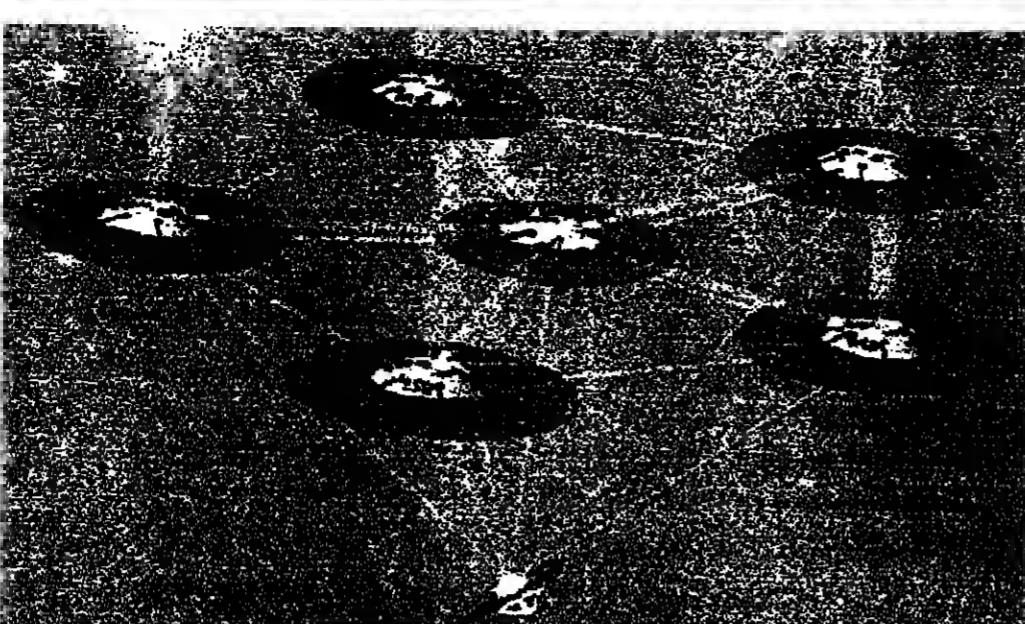
Mounted on a rigid platform or an individual spacecraft in a radar-linked free-flying flotilla, Darwin's infrared observations would begin beyond the asteroid belt, when it would emerge from an Ariane 5 rocket.

From there, Darwin's individual telescopes could manoeuvre separately to within a few millimetres, combining their images interferometrically - a complex process which gives a focus that would be accurate to within a few microns and with a resolution equal to that of a 100m telescope. Much of the data the telescope receives would be analysed on board, although Darwin would maintain continuous radio contact with ground controllers.

The first year would be spent surveying stars, before three years of spectroscopic detective work - visual analysis of a light spectrum to determine and interpret chemical composition - on any planets it found.

Darwin's primary competitor for the funds comes in a proposal for a Global Astrometric Interferometer for Astrophysics (Gaia). From a geostationary Earth orbit, Gaia would survey 50m stars, fixing their exact motions and parallaxes, while using indirect astrometric detection to search for large Jupiter-class planets. But it is unlikely Gaia could detect Earth-mass planets, advocates admit, nor could it do spectroscopy.

"We're going to search for all types of planets," says Alan Penny, an astronomer at the UK's Rutherford Appleton Laboratory in Oxfordshire, and a member of Darwin's scientific advisory group. "If we find some



Starry-eyed: Darwin would consist of six telescopes, each focusing on 300 stars within 50 light-years of Earth

Spacial awareness

Astronomers are focusing on telescopes in space in their search for planets, writes Bruce Dorminey

In the habitable zone we will look for an atmosphere. If they have carbon dioxide, we'll then look for water and ozone. Ozone (a molecule of three oxygen atoms) is a good infrared absorber and easy to detect.

Using spectroscopy, a smooth curved arc of a spectral line would indicate no atmosphere, but the line would oscillate to denote water, ozone or carbon dioxide. Large amounts of water would indicate Earth-like oceans, while significant quantities of ozone could be produced only from large amounts of oxygen. This combination is an almost certain sign of aerobic life forms.

Present planet searches cover about 100 stars, although only a dozen systems have been found to have Jupiter-like planets. And many of those planets are too near their host stars to permit Earth-like planets to survive if the bigger mass planets spiralled in from an outer orbit.

Jupiter-mass planets are needed at an average distance of five (five earth-sun distances) from the host star to "sweep out" with their gravitational pull small bodies of ice and rock,

known as planetesimals, left over from the planetary system's formation. Otherwise, the planetesimals would pound the inner planets almost continuously, impeding the Earth-mass planet's ability to create an atmosphere capable of spawning life.

Ground searches using indirect detection will improve, but Earth-bound observatories will never find Earth-mass planets because of their limited gravitational effect on the host star.

Darwin's direct infrared detection, however, should be sensitive enough to find these smaller bodies, partly because space-based infrared observation cuts star-planet contrast from a factor of a billion to a million.

"You've got a very bright star and a very dim planet so you have to reject that starlight," says Penny. "That is done through nulling (or negative) interferometry, leaving light from the planet or planets with the ability to come through. You take a picture now and then two months later and if your point of light is moving around then that is a planet and not a star."

Darwin would then hope to col-

lect enough of the planet's photons to enable infrared spectroscopy of the sort necessary to identify gaseous signatures in an atmosphere light years away.

"The important question is whether the atmosphere shows evidence for both oxidising and reducing chemistry," says Michael Mumma, chief scientist for planetary research at NASA's Goddard Space Flight Centre in Maryland. "Still, if we detect an atmosphere at all, it would be very interesting."

Nasa is studying a proposal for a terrestrial planet finder with a possible launch in about 2010. Its present design calls for technology similar to that of Darwin. But the planet finder's ultimate design, orbit and funding have yet to be determined.

Darwin's own challenge is to lower the cost of its technology, while making the telescope light and durable. Of its two design alternatives, a rigid structural mode is the cheapest, the most foolproof and the easiest to make, but also the least capable.

*A second article on the Gaia project will appear shortly.

Clare Bellwood 0171 873 3234

BUSINESSES FOR SALE

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Melanie Miles 0171 873 4874

CALL FOR TENDERS

FOR THE SALE OF THE ASSETS OF

"VOLOS COTTON MANUFACTURING CO S.A."

ETHNIKI KIMIALEDO S.A., Administration of Assets and Liabilities of 54 Chrysopiliou St. Athens 10560, Greece, in its capacity as Liquidator of "VOLOS COTTON MANUFACTURING CO S.A" a company with a registered office in Ica Voula, Voula, Greece, 1186 ("Voilos"), presently under special liquidation according to the provisions of Article 40a of Law 1892/1990, by virtue of Decree 100/1997 of the Law on the Code of Appeal.

Registers a call for tenders:

STRIKE INFORMATION

The Company was established in 1943 and was in operation until January 1996. On 18/12/1997 it was placed under special liquidation according to the provisions of Article 40a of Law 1892/1990. Its activities included the production and marketing of ginned cotton, cotton yarns and cotton wools.

ASSETS OFFERED FOR SALE

These include an industrial plant in Nea Voula, Voula, Tel. 30-241-29364. The plant's machinery consists of the following cotton ginning units:

a. A 1600 kg/hour ginning unit with a capacity of 1600 kg/hour per 24 hours.

b. A 1500 kg/hour ginning unit with a capacity of 1500 kg/hour per 24 hours.

c. An OFEN END (O.E.) 648 spinning unit with a capacity of 1600 kg/hour 31 years per 24 hours.

In addition, the Company's registered office, warehouse, product, participation in other companies, receivables, five plots outside the Voula area and any other assets are also being offered for sale.

OFFERING MEMORANDUM - FURTHER INFORMATION:

TERMS AND CONDITIONS OF THIS AUCTION

1. The Auction shall take place in accordance with the provisions of article 40a of Law 1892/1990 as supplemented by article 14 of Law 20/91 and subsequently amended, the terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not.

2. Bidders' Offers: Interested parties hereby are invited to submit Binding offers, not later than Monday, May 12th, 1998 hours to Voilos Voula, Voula, Tel. 30-241-29364. Offers should expressly state the offered price and the detailed terms of payment (in cash or instalments, mentioning the number of instalments, the date thereof and the proposed final payment date). Offers in the form of a bid or quotation shall be considered as binding only if the bidder has indicated in the offer that it is a binding offer and it is clearly be defined that it is a public offer of execution of the sole contract. At the moment offered shall not be revised and the interest rate shall be the legal rate in force from time to time. In all cases where the credited amount bears interest, this shall be calculated in relation to the outstanding amount and shall be payable on the date of payment of each instalment. Binding offers submitted later than the above date shall neither be accepted nor considered. The offers shall be considered as binding only if the bidder has indicated in the offer that it is a binding offer and it is clearly be defined that it is a public offer of execution of the sole contract.

3. Letters of Guarantee: Banking offers must be accompanied by a Letter of Guarantee issued in accordance with the sample Letter of Guarantee contained in the Offering Memorandum or by a legal opinion issued by a Greek lawyer.

4. The amount of the Letter of Guarantee shall be returned after the adjudication.

5. Submissions: Banking offers together with the Letters of Guarantee shall be submitted in sealed opaque envelopes.

6. Payment: Any party having duly submitted a Binding offer shall be entitled to amend and sign the deed annexing the sealing of binding offers.

7. As a bidder shall be considered the participant, whose offer will be judged by conditions representing over 51% of the clauses against the bidder, the "Creditor's" upon recommendation by the Liquidator, to be in the best interests of all the creditors of the Company. For the purposes of evaluation, an offer to paid in instalments shall be assessed on the basis of its present value to be calculated by employing a 15% annual discount interest rate.

8. The Liquidator shall give a written notice to the bidder of any other offer made by another creditor, which may be suggested by the Creditors and accepted by the bidder.

9. The Liquidator and the Creditors shall have no liability, nor obligation whatsoever towards the participants in relation to the evaluation of the offer or the appointment of the highest bidder or any decision to reject or cancel the Auction or any decision whatsoever in connection with the proceedings of the Auction. The Liquidator or the Creditors shall have no liability for any legal or annual defects of the assets.

10. The bidding offer shall not create any right for the adjudicator nor the participants shall acquire any right, power or claim from this Auction and their participation in the Auction against the Liquidator and the Creditors.

11. The bid shall be valid in Greece and translated into English. In any case, the Greek version shall prevail.

In order to obtain a copy of the Offering Memorandum and any further information please contact the Liquidator: Ethniki Kiphalou SA, Administration of Assets and Liabilities, 54 Chrysopiliou St. Athens 10560, Greece. Tel.: +30-1-323-1484-7, fax: +30-1-321-7920 (attention of Mrs. Martha Frangoulis).

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For full details, contact: Mike Rollings at Ernst & Young, Wessex House, 19 Threefiled Lane, Southampton SO14 3QB. Telephone: 01703 230230.

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Update · The MiniDisc

Audio format finally has it taped

THE MiniDisc was launched by Sony in 1992 as the replacement for the analogue compact cassette, which the company believed was nearing the end of its life-cycle.

MiniDisc looked like a smaller version of the compact disc and offered the added facilities of recordability and greater portability. Compared to the analogue cassette, MiniDisc offered the advantages of instant track access and better sound quality. From the launch of the format, however, Sony conceded that MiniDisc sound quality was inferior to that of the compact disc.

NOW: Five years on, although sales are still generally modest outside Japan, MiniDisc is undergoing something of a rebirth.

The format failed to generate significant sales first time round because of several factors.

Although intended as a replacement for the cassette, the fact that it was a digital disc format confused the public, many of whom believed it was designed to succeed the compact disc.

MiniDisc also had the digital compact cassette to contend with. The digital compact cassette was launched by Philips in 1991 as its replacement for the analogue cassette. It, too, was a digital format, but tape-rather than disc-based.

MiniDisc also had the digital compact cassette offered "backward compatibility" with existing cassettes - meaning that tape decks designed for the new cassette would also play old-style analogue compact cassettes.

MiniDisc players have benefited from the miniaturisation skills of their Japanese designers. Sony's latest playback-only MiniDisc player weighs just 76g and is little bigger than a business-card holder, which makes it ideal as a portable format.

The miniaturisation of the players is possible because of the size of the disc itself. To squeeze up to 74 minutes of audio on to a disc just 64mm in diameter, a system of data compression, Adaptive Transform Acoustic Coding, is used. This ignores quiet sounds which are masked by louder ones at adjacent frequencies. The system reduces the amount of data recorded on to a MiniDisc by a factor of five.

The format also has some other neat tricks. If you record a CD on a MiniDisc, for example, and then decide you do not like tracks two, six and eight, you can simply delete them. The remaining tracks then shuffle up to leave a block of free space

July 10 1997

Fight for the consumer's ear

The two different formats seeking to replace tape recorders are in fierce competition, writes Michiyo Nakamoto



W

at the end of the recording.

The free space is in fact scattered throughout the disc, but this is not apparent to the listener. MiniDisc also has capabilities beyond music recording and playback. Sony sells a MiniDisc data drive for computer storage, offering 140MB of storage capacity - 100 times the capacity of a typical computer floppy disk. Since the format is recordable, the information it holds can be erased and overwritten - up to 100 times, according to Sharp, the Japanese company which makes MiniDisc hardware.

Sharp itself has recently released the MD-PS1 MiniDisc digital camera in Japan. This can store up to 2,000 high-resolution still pictures on a single MiniDisc.

The success that MiniDisc is now enjoying in Japan, where, according to Sony, the format accounted for 60 per cent of all hi-fi sales by value in 1996, has encouraged more manufacturers to release a wider range of MiniDisc players in Europe.

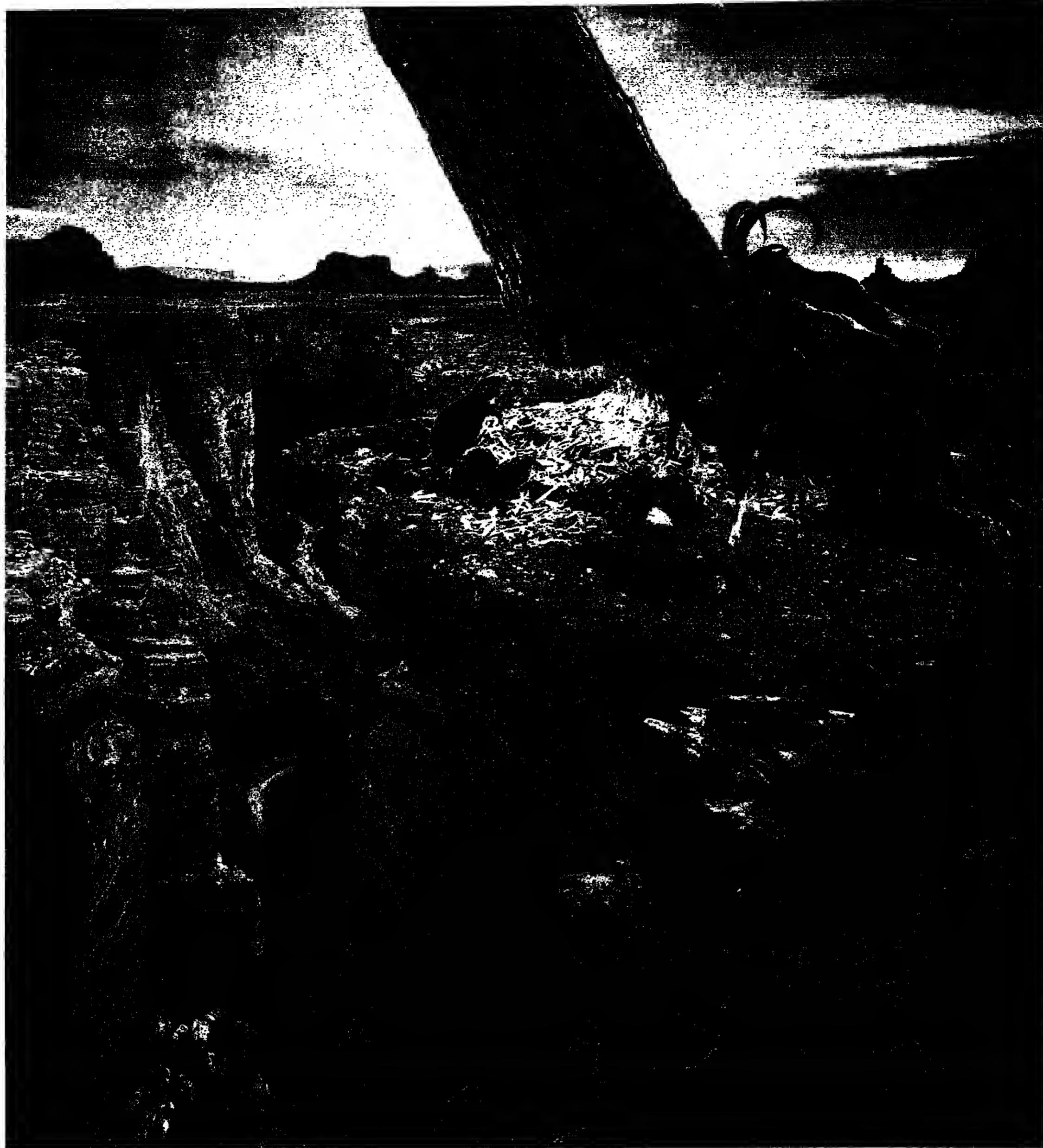
The format can now be found in portable players, hi-fi separates, mini and micro hi-fi systems and in-car units.

In Europe, a big marketing push this year should help establish the format second time around.

David Murphy

FOR SALE

Fast growing UK based I



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ARTS

Just like the real thing

Duane Hanson's sculpture is disconcertingly life-like. But is it Art? William Packer reports

The waxwork, as purportedly an exact representation of the human reality, is hardly new, the stuff of fairs and sideshows ever since Madame Tussaud first started the Parisian public at the time of the Revolution. The art of it, so far as it went (or indeed still goes), lay only in the achievement of the model in its quality of likeness, the test of it being that momentary fissure of uncertainty, when the simulacrum is taken for the reality.

The works of Duane Hanson, the American super-realist sculptor who died last year at the age of 71, are not waxworks as such, but the effort and immediate intention, and certainly the effect, would seem much the same, for his was a very literal approach. Apropos his "Rita the Waitress", he declared "great empathy" for waiters in general. "It is a stressful job and I tried to show the weariness... that one endures in a job of that kind."

His figures in fact are cast in fibreglass or bronze from moulds taken directly from the living model. But they are invested with real hair and real clothes, and their complexions worked up to mirror an all too frail mortality, pimples, sunburn, warts and all. So life-like are they, so ordinary, so normal, that it is if anything their preternatural stillness that makes us jump.

The Saatchi Collection has 15 of these somewhat disconcerting works, most of them single figures but with one or two pairs - a couple of tourists: a mother with her child in a push-chair; an elderly couple resting on a bench. Together they amount to a fair retrospective of the work on which Hanson's reputation now entirely rests, covering the years from the early 1970s almost up to the time of his death. It is, surprisingly, the first opportunity we have had in this country of making any such

general assessment. That it should be a private collector who makes it possible is, perhaps, all the more remarkable.

Hanson had turned to casting from life only in the late 1960s in a period when his work still carried a strong socio-political message. But it was the shift, within a year or two, across to the opposite extreme of an ambiguous, enigmatic realism, that properly made his international name. And having thus come to his imagery and his means of expressing it, he stuck to them. It is a very sensible and professional thing to do. Americans call it breaking through into style.

If there is any further development in this later work, which is all we have at Saatchi, it is only in its technical variety and sophistication - the use of real hair rather than wigs, a softer vinyl medium replacing the hard polyester resin; the commitment to painted bronze;

Hanson clearly had a wicked eye for an archetype: "Sunbather with Black Bikini", 1989 by Duane Hanson

A wicked eye for an archetype: "Sunbather with Black Bikini", 1989 by Duane Hanson

young shopper, her arms full; the tired waitress; the sunbather asleep on her deck-chair; the keen photographer ever kneeling at the ready; the delivery-man resting on his trolley.

These tableaux all work very well, at least as tableaux, the more so for being so well and wittily scattered about the gallery, the sunbather in her pool of light, the happy-snapper at the top of the steps, the stall-holder in the flea market at the end of the day, flicking through a magazine, surrounded by junk. They merge so readily, become part of the crowd.

Is that really a security guard, or is he, well, just a security guard?

The real question remains, is he, is it Art? And if it is, where does that leave Princess Diana or Bobby Charlton at Madame Tussaud's, or the sleeping, breathing Venus I saw the other day in Brussels at the Paul Delvaux exhibition?

And if indeed it is Art, it is because Hanson assumed it to be so, never doubting that it was not. "First of all, and above all, I am a sculptor. My most important concern is to get all the forms to look right." And we in turn take him at his word. Rather more than just

the fun of the fair, we expect of his work the experience of Art, complete with all the critical baggage that goes with it. We talk about it, we question its status, we think of it and respond to it as though it were Art, and to that extent we have only ourselves to blame. It is we ourselves as much as anyone who make it Art, and Art of the purest Conceptual kind. It is, as ever, the thought that counts.

Duane Hanson: The Saatchi Gallery, 98 Boundary Road NW8, until the end of July; open weekly Thursday to Sunday.

Theatre and opera in Paris/David Murray

Lucid Ibsen, deconstructed Offenbach

After her famous Abbey Theatre production of *Hedda Gabler* four years ago with Fiona Shaw, Deborah Warner has undertaken Ibsen again: this time *Une Maison de poupée* - at the Paris Odéon, now the *sol-sistant* "Théâtre de l'Europe". It is a great success, but perhaps not what Warner originally intended. Isabelle Huppert, who was to play Nora, had to withdraw, and the role has gone to a very different actress, Dominique Blanc (whom you may remember from Louis Malle's *Milou en Mai*).

That makes a difference, for Warner develops her productions from her casts. Though Blanc's Nora is clever and affecting, she is irrepressibly *gamine*: if her bland, blundered husband Torvald wants to put her through silly hoops to show her off to his friends, nothing could be more natural for her.

Warner declares in the pro-

gramme-book that *A Doll's House* is no Shavian feminist manifesto, but a study of the problems of any marriage. Its once-shocking conclusion is not a great hit by Nora for independence and freedom, but heart-shock for her and Torvald alike. Torvald is not grieved here; Andrzej Seweryn makes him a decent, elegant chap, if a bit fussy and verbose, and besottedly in love with his wife. Indeed, his fatally pompous outburst toward the end, when he learns that Nora has paid for the curative holiday he needed by forgoing her father's signature, seems nothing more than a brief, knee-jerk moral tantrum.

We expect this Nora to put up with it in her usual forgiving spirit (she has had lots of practice, after all), and the shock is that she takes it so tragically to heart. Their household, beautifully designed by Hildegard Bechtler, is no stuffy domestic prison but an spare, airy

Norwegian home; we see through to an internal courtyard, in which snow falls prettily throughout a whole act.

Given its special dramatic terms,

the production is lucid, swift and gripping. The other three principals - Nora's old schoolfriend Kristine, down on her luck but sweetly dignified (Christine Gagnieu); poor old Doctor Rank (Maurice Bénichou); the "villain" Krugstad, who is here just an understandably desperate man (André Wilms) - are played in depth, with meticulous sympathy.

At the Comédie-Française one can see Offenbach's *La Vie parisienne*, but only through a glass darkly. Hardly a ray of comedy penetrates Daniel Mesguich's production, which is rather a "deconstruction" of the Meilhac & Halévy farce. We are duly warned by his

printed synopsis, which introduces each act with the menacing words, "La scène se passe dans un théâtre..."

This is Offenbach's *opéra-bouffe* - composed for actors of the *Palais Royal* - about two young spunks, Gardefeu and Bobinet, who enlist their *deux-monde* friends in staging a slice of chic Parisian life to dupe a visiting Swedish baron, the better to seduce his wife; but no scene "se passe dans un théâtre". In the programme-book, Mesguich pleads his *horror of routine laughs* and his preference for raw surprises, the traditional licence to re-write comic scenes, and like Offenbach himself to cast actors, not proper singers, to deliver the musical numbers.

Offenbach's actors *must* have had better voices than this unconfident crew. Mesguich's re-writing goes the length of throttling the story - and therewith any theatrical

cal thrust - with interminable sub-Stoppard fantasies around Meilhac and Halévy's simple puns, and suchlike undergraduate japes. As for the strenuous, elaborate physical comedy, avowedly inspired by Louis de Funès and Monty Python among others...

Well: many years ago I saw a Funds in a forgettable play, giving a frantic, chest-achingly funny series of ever more desperate turns. I shall never forget it. Here Thierry Hancisse's Gardefeu does a virtuoso copy of his maddened style, with such preening self-satisfaction as to kill any laugh; it positively invited hisses. At the interval, halfway through a three-hour performance (unconscionably long), scores of people slipped away. So did I.

Une Maison de poupée at the Odéon till May 11; *La Vie parisienne* in repertory at the Comédie-Française.

Cuvilliés-Theater - Altes Residenztheater Tel: 49-89-296838

■ Madame Butterfly: by Puccini. Conducted by Josef Märk and performed by the Bayerische Staatsoper. Soloists include Elena Filippova, Anna Salvan and Irmgard Vilmayer; Apr 18

■ NANTES

EXHIBITION
Musée des Beaux-Arts de Nantes Tel: 33-40-47-65-65
● Sarkis: display at 18

watercolours by the Turkish artist painted especially for this

exhibition, examining relations

between light and space within the museum's patio display area; to May 20

■ NEW YORK

EXHIBITION
Museum of the City of New York Tel: 1-212-534-1672
● A Dream Wall Planned: The Empire State Building: display

paying tribute to the building featuring photographs, drawings, models and memorabilia; from Apr 16 to Dec 7

■ MADRID

CONCERT
Auditorio Nacional de Música Tel: 34-1-3370100

● Philharmonia Orchestra: with conductor Vladimir Ashkenazy, performs works by Messiaen, Honegger, Ravel and Rousset; Apr 17

■ VIENNA

EXHIBITION
Graphische Sammlung Albertina Tel: 43-1-534830

● Barnett Newman -

collection, which includes one of the largest concentrations of his drawings in the world; to Apr 27

■ PARIS

CONCERT
Théâtre du Châtelet Tel: 33-1-42

33-00

● Staatskapelle Berlin: with conductor Daniel Barenboim performs works by Schubert, Wagner and Schoenberg; Apr 18

EXHIBITION

Galerie Colbert Tel: 33-1-47-03

26

● Pascin gravé la nuit: the first retrospective of work by the Frenchman who began his artistic career as a newspaper illustrator. On display are about 100 works, including prints, engravings and illustrations with an additional display of works by contemporaries and associates, including Laborde and Grosz; to Jun 14

■ ROMA

CONCERT
Accademia Nazionale di Santa Cecilia Tel: 39-6-3611064

● Orchestra dell'Accademia di Santa Cecilia: with conductor Christian Thielemann and pianist Lars Vogt performs works by Schumann and Beethoven; Apr 19, 20, 21, 22

■ VIENNA

EXHIBITION
Graphische Sammlung Albertina Tel: 43-1-534830

● Barnett Newman -

Druckgraphik: this exhibition - the first in Austria to be devoted to the American artist - features the complete graphic oeuvre of Barnett Newman (1905-1970), founder of the New York School of Abstract Expressionism. Like his paintings, Newman's graphic work, created in the 1960s, is characterised by monochrome colour fields and vertical stripes; to Apr 20

OPERA

Wiener Staatsoper Tel: 43-1-51442960

● La Traviata: by Verdi.

Conducted by Latham-König and performed by the Wiener Staatsoper. Soloists include Gustafson, Sardar and Geister; Apr 18

■ WASHINGTON

EXHIBITION
National Gallery of Art Tel: 1-202-7374215

● Six Centuries/Six Artists: this exhibition highlights a number of the major artists in the gallery's graphic collections from the 15th through to the 20th centuries. The artists featured in the exhibition are Martin Schongauer, Albrecht Dürer, Giovanni Benedetto Castiglione, François Boucher, William Blake and Jacques Villon; to May 4

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● Barnett Newman -

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10.00 European Money Wheel

18.00 Financial Times Business Tonight

■ LUXEMBOURG

EXHIBITION
Musée National d'Histoire et d'Art Tel: 352-4793301

● Cecil Beaton: Portraits d'un esthète de Marlene Dietrich à Mick Jagger: display of 160 original prints by the photographer whose portrait work was often occupied by fashion, style, beauty and glamour.

Subjects include Marlene Dietrich and Greta Garbo; to May 11

■ BOSTON

EXHIBITION
British Museum Tel: 44-171-6361555

● Modern Scandinavian Printmaking: this exhibition featuring 170 prints by 57 artists examines the strong tradition of printmaking in Scandinavian

countries over the past 100 years. Artists represented include Anders Zorn, Edvard Munch, Asger Jorn and Rolf Nesch; to Apr 20

National Portrait Gallery Tel: 44-171-3060055

● Ignatius Sancho (1729-1780): exhibition examining the remarkable life of Sancho, who was born a slave yet died a well-known and respected figure in London's literary, artistic and musical circles. The exhibition also places Sancho within the wider context of the black presence in the late 1800s; to Jul 20

■ MUNICH

OPERA
Det Kongelige Teater - The Royal Theatre Tel: 45-33-69-69-69

● Don Giovanni: by Mozart. Conducted by Andrew Greenwood, performed by the Danish National Opera. Soloists include Per Hoyer, John Laursen and Gitte-Maria Sjöberg; Apr 16

● BBC Symphony Orchestra: with conductor Jiri Belohlávek, soprano Janice Watson, mezzo-soprano Sarah Connolly, tenor Barry Banks and bass Andrew Greenan performs works by Lubos Fiser, Haydn and Schubert; Apr 17

■ AMSTERDAM

CONCERT
Concertgebouw Tel: 31-20-6718345

● Schubert Ensemble: performs works by Schumann, Berg, Schoenberg, Weber, Kargel and Kurtág; Apr 17

■ BERLIN

CONCERT
Konzerthaus Berlin Tel: 49-30-203090

● Berliner Sinfonie-Orchester: with conductor Michael Shonwandt, pianist Verdan Mamikonian, soprano Françoise Pollet and bass Agge Haugland

performs works by Shostakovich and Tchaikovsky; Apr 17, 18

■ VIENNA

EXHIBITION
British Museum Tel: 44-171-6361555

● Modern Scandinavian Printmaking: this exhibition featuring 170 prints by 57 artists examines the strong tradition of printmaking in Scandinavian

COMMENT & ANALYSIS



Martin Wolf

An overheated economy

Failure to tighten fiscal policy and raise interest rates in the UK soon could necessitate a sharper slowdown later on, as happened in the early 1990s

Dear chancellor-to-be,
Sterling has jumped above the lower limit of its old band in the European Exchange Rate Mechanism to DM2.80. From its trough in June 1995, the pound has appreciated 28 per cent against the D-Mark. This may sound like good news. It will, instead, make your life more difficult.

Sadly, the UK is re-running the experience of the second half of the 1980s, when excessive growth of demand led to a rise in inflation followed by a deep recession. The outcome should not be as painful as it was then, provided action is taken promptly. It could be painful, all the same.

Consider the following:

- Broad money up 11.3 per cent in the year to February, the fastest rate of expansion in the group of seven leading industrial countries.

- A public sector borrowing requirement of 3.2 per cent of gross domestic product in 1996-97, the fifth year of recovery.

- Retail sales volume up 4.4 per cent in the year to the end of February and real consumers' expenditure up 4 per cent in the year to the fourth quarter of 1996.

- £20bn-£25bn to be paid out by demutualising building societies and insurance companies this year, equal to 4 per cent to 5 per cent of consumers' expenditure.

- A decline in unemployment of 466,000 over the year to February, to 6.2 per cent of the labour force, vacancies 43 per cent above their long-term trend and earnings rising at an underlying rate of 5 per cent a year, up from a trough of 3.4 per cent 18 months ago.

- House prices rising 7 per cent over the year to March 1997 - faster in parts of London, belittler of the national market.

These are classic symptoms of an old-fashioned pre-election boom. The Bank

of England's long-held view that they are also inconsistent with achieving the inflation target of 2.5 per cent a year, or less, over the medium term is almost certainly correct. This may not yet be obvious. But that is because of what has happened to the exchange rate.

The exchange rate appreciation - 19 per cent in real terms between April 1995 and February 1997, according to J.P. Morgan - has sterilised the impact on inflation. The prices of manufactured goods, for example, rose by only 1 per cent in the year to March and fell in both February and March. This squeeze has offset the upward creep of inflation in the price of services, from a low of 2.2 per cent in April 1996 to 3.3 per cent in February 1997.

The impact of exchange rate appreciation on the prices of tradeable goods and services squeezes their profitability and output. The result is an unbalanced expansion. While domestic demand is rising rapidly, output of manufactures rose only 1.8 per cent in the year to February. Over the next year or two, there is likely to be a further deterioration in the relative performance

of manufacturing, along with a substantial increase in the trade deficit.

All this is painfully familiar. Under floating exchange rates, the impact of excess demand always falls first on producers of tradeable goods and services. Since these account for, at most, a third of GDP, they are a more politically vulnerable target than people who suffer from higher interest rates. The latter group includes virtually all businesses as well as electorally potent owner-occupiers. This is why ERM membership failed - remaining a member kept interest rates at self-evidently unacceptable levels.

What would happen if the higher expected interest rates did not materialise? Investors would presumably conclude that domestic demand will be allowed to grow unsustainably. This would lead to a re-evaluation of sterling's prospects: it would depreciate, which would, in turn, bring the inflation that markets fear.

Under floating rates, the inflationary future tends to come at once.

If domestic demand is the source of the appreciation, as it partly is, policy to curb it is required. If markets already expect higher interest rates, actual implementation should bring no further appreciation. The rise in interest rates necessary would be smaller if the government chose fiscal tightening instead. But be warned: tighter fiscal policy may not lower the exchange rate, even if it does reduce required short-term interest rates.

The big difficulties arise if appreciations are caused by supply shocks - such as higher oil prices and improvements in productivity and product quality - or shifts in portfolio demand in favour of UK assets. If the exchange rate appreciates for such reasons, domestic economic activity will be lowered. The natural response to this adverse shock is to lower interest rates.

In current circumstances, however, it would be best to ignore that option.

for three reasons:

- It is impossible to know whether the upward shift in the exchange rate for these reasons is permanent or highly temporary.

- Short-term effects of shifts in the exchange rate on output are automatically mitigated by the practice of targeting inflation two or so years hence.

- When there is an exchange rate movement that is strongly favourable for inflation, as now, inflation itself should be expected to run well below its target level.

The last point is decisive. To be symmetrical a policy of allowing inflation to hit its target level, despite a favourable shock, entails a future policy of preventing it from exceeding that target when there is an unfavourable shock. But such a policy would not be credible, from which it follows that achievement of the target over the long run would also not be credible.

The policy would also be undesirable: it is sensible to accommodate unfavourable shocks to the inflation rate in the short term; for that reason, it is also desirable to exploit favourable shocks.

The present requirement is clear. Achievement of the inflation target is not secure, despite the favourable exchange-rate shock.

Moreover, one reason for the appreciation is an unsustainable surge in domestic demand. Take together these facts strongly argue for tighter policy.

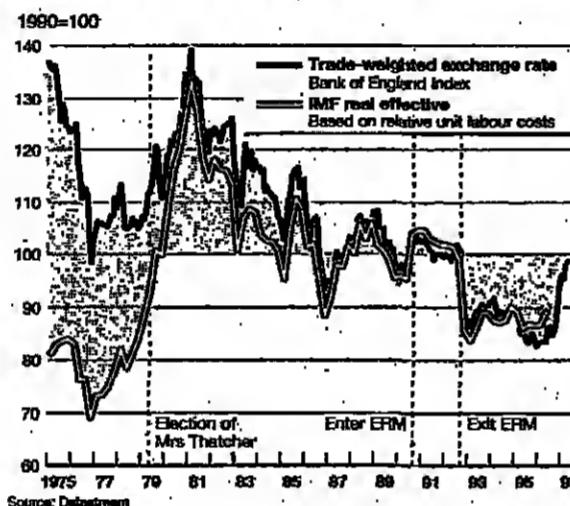
Ideally, you should implement a significant fiscal tightening. If you shrink that, there will have to be higher interest rates. Either, or both, would be deeply unpopular. But the alternative could be another painful recession three or four years from now.

Those who fail to learn from mistakes are condemned to repeat them.

Yours sincerely,

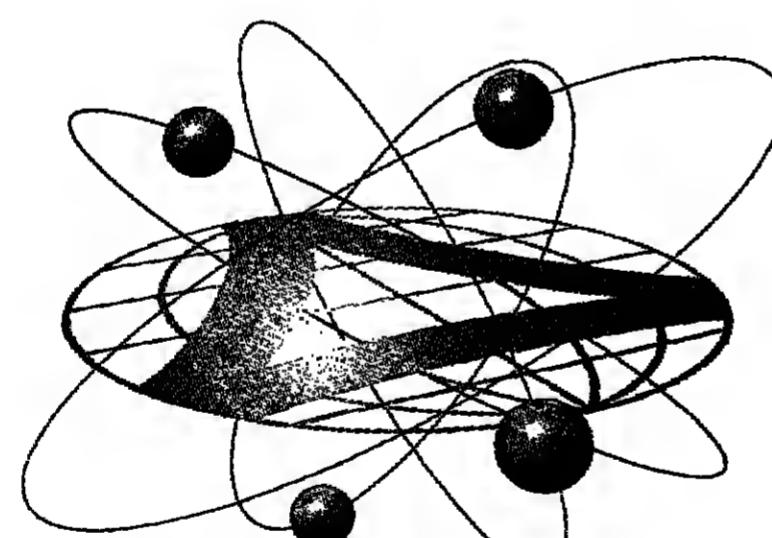
Martin Wolf

The ups and downs of sterling



Source: Datastream

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Technology · Dinah Greek

Flight of fantasy

Tiny flying machines no bigger than a large cockroach could soon help in saving lives

Fans of the *X-Files*, in which agents Scully and Mulder investigate bizarre events, may remember the episode about man-made killer cockroaches. When it comes to artificial insects, however, the truth is out there, as Mulder would say - and closer than you might think.

A group of scientists and engineers in the US is investigating the building of micromachines no bigger than a large cockroach. Less than 100 grams in weight and no more than 150mm in length or width, they will be able to crawl, fly and hover.

"We have had designs which look like miniature flying saucers, those with fixed wings, but we have also bad designs based on insects and with flapping wings."

Professor Robert Michelson of the aerospace and transportation laboratory at the Georgia Tech Research Institute is looking at this theory and has plans for a micro air vehicle based on insect flight.

Mr Michelson's ideas are definitely *X-Files* material.

He is developing what he calls an entomopter - basically a mechanical insect which, he says, looks rather like a large cockroach. For use in buildings rather than out of doors, it would have flapping wings and retractable legs, making it versatile and manoeuvrable.

"We believe autonomous flight will be the most difficult challenge, but nobody has ventured into this realm before," says Mr Blankenship.

The researchers admit they are not sure what the final result of their work will be. They are still prepared for surprises.

"We believe autonomous flight will be the most difficult challenge, but nobody has ventured into this realm before," says Mr Blankenship.

The author writes for Professional Engineering magazine

uously, without guidance from human controllers.

"They could fly into damaged buildings to search for survivors, monitor hostage situations or fly on to battlefields to detect chemicals, snipers or enemy positions," says Mr Blankenship.

"Potential uses are still under evaluation."

Researchers believe the aerodynamic principles governing aircraft with a 150mm wingspan may be different from those that have guided conventional aircraft design since the Wright brothers' historic first flight in 1903.

"Traditional aircraft designs made smaller and smaller ultimately won't work," says Mr Blankenship. He believes designers must also look at birds and insects for information about flight on a scale this small.

"We have had designs which look like miniature flying saucers, those with fixed wings, but we have also bad designs based on insects and with flapping wings."

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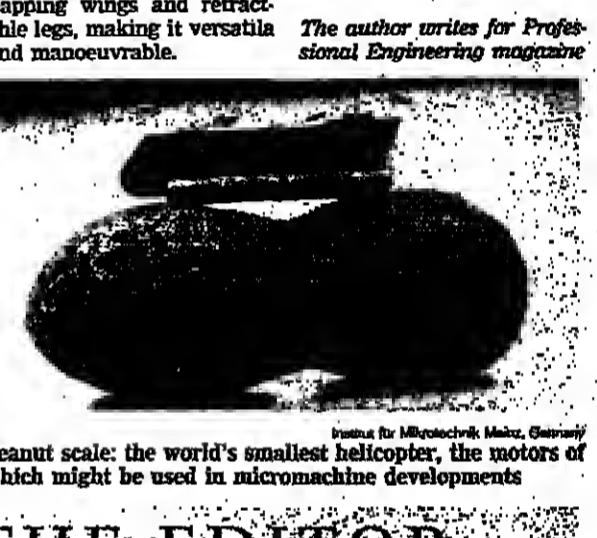
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The author writes for Professional Engineering magazine



Inset for Microbotics, Mexico, Germany
Peanut scale: the world's smallest helicopter, the motors of which might be used in micromachine developments

LETTERS TO THE EDITOR

Number One, Southwark Bridge, London, SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171 872 5538 (please set fax to 'line 3'), e-mail: letters@ft.com. Published letters are also available on the FT web site, <http://www.ft.com>.

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Privatisation true test of benefit

From Mr David Sawers.

Sir, The concern of the Chambers of Commerce about the quality of London's transport system shows there should be no difficulty in finding the funds needed to improve it (Letters, April 10).

If companies in the tourist industry everywhere in the UK, as well as businesses and landlords in London, believe that they lose financially if the capital's transport system is in poor condition, many companies must have a motive to finance improvements to the system.

The solution to the problem of improving London's transport network could therefore lie in the hands of the Chambers of Commerce:

Such a method of financing London's transport

their interested members are an obvious source of the funds that London Underground wants to finance improvements. Such a method of finance could more easily be introduced if London Underground were privatised and freed from the Treasury's control over its expenditure.

The strongest argument for privatising the company is that those who wish to see more spent on the system would be free to provide the Treasury's control over its expenditure.

Privatisation would also mean interested businesses could become shareholders in the company and help to manage as well as finance it.

As an outsider to the debate, it seems to me that the pro-Bonders are not considering heavy historical implications of Germany's international standing

Yours sincerely,

David Sawers,

'Crosby',

10 Seaview Avenue,

Augmering-on-Sea,

Littlehampton,

West Sussex, UK

would be equitable and efficient: those who benefited would pay, and the amount they paid would be related to the benefits they expected the investment to produce.

But the system would also imply that if the financiers thought the benefits were too small to justify the investment it would not take place. Investment in the system would not be unconstrained: but the constraint should be the expected benefit, not the state of the government's borrowing.

It appears to me that the idea that mastering a difficult challenge successfully is itself a valuable, if immaterial, reward is entirely obsolete and quaint today...

I have been unemployed for a number of years now. I can live with little money, but what I really need is the lack of challenge, the lack of opportunity to contribute to some common cause.

The value of work

From Mr Falk.

H. Koenemann.

Sir, I read the letter from Mr Leslie Ford, president of Fine Particle Research Institute Inc. (April 10), with great joy and satisfaction, as an entirely unexpected reinforcement of my own conviction that one does not merely work for money, but for achievement itself.

It appears to me that the idea that mastering a difficult challenge successfully is itself a valuable, if immaterial, reward is entirely obsolete and quaint today...

I have been unemployed for a number of years now. I can live with little money, but what I really need is the lack of challenge, the lack of opportunity to contribute to some common cause.

Falk H. Koenemann,
Im Johannistal 26,
52064 Aachen,
Germany

Outstanding job done

From Sir Gordon Macwhinnie.

Sir, I refer to the recent article "A racing uncertainty" (March 23) by John Riddings on the Hong Kong Jockey club.

The remark that the three generals we had in recent years as chief executives were "stiffly starched" and by inference not first class is incorrect: and childish, and unwordly of an FT journalist.

I served as a steward while all three generals were in office and all did an outstanding job. I was chairman of the club for part of the time that Major General Watkinson (the last of the three) was chief executive, and he is now in the running to be chairman of the Tote Board in the UK.

Gordon Macwhinnie,
Apartment 3003,
Deacon,
The Repulse Bay,
109 Repulse Bay Road,
Hong Kong

A greener city, if not in a straight line

From Mr Anthony Mayer.

Sir, Brian Walling deplores the lack of trees in the City of London (Letters, April 7). However, if it is true that London may not like Paris concentrate most of its trees and greenery in straight lines along the principal avenues and boulevards, it presents a less formal or glorious emphasis on the German facade and is a greener city across a more intimate residential scale, village-like crescents, back gardens, and

landscaped squares.

More on the mark is the article of the French newspaper Le Monde correspondent in the FT saying that European issues agitate ordinary people less than politicians ("Europe dominates only in the minds of politicians", April 7). However, to consider Scottish devolution akin to the French *departments* assemblies, misses the fact that, contrarily to Scotland (after four centuries within the UK), such

departments do not retain their own separate local currencies nor does Brittany put local Celtic/Gaelic names on

COMMENT & ANALYSIS

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Tuesday April 15 1997

Meanwhile, in Ulster

In Northern Ireland, as everywhere else in the UK, people will be electing their members of parliament on May 1. But they have a different set of parties to choose from, and the campaign there is focused on different issues:

The vast majority of Northern Irish voters think of themselves as either unionist (Protestant) or nationalist (Catholic), and would not dream of voting for a candidate from the other community. This means the election is mainly a contest between rival parties within each camp. In the rare cases where a Protestant is replaced by a Catholic, or vice versa, the cause is either a change in constituency boundaries or the fact that one camp unites while the other splits.

In last May's election to the forum set up to accompany the peace process there were gains for the more intransigent forces in both camps - Sinn Féin and the Rev Ian Paisley's Democratic Unionist party. That has been followed by a year of stalemate in the peace talks, devoted mainly to sterile arguments about the terms on which Sinn Féin could join them - if at all. An unfulfilled condition - there were a new IRA ceasefire.

Meanwhile the climate throughout the province has been soured by the polarisation which followed last July's confrontation between Orange Order marchers and Catholic

Banking risks

For many central bankers there is something inherently disturbing about the waning ability of supervisors to keep abreast of fast-changing risks in commercial banking. Mr Alan Greenspan, chairman of the US Federal Reserve, is not among them. In fact, in a speech at the weekend he appeared to relish the prospect of privatised bank regulation in the 21st century, arguing that the self-interest of market participants often generates better regulation than rules imposed by the authorities.

If Mr Greenspan's readiness to do his successors out of a job seems initially surprising, his thesis deserves a hearing. In essence, he disputes the historical perception of US banking as having been plagued by market failures until the enactment of comprehensive federal regulation earlier this century.

Before the collapse of the Farmers Exchange Bank in Rhode Island in 1899, American banks were lightly regulated and did not fail. Thereafter failures occurred in waves. But historians now argue that these were chiefly the product of macro-economic shocks. In between such shocks, the system was stable.

On the period of "free" banking in the mid-19th century, when restrictions on entry into the system were lifted, scholarship has similarly changed tack. Failure rates and loss rates across states were not only exaggerated by earlier historians; they were so different that it is hard to attribute financial instability at that time to free banking per se.

Mr Greenspan concludes from this that central bankers should take heart, as they place

Prodi's power

Mr Romano Prodi, the Italian prime minister, demonstrated last week his considerable powers of survival. He kept his centre-left government intact, in spite of a rebellion by the Reconstructed Communists over sending Italian troops to Albania. He showed that there was, in effect, no alternative to his coalition, nor to himself as prime minister.

At the head of this disparate alliance, he has achieved more than might have been expected. He has made substantial strides towards bringing Italy's state finances under control, and he has set the country on a course which makes early membership of European economic and monetary union not likely, or least conceivable. But he will have to do a good deal more to realise that prospect, and extend the life of his government beyond the next few months.

The Albanian episode has been a mixed experience for Italy. The Italian-led intervention amounts to the most important foreign policy initiative by Rome in recent years, and as Mr Prodi argued, a question of national pride. In the event, he was forced to rely on the votes

In at the deep end

■ Capitalist lackeys can now happily go about their business in Russia. But some behaviour which would have been frowned upon by old-fashioned Stalinists is still out of favour with their free-market successors. For example, blowing the whistle on old nuclear submarines rotting away in the icy water around Murmansk used to be treason - and apparently still is.

Moreover, the problems that have arisen have not been precipitated by the most complex derivative products. They have resulted chiefly from weaknesses in old-fashioned internal control, rather than untried risk management formulae. No central banker can afford to be complacent when technology is undermining the effectiveness of supervision. But in a growing part of banking there is no alternative to reliance on private sector discipline. And on one thing Mr Greenspan is unquestionably right. Moral hazard poses a much greater threat to banking systems than derivatives will ever do.

Crossed line

■ Expectations that Spanish telecoms operator Telefónica is about to switch global partners were confirmed yesterday, if only briefly.

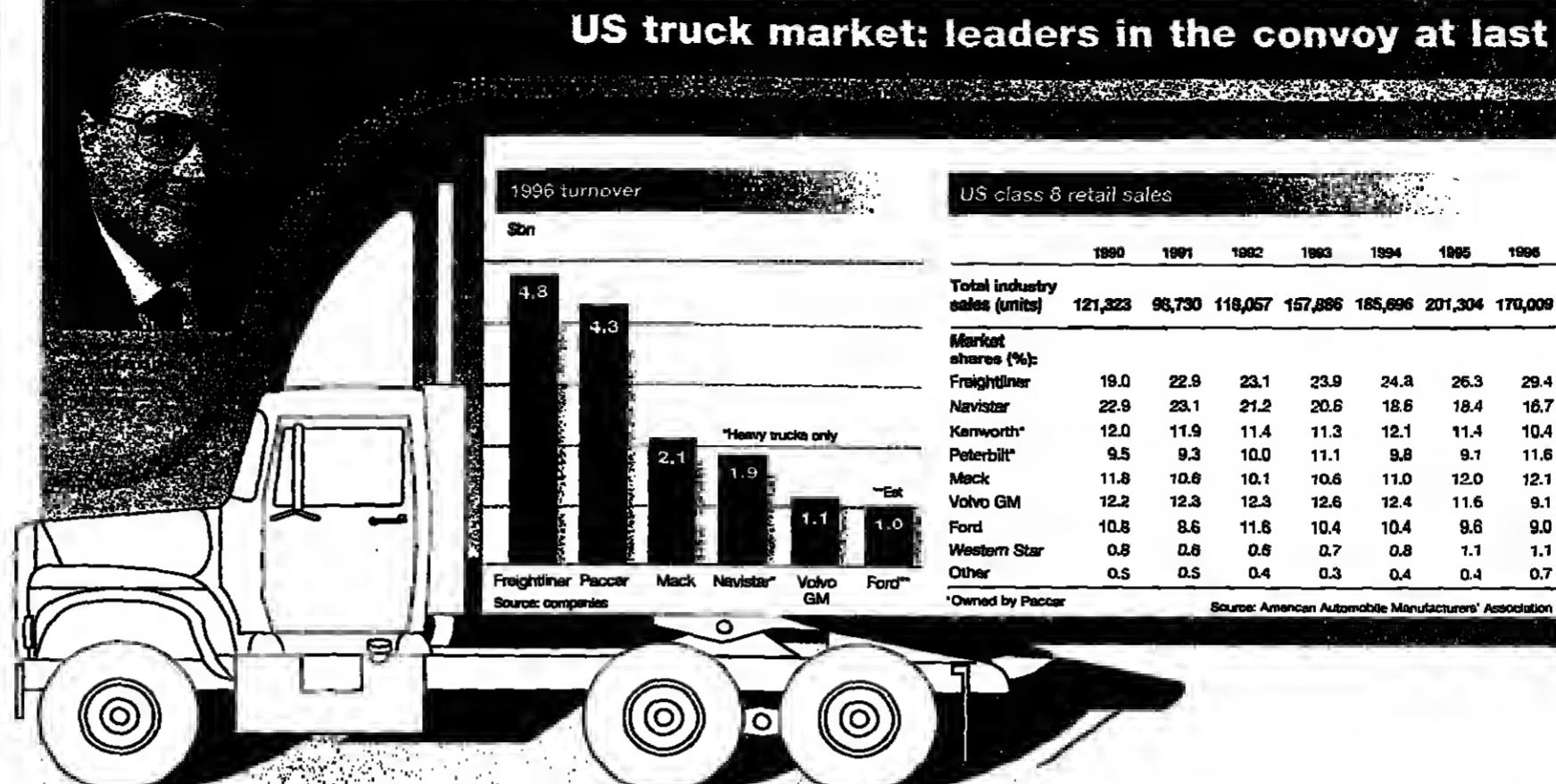
Portugal Telecom, announcing its own strategic alliance with Conect - the global link-up between British Telecom and MCI - referred to a Pan American joint venture announced today by MCI and Telefónica Internacional. Surely positive proof that Telefónica was taking up with MCI and pulling out of the WorldPartners alliance led by AT&T?

An embarrassed silence from executives was followed by hurried excuses: Telefónica had not yet made a decision, the reference was mistaken, an early version of the statement had been sent out by mistake and so on. So much for the communications business.

High security

■ Bank of Italy governor Antonio Fazio has taken the safe option to plug the gap in the bank's four-strong directorate left by Tommaso Padoa-Schioppa, who has his hands on the operational levers as head of the new executive committee.

US truck market: leaders in the convoy at last



Convoy breaks formation

Two US heavy truckmakers have begun to dominate, making a shake-out in the industry more likely, says Haig Simonian

Like a slow-moving convoy, America's six heavy truckmakers have for years travelled together along a road of poor profitability and erratic demand.

Sales of Class 8 trucks of more than 15 tonnes, the legendary "kings of the road", have veered from 148,000 units at the top of the last cycle in 1988 to a trough of 98,700 in 1991 before climbing to a new peak of 201,300 in 1995. Now they are falling sharply again and no one knows when the downturn will end.

Chronically poor profits have hampered investment in more efficient processes, while innovation has not been helped by the arch-conservatism of many hauliers. Such constraints have prevented the best truckmakers from earning more than moderately during the peaks, and made them barely profitable during the troughs. Less productive rivals have scraped along the bottom.

Now, however, Freightliner, the subsidiary of Mercedes-Benz of Germany, and Paccar have pulled away decisively from the pack. So wide has the gap in market share and earnings become that analysts are saying the long-awaited shake-out is high in the sector, which recorded sales of more than \$15bn (98bn) last year.

"The industry has long been ripe for consolidation. It's certainly due, as the returns haven't been good enough for years," says Mr Gary McManus, heavy truck analyst at J.P. Morgan in New York.

The US is the world's biggest heavy truck market and is the toughest standards for weight utilisation and exhaust emissions. Such technological factors, combined with the highly competitive haulage business in the US, explains why many leading European truckmakers have invested heavily to establish a presence.

Moreover, the problems that have arisen have not been precipitated by the most complex derivative products. They have resulted chiefly from weaknesses in old-fashioned internal control, rather than untried risk management formulae. No central banker can afford to be complacent when technology is undermining the effectiveness of supervision. But in a growing part of banking there is no alternative to reliance on private sector discipline. And on one thing Mr Greenspan is unquestionably right. Moral hazard poses a much greater threat to banking systems than derivatives will ever do.

Any consolidation in the US would immediately affect international manufacturers attempting

to keep pace. Hauliers are using their fleets more efficiently through technology, while legal limits on the size and weight of vehicles will continue to go up.

Such factors should consolidate Freightliner's and Paccar's lead. Both have pulled ahead by concentrating on the market segments that have grown fastest since deregulation. Freightliner has focused on new deregulated operators, such as Swift Transportation, based in Phoenix, Arizona, which has risen from virtual obscurity to a nationwide Class 8 sales.

Mr Jim Hebe, the ex-Paccar manager now running Freightliner, has no doubts about the future. "Consolidation is already happening through narrower product lines. Further rationalisation is inevitable over the next two to three years," he says.

Those changes may happen faster than even Mr Hebe predicts. Most truckmakers expect the market to continue falling for the next two years. This year alone, Mr McManus expects overcapacity in North America to exceed 50,000 units. Rumours last week, denied by both sides, that Volvo and Mack Trucks, the US subsidiary of Renault, are discussing a merger highlights how jumpy the industry has become.

Some truckmakers argue that the predictions of plummeting sales are too pessimistic as the economy is still growing. They also say road transport is experiencing a prolonged expansion after deregulation in the 1980s.

Such arguments, however, are only half true. Last year, sales dropped by more than 15 per cent to 170,000, and registrations are expected to dip a further 6 per cent this year. Moreover, optimism about continued economic buoyancy has been overshadowed by the recent rise in US interest rates.

And while deregulation has nurtured a new breed of more efficient, non-unionised hauliers, sales of heavy trucks are likely to rise more slowly than demand for

road transport. Hauliers are using their fleets more efficiently through technology, while legal limits on the size and weight of vehicles will continue to go up. Such factors should consolidate Freightliner's and Paccar's lead. Both have pulled ahead by concentrating on the market segments that have grown fastest since deregulation. Freightliner has focused on new deregulated operators, such as Swift Transportation, based in Phoenix, Arizona, which has risen from virtual obscurity to a nationwide Class 8 sales.

Freightliner's Century Class truck, unveiled in 1995, for the first time offered features such as satellite navigation and communications systems enabling customers to track their vehicles en route. Such monitoring improves productivity by optimising timetables and ensuring trucks spend the minimum time travelling empty. Linked monitors to the engine enable the operators to ensure their drivers are complying with company rules on speed and engine revolutions.

Freightliner has also capitalised on the financial muscle of Daimler-Benz to offer capital-intensive services such as a high-volume used truck business and a big financial services arm.

Paccar has used its two brands, Kenworth and Peterbilt, just as effectively. Kenworth has been developed to rival Freightliner for long-distance fleets. Both manufacturers pioneered the commodious "premium sleeper" cabs preferred by a growing number of drivers and their spouses, who save money by sleeping in their vehicles while on the road. Peterbilt, by contrast, has capitalised on its old-fashioned "macho" image to appeal to conservative owner-operators who favour bugle exhaust smokestacks and lashings of chrome.

Rival truckmakers have failed

to keep pace. Navistar, the Chicago-based automotive group, has been the slowest. It seems least likely to survive the next downturn. Chronic labour problems have saddled the company with high wage costs and poor productivity, forcing it to postpone new models. The result has been a remorseless slide in market share to 16.7 per cent last year from 23.1 per cent in 1991.

Mack Trucks, America's oldest and best-known brand, had also seemed in terminal decline since Renault bought its first stake in 1979. Mack's share has recovered recently, although profits before tax and interest fell to \$22m last year from \$63m. Mack's gradual recuperation has been overshadowed by the financial problems of its parent Renault, which lost \$15.25bn last year, prompting speculation that radical restructuring - including the amputation of its US arm - may be inevitable.

Even Volvo, the world's second-biggest heavy truckmaker, has run into difficulties. Volvo GM Heavy Truck, its US subsidiary in which General Motors owns 13 per cent, plunged into loss last year. Deliveries fell by 38 per cent - more than double the market decline - because the previous management, now replaced, failed to recognise warning signals. Mr Trogen admits profits will not be restored until 1998.

Mr Marc Gustafson, Volvo's new US chief executive, says sales of Volvo's new VN heavy truck, unveiled last September as a competitor to the Century Class in a \$500m investment plan, have been encouraging. "I see Volvo being among the top two manufacturers in its markets," he says.

The trust was not allowed to sell the stock for five years. But, once the restriction expires at the end of June next year, few analysts expect it to retain such a large single exposure. The deadline is widely seen as the trigger for the next shake-out.

Rationalisation could come sooner. "A bidder would almost certainly try to seal a deal with the trust ahead of the deadline," says one analyst. The credibility given to the recent Volvo-Mack merger talk shows few observers believe the next withdrawal from the truckmakers' convoy will be the last.

Financial Times

100 years ago

Her Majesty's Jubilee We are beginning to realise that even a Diamond Jubilee has its drawbacks. The number of companies formed to reap golden harvests by acquiring sites for viewing the procession is getting almost as numerous as the years of Her Majesty's reign. One new venture that has come forward for public subscription is the Jubilee Select Seats and Luncheon Syndicate. "Crowned heads and Presidents of European states have arranged to be present," the prospectus states. "Asian, African and Far Eastern potentates will join the procession."

(Queen Victoria succeeded her uncle King William IV, in 1837, and reigned for 63 years.)

50 years ago

No Devaluation For Holland Amsterdam, 14th April. The Dutch Government to-day officially denied Press reports to the effect that there was a possibility of the devaluation of the guilder. Within the framework of the measures to be announced by the Finance Minister, Mr. Loeffing, this week, the Government states, there will be no question of devaluation.

Title chase

■ Who will come out on top when newly-merged Suez-Lyonnaise des Eaux downsizes its unwieldy name? On the surface Lyonnaise has the upper hand: chairman Jérôme Monod did most of the talking in the run-up to the merger and, technically, his company has absorbed Suez. But Suez chairman Gérard Mestrallet has his hands on the operational levers as head of the new executive committee.

Guerlar then lunched with the Brasília press corps, where he made some uncomplimentary remarks about Franco, who is not a tall man. "People who are below the horizontal line need to be arrogant in order to defend themselves," he said. He has written a letter of apology which may help him keep his job. But it could be a while before he's walking tall again.

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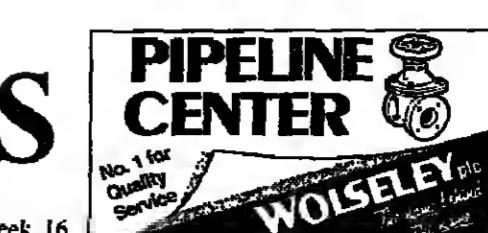
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FINANCIAL TIMES
COMPANIES & MARKETS

Tuesday April 15 1997



Week 16

IN BRIEF

Coke sales surge
lifting share price

Coca-Cola reported that world consumption of its soft drinks rose 9 per cent in the first quarter, producing better than expected net profits of \$87m and lifting the company's share price \$1.40 to \$55 in early trading. Page 22

India imports wheat as farmers protest
India is to import 4m tonnes of wheat to replenish its fast-depleting food grains stocks, which are needed for a public distribution system. This comes in spite of rising domestic production as farmers refuse to sell wheat to state agencies at the procurement price. Page 23

Tyco seals \$850m deal with AT&T
Tyco International, the US industrial group, continued its slate of acquisitions with a deal to pay \$850m for the underwater cable business of AT&T. Page 21

T&N provides for asbestos liabilities
T&N announced the first of a series of disposals aimed at funding its £33m (£523.26m) provision against future asbestos liabilities. The engineering group - which as Turner & Newall was formerly one of the world's largest asbestos producers - has sold its Flexistalt industrial sealing businesses to Dan Lok, the US industrial components manufacturer, for £21m. Page 23

Club Med departure points to shake-up
Club Méditerranée, the troubled French leisure group, announced the abrupt departure of one of its executives in a further sign of a top-level shake-up under the new chairman. Page 19

GUS buys marketing group for \$245m
Great Universal Stores continued its recent burst of corporate activity, buying Direct Marketing Technology, a US marketing information services group, for \$245.2m. Page 23

Patriot moves ahead in hotel market
Patriot American Hospitality, a US real estate investment trust, announced a \$1bn purchase that will make it one of the leaders in the buoyant market for upmarket hotel rooms in the US. Page 21

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Chief price changes yesterday

FRANKFURT (DAX)			
Fluor	100.00	Hannover Min	5.90 + 0.65
PW&F	282 + 2	Hannover Tech	24.00 + 2.00
Siemens		Haus	2.00 + 0.00
Aerospace	1225 - 34	Golden Rule	4.79 - 1.01
DLW	140 - 4.50	Gruber Star	13.00 - 1.00
Hoechst	64.40 - 2.60	PARIS (FFP)	2.50 + 0.00
Krauss-Maffei	505.50 - 17.50	Philips	1.00 + 0.00
S&P	275.30 - 10.70	Reckitt	8.60 + 1.14
Willys		Reiniger	8.81 + 1.11
APL Limited	239 + 8%	Renault	22.20 + 2.20
Commerz	46% + 1%	Forc Lyne	7.69 + 2.20
Farfield Corp	274% + 1%	Cit. Dior	81.20 + 15%
Maef	14% + 2%	Perf. Int'l	92.50 + 5.50
Amico	14% - 2%	TOYOTA (Yen)	2.20 + 0.20
Chesapeake Energy	16% - 2%	Andy Coss	277 - 19
Gasco	26% - 3%	Capita Food	619 - 21
London (Pensions)		Carson	2600 - 50
Fluor	63% + 9%	Monte Carlo	10.00 - 1.00
Schaeffler	80% + 7%	Topi Selen	185 - 10
Schaeffler's	52% - 12%	MONSANTO (DAX)	2120 - 20
Astrobot	115% - 8%	Wittex	8 + 0.15
Chemet	24% - 3%	Stear Res	23.40 + 0.25
Oil-Lite	52% - 12%	TPV	31.50 + 0.25
TORONTO (S&P)		Chem. Est	7.30 - 0.10
Fluor	3.50 + 0.45	Gr. Eagle	23.40 - 0.25
Aster Mather	4.40 + 0.40	Hiscox	74 - 0.15
CIS Robotics	16.45 - 0.35	Witstock	16.45 - 0.35

New York & Toronto prices at 12.30. Bangkok closed.

FINANCIAL TIMES

COMPANIES & MARKETS

Tuesday April 15 1997

Week 16

GM held back by European division

Carmaker turns in best quarterly performance for a decade in North America

By Richard Waters
in New York

General Motors yesterday reported its best quarterly performance in North America for more than a decade, beating Wall Street's expectations for its rebounding profitability and giving a big push to its stop-go recovery of the mid-1990s.

However, overall earnings at the biggest car and truck maker in the US were hampered by overcapacity and fierce competition in Europe's

new vehicle markets. After-tax profits from GM's European operations slipped to \$149m in the first three months of this year - little more than half last year's \$285m.

Yesterday's figures were

underpinned by net income of \$764m in North America. This compares with a strike-induced loss of \$279m in the year before.

Mr Jack Smith, chairman, said the results showed that core domestic business "has regained its basic earning power", and that the company

was continuing to build its financial strength.

Further improvement is widely expected this year with increased production of a range of new cars, which should help GM recapture market share. In the opening months of this year, this sagged to 30.2 per cent.

The latest improvement in profitability came in spite of growing competition in the US new vehicle market, which has forced all manufacturers to increase the level of rebates to attract buyers.

GM said marketing incentives amounted to \$880 a vehicle in the period, up from \$740 in the final three months of last year and \$600 a year ago.

In spite of this, though, the company lifted the profit margins in

North America still left GM well short of the 5 per cent target set by Mr Smith.

The target reflected a "reasonable performance", said Mr

David Healy, an auto industry analyst at Burnham Securities, but "even with the improvement, it will still be the high-cost producer in the US".

Mr Smith attributed the slide in European profits to "reduced volume and higher sales incentives... under intensely competitive market conditions".

The company also recorded

lower income from its investment in Saab. Mr Smith said it was due to launch new models this year.

GM's figures were helped by a strong quarter for its financial services unit, which registered a 20 per cent increase in net income to \$372m.

Overall, net income was \$1.8bn, or \$2.30 a share, on sales which rose 8 per cent to \$37.4bn.

The year before, earnings, including those from discontinued operations, reached \$1bn, or 94 cents a share.

Former CBS head in talks with Channel 4

Candidate for Sony's top US job may return to UK

By Raymond Snoddy
in London

Mr Howard Stringer, former head of the CBS network who is being considered for Sony's top job in the US, has also emerged as a possible candidate to be the chief executive of Channel Four, one of the UK's five terrestrial television stations.

Mr Stringer, who was born in Cardiff and educated at Oxford University, has been talking to Sony for some time about a job that would put him in charge of all its operations over telephone systems.

These would include Sony Pictures, its Hollywood film company, and Sony Music and Sony Television.

At the same time Mr Stringer, who has several times expressed a desire to return to the UK after a working life spent in American television, has had discussions on both the Channel 4 job and for the post as new chief executive for the ITV Network centre.

Mr Stringer, who had considerable programme production experience at CBS before becoming its top executive, has been seen by Sir Michael Bishop, the Channel 4 chairman, and is on a list of possible successors to Mr Michael Grade, who resigned in January.

In January Mr Nobukuni Idei, president of Sony, made it clear the company wanted to give its US operations, which account for 30 per cent of group profits, much greater autonomy.

The company said it wanted to make New York its "second headquarters" to keep a closer



Howard Stringer: possible successor to Michael Grade

watch on the rapidly changing American media scene.

It is likely that Mr Stringer would relish the opportunity

MCI and BT alliance wins Portugal deal

By Peter Wisa in Lisbon, Tom Burns in Madrid and Alan Cane in London

Portugal Telecom yesterday chose Concert, the global alliance between British Telecommunications and MCI of the US, as its strategic partner, initiating a series of corporate realignments that will fundamentally reshape the telecoms industry in Europe and the Americas.

An extraordinary blunder by the Portuguese operator which issued and immediately withdrew a statement referring to a "pan-American joint venture between MCI and Telefónica", Spain's privatised national operator, gave a clue to the likely outcome.

COMPANIES AND FINANCE: EUROPE

Merger talk lifts Italian banks' shares

By Paul Betts in Milan

Shares in Banca Commerciale Italiana, the privatised commercial bank, and Mediofanca, Italy's secretive and influential investment bank, moved higher yesterday on renewed talk of a possible merger.

The two banks declined to comment on a newspaper report that they were considering a merger. However, several Milan bankers and financial analysts suggested that a combination would make sense. "We have been waiting for such a merger for months," one said.

Mediofanca shares yesterday rose 2 per cent in a flat Milan bourse to close at L10,380; BCI rose 1 per cent to L3,495.

A merger between the two banks - which have close historical links - would be in line with efforts, backed by the Italian Treasury and the Bank of Italy, for greater concentration in the banking sector.

It would also help resolve longer term strategic problems facing BCI and Mediofanca, and would lead to a tie-up with Assicurazioni Generali, Italy's largest insurer in which Mediofanca is the single largest shareholder.

With the liberalisation and open-

ing up of the Italian financial markets, Mediofanca - which has played a dominant role in Italian business as chief matchmaker for the private sector - is having to adapt to greater competition from international investment banks.

At the same time, BCI has been trailing its main banking rivals in the growing business of asset management. It is also seen as potentially vulnerable to a bid. Such a threat would disappear in the event of a merger with Mediofanca.

The latest bout of speculation around Mediofanca and BCI coincides with intense behind-the-

scenes activity among Italy's big banks. This has been precipitated by the recent combination of Banca Nazionale del Lavoro, the insurance group and Banco di

Napoli.

"This new grouping is having a

"domino effect" on the rest of the banking system," one leading Italian banker said.

Significant manoeuvres are also under way between Istituto San Paolo di Torino, the country's biggest banking group which is soon to be privatised, and the IMI investment bank and medium-term credit institute. The two groups already have cross shareholdings which

are expected to be reinforced by the imminent privatisation of the big Turin bank.

IMI, which has been overtaken by both San Paolo and Credito Italiano as leader of the Italian asset management business, appears anxious to secure a retail banking distribution outlet for its asset management activities.

Compagnia di San Paolo, the foundation which owns the Gruppo Bancario San Paolo holding, which in turn controls the San Paolo bank, is due to meet tomorrow to approve the privatisation process. This will see the holding company cut its stake from 85 per cent.

EUROPEAN NEWS DIGEST

Daimler buys into fuel cell specialist

Daimler-Benz, the German motor and industrial group, has stepped up its efforts to produce the first series-production vehicles powered by fuel cells by acquiring a 25 per cent stake in Ballard Power Systems, a Canadian company specialising in the technology. The two companies have been working on the development of the technology for several years, with a joint investment budget of DM400m (\$230m) since the start.

Three years ago, Daimler-Benz unveiled an experimental hydrogen-powered electric van running on fuel cells, which convert chemicals directly into electricity without the need to burn fossil fuels. Yesterday, Mr Jürgen Hubert, a Daimler director, called the fuel cell "the alternative drive system with the greatest opportunity of presenting a serious challenge to the internal combustion engine".

The company said it aimed to produce fuel-cell powered vehicles within a few years, at a price similar to cars using conventional engines. Until now, the cost of fuel-cell technology, which cuts down noise as well as emissions, has been too high for practical application. US and Japanese companies have also been working on fuel-cell technology. Daimler and Ballard will set up separate jointly-owned operations to cover further technical development and to handle sales of fuel cells and drive units.

Andrew Fisher, Frankfurt

Krupp sales static in quarter

Stronger overseas demand helped Krupp Hoesch, the German steel and engineering group, record a 5.6 per cent rise in orders to DM6.5bn (\$3.73bn) in the first quarter of 1997, compared with the same period last year. But weakness in the German economy meant overall sales in the first quarter, at DM5.5bn, were "on par" with last year, according to Mr Gerhard Cromme, chief executive. Mr Cromme said: "Economic activity in Germany picked up slightly in the first three months of 1997, but still mainly as a result of demand from abroad. It is difficult to say whether the economy in Germany will gather pace over the next few months."

He forecast full-year 1997 results would be better than in 1996. Last year the company, which has undergone restructuring, suffered a 69 per cent fall in net profits from DM505m to DM205m. It blamed this on weak economic conditions, which hit its core steel activities.

Pre-tax profits dropped 48 per cent in 1996 to DM336m. But Mr Cromme said yesterday that, in spite of poor economic conditions last year, the company had achieved its three "ambitious" goals for 1996: to generate a clear profit, to further reduce indebtedness and to strengthen the group's capital base. The results are the first since the company's abortive attempt to take over Thyssen, its bigger steel and engineering rival. Mr Cromme said a dividend payment of DM5 a share would be proposed.

Graham Bowley, Hanover

Continental profits advance

Continental of Germany, the world's fourth-largest tyremaker, said yesterday its group net profit rose from DM155.2m in 1996 to DM192.5m (\$110.4m) in 1997. The result was struck on sales of DM10.5bn, compared with DM10.3bn. The net profit figure included an extraordinary charge of DM80m for closing a factory in Dublin. Pre-tax profit rose from DM327.6m in 1996 to DM524.1m for the year. Earnings per share were DM2.32 compared with DM1.52 last time.

AP-DJ, Hanover

Investors warm to Piëch's reforms at VW

By pushing the company's stock through DM1,000 a share, investors in Volkswagen, Europe's biggest carmaker, have demonstrated that rising profits and market penetration carry more weight than niggles about industrial espionage or corruption.

VW's stock breached DM1,000 last week on the back of optimistic first-quarter data. Yesterday, it remained robustly in four figures, in spite of a weaker German market. At their current price, the shares have exceeded the DM1,050 target set by Salomon Brothers a month ago.

The stellar performance of VW's shares had been periodically clouded by the company's dispute with General Motors over alleged industrial espionage. The row, settled in January by an out-of-court payment of \$100m to GM, has since been overshadowed by allegations of entrenched corruption in VW's purchasing.

Neither issue, however, has blunted analysts' enthusiasm for the reforms instituted by Mr Ferdinand Piëch, VW chairman, to turn Europe's most slothful car maker into its stinkiest.

Mr Piëch's strategy has been based on:

- Differentiating between the VW group's four car brands to cover the broadest spectrum.

Audi, the executive marque, has been moved upmarket to compete with



Though built on the same basic structure, the VW Passat (left) and the new Audi A6 have been styled distinctively to maintain product differentiation

BMW; VW is being broadened to cover a wider model range, without losing its German "quality engineering" cachet.

VW's Czech subsidiary, has been transformed from the butt of motoring humour into a value-for-money brand to rival far eastern imports.

Only Seat, VW's Spanish offshoot, still has to find its niche. The aim is to distinguish Seat from Skoda as VW's "Mediterranean" brand for younger, more stylish, but price-conscious drivers.

- Developing a "platform strategy" to reduce the number of platforms (basic engineering structures) on which the group's models are built.

The platforms will be reduced from 16 to four to improve economies of scale.

Considerable progress has been made. The main reason for the VW's recent share price rise has been investors'

growing awareness that 1997 will mark a watershed.

The introduction in September of the fourth-generation VW Golf hatchback means the group's biggest selling car will be built on the same platform as the Audi A3 and the Skoda Octavia. The simplification will be completed in 1998 when Seat's next-generation Toledo will also be built on the same platform.

The process is also under way with VW's larger cars, with the introduction this year of the Audi A6 after VW's Passat. In 1998, Audi's A4 saloon, launched in 1995, uses a shorter version of the same platform.

Platform sharing cut the cost of product development - the single most expensive item in VW's budget - by building more models off a basic structure.

To maintain product differentiation, however, the new models have all been styled distinctively. While there are similarities between the flowing lines of the Passat and the Audi A4, the two cars appear as different to consumers.

- A remorseless revision of investments and focus on productivity. Mr Piëch slashed spending at Seat and Skoda. He was almost as tough at home. Although

VW is pressing ahead with new carmaking capacity in the former East Germany, it scaled down the project in 1993 after the downturn in European sales.

Mr Piëch has also raised productivity. Among changes he has introduced is inter-brand, and even inter-plant, rivalry. Other innovations include building one brand's models at another's factory to improve capacity utilisation. The new Seat

Arosa, similar in many ways to the VW Polo, is being made at VW's main Wolfsburg plant in Germany.

The extra output will help to improve the high-cost plant's efficiency by raising output, and saves investing in Spain.

Such changes have boosted investor confidence, but there are uncertainties remain.

T he most serious is whether the group will maintain sufficient brand differentiation as the platform strategy progresses. Doing so will require distinct styling and adroit marketing to justify the premium prices charged for VW or Audi versions of a model that is, fundamentally, the same as a Seat or a Skoda.

There is also the question of Mr Piëch's leadership.

This month has brought the departure of Mr Martin Posta - the only remaining board member from before Mr Piëch's arrival. Mr Volkhard Köhler, deputy chairman of Skoda, who served as VW's eastern European expert under Mr Carl Hahn, the group's former chairman, is also leaving.

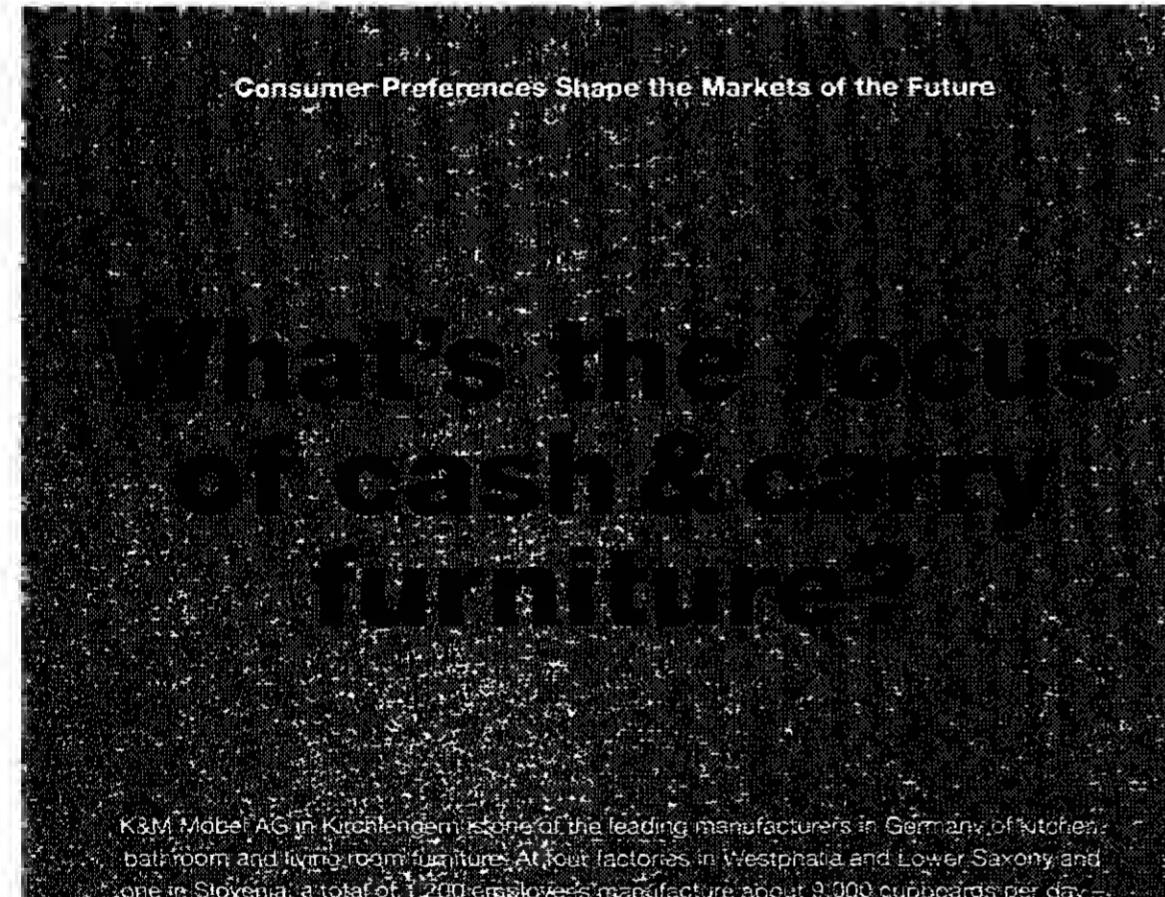
The replacement of VW's entire top management with people of Mr Piëch's persuasion may calm the frenzied atmosphere of the past three years. Along with extension of Mr Piëch's own contract last month, the greater stability could improve managers' effectiveness.

The risk is that Mr Piëch may have thrown out the baby with the bathwater in his relentless purge, and taken too many tasks on himself.

Haig Simonian

Consumer Preferences Shape the Markets of the Future

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5.35% per annum. Interest</p

COMPANIES AND FINANCE: EUROPE

SGS-Thomson profits halved

By Paul Taylor in Catania

Shares in SGS-Thomson, the European semiconductor group, shed more than 4 per cent yesterday as it unveiled a 50 per cent fall in first-quarter pre-tax profits from \$27.5m to \$12.8m.

However, Mr Pasquale Pistorio, chief executive, was upbeat, saying the sharp downturn in the \$140bn semiconductor market was over.

The shares fell to a low of FF368.10 in early trading.

before recovering to close at FF378, against Friday's close of FF392.8.

Mr Pistorio said overcapacity had resulted in deep price reductions last year, including a 70 per cent cut in memory chip prices. However, there had been signs that most semiconductor prices had stabilised, he said.

Speaking at the opening of a new \$700m semiconductor plant in Catania, Sicily, he said: "We believe the first quarter marks the bottom of the trend upwards."

this industry cycle. As the quarter came to a close, we saw signs that prices of several standard products were stabilising and in some cases increasing from recent low levels. Additionally, order rates accelerated last month."

He said he expected excess capacity to be used up in the second and third quarters this year, and the new cycle to start in the fourth quarter. "It is a very difficult competitive market but it will trend upwards."

SGS-Thomson's results reflected the impact of price weakness on sales margins and profits. First-quarter revenues slipped 8 per cent from \$1.03bn to \$844.5m, compared with an overall market decline of about 13.5 per cent. Operating profits fell from \$22.7m to \$11.3m and net earnings were \$80.5m or 65 cents a share, compared with \$175m, or \$1.25, in the same period a year ago.

Mr Pistorio said: "As expected, first-quarter revenues were negatively impacted by market pricing conditions. Also, the combination of a stronger dollar and lower demand for products designed for digital consumer applications reduced first-quarter revenues."

He said earnings were also affected by the decision to move ahead with the completion of the new semiconductor plant in Sicily. "This factor more than offset the positive impact of the strong dollar on operating income," he said.

Skanska to sell its holding in Sandvik

By Greg McIvor

in Stockholm

Skanska, Sweden's largest construction group, yesterday stepped up its drive to focus on core operations by announcing the sale of its SKr10bn (\$1.3bn) stake in Sandvik, the Swedish engineering group.

The move is the most significant to date in Skanska's effort to unwind a series of industrial holdings unconnected with its main construction, building materials and real estate operations.

It said it aimed to complete the disposals process by finding a buyer for a 9 per cent stake in SKF, the ball bearing maker.

Skanska is the biggest shareholder in Sandvik, with 20 per cent of the capital and 26 per cent of the votes. It

said the sale would release funds to underpin a planned international expansion.

Both groups are chaired by Mr Percy Barnevick, though he is leaving Skanska following his appointment this month to lead investor, the main investment arm of Sweden's Wallenberg industrial empire.

Mr Barnevick is to be replaced by Mr Melker Schörling, currently chief executive. Skanska said yesterday that Mr Schörling's successor would be Mr Claes Björk, head of US operations since 1987.

Under the deal, Skanska is to sell a 7.9 per cent equity stake in Sandvik to Industriäröden, an industrial holding company, for SKr185 a share. A further 3.7 per cent

stake is being taken by Deutsche Morgan Grenfell, the Anglo-German investment bank, for SKr180 a share. DMG aims to sell these shares "as soon as possible" to institutional investors in Sweden and abroad.

Additionally, Skanska is to subscribe in full for a redemption by Sandvik of SKr4bn of its shares. The redemption would take place for not less than SKr170 per share, it said.

Skanska investors reacted enthusiastically, pushing the shares up SKr5.50 to SKr330 on a weak Stockholm bourse. But Sandvik's most-traded A shares fell SKr6.50 to SKr185.50, reflecting uncertainty over the group's ownership.

Industriäröden stressed it viewed Sandvik as a long-term investment. It will

continue as Sandvik chairman, brushing off suggestions of a conflict of interest between the post and his involvement with Investor. Mr Barnevick said he would

be the second-largest shareholder, behind Swedbank, the Swedish commercial bank, which has 10 per cent. Mr Barnevick said he would

Club Med director goes in shake-up

By Andrew Jack in Paris

Club Méditerranée, the troubled French leisure group, yesterday announced the abrupt departure of one of its executives in a further sign of a top-level shake-up under the new chairman.

The group said that Mr Henri de Bodinat, managing director with worldwide responsibility for marketing, commercial affairs, transport and product definition, would leave - a little over two years after being recruited.

It said the departure was "by mutual agreement" with Mr Philippe Bourguignon, the former chairman of Euro Disney, the Paris-based theme park, who was appointed in February in an effort to turn around Club Med.

Mr Bourguignon's appointment was announced as the company unveiled financials of SFr820m (\$141.4m) for 1995-96 and the closure of some of its holiday villages. Club Med has since sold its 23 per cent stake in Vultur, an operator of Italian holiday villages, and is believed to be considering other changes, including the possible sale of its cruise ship operations.

Mr de Bodinat, who previously held top positions with Saatchi & Saatchi France, Sony Music France and Sony Software Europe, stressed yesterday that he and Mr Bourguignon agreed on the changes required at Club Med. However, their qualities were "similar rather than complementary".

Club Med later announced that Mr Yves Martin, managing director of the hypermarket branch of the French retailer Casino, would be deputy managing director for sales and marketing, and a member of the group's executive committee.

Other senior management changes are expected in the next few days, ahead of the annual general meeting later this month.

EUROPEAN NEWS DIGEST

Bank Berlin sees rebound this year

Bankgesellschaft Berlin (BGB), the German banking group, said yesterday it expected a sharp return to higher profitability in 1997 and forecast operating profits after risk provisions of about DM1bn (\$880m). This compares with DM335m in 1996, when the group was hit by problems in the Berlin property market and company failures which resulted in high loan-loss provisions.

Mr Wolfgang Rupf, who took over as chairman at the end of last year, said 1996 had been the most difficult in the history of the group, which was founded three years ago by the merger of Berlin's main municipal and private sector banks. Provisions last year rose to DM2.5bn, while earnings fell sharply to DM47m, or 10 per cent of the 1995 level. To maintain the dividend at DM1.10 a share, BGB drew DM240m from its reserves.

BGB is implementing a programme aimed at improving risk management. The new structure, which is aimed at providing greater transparency on credit risks across the group, would be in place by July, Mr Rupf said. Costs would also be brought under tighter control, beginning with a freeze on new staff. In the next two years, the group expects to cut the workforce by about 10 per cent from its current 17,000.

Mr Rupf said talks were continuing with Norddeutsche Landesbank, a public sector bank based in Lower Saxony, about closer co-operation or even a merger.

Frederick Städemann, Berlin

Financial activities lift Hilti

A further sharp rise in financial profits at Hilti, one of the world's biggest producers of industrial fastening systems, led to a 6 per cent increase in net income to SFr204.2m (\$31.9m) in 1996. The Liechtenstein group's operating profit rose for the second year running, by 18.3 per cent to SFr140.1m. However, this was more than offset by a 76 per cent jump in profits from financial activities, to SFr84.1m.

Turnover rose 9 per cent to SFr2.3bn. The combination of a severe winter and recession in the construction industries of Germany, Austria and Switzerland resulted in further pressure on operating margins, which have fallen from 9.8 per cent in 1994 to 6.3 per cent this time.

A sharp rise in the earnings from Hilti's liquid assets of SFr1.3bn cushioned the weaker operating performance and enabled it to increase its annual dividend by 6.5 per cent to SFr18. The family controlled group said it was investing heavily in building up new markets and expanding in the emerging markets of Asia, eastern Europe and Latin America. Its workforce rose 3 per cent to 11,600.

William Holl, Zurich

HEW, Sydkraft tighten links

German utility Hamburgische Elektricitäts-Werke yesterday tightened its links with Sydkraft by taking a 15.7 per cent stake in the Swedish power supplier.

Sydkraft responded by promising to lift its current 13.3 per cent holding in the German group to 20 per cent.

Mr Goran Abstrom, Sydkraft chief executive, said: "Our aim is to reach a 20 per cent stake. We have known that they [HEW] were interested. It's positive for us that our partner is interested in us." HEW said yesterday its stake in Sydkraft would lay the groundwork for possible co-operation. The relationship between the two companies was forged in January when Sydkraft joined forces with PreussenElektra of Germany, its biggest shareholder, to take a joint 25 per cent stake in HEW for DM1.3bn.

Reuter, Stockholm

17,719,096 Shares



American Stores Company

Common Stock
(par value \$1.00 per share)

3,543,817 Shares

This portion of the offering was offered outside the United States by the underwriters.

Goldman Sachs International

Donaldson, Lufkin & Jenrette
Securities CorporationMorgan Stanley & Co.
International

J.P. Morgan Securities Ltd.

Banque Nationale de Paris

SBC Warburg
A Division of Salomon Brothers Inc.Commerzbank
Aktiengesellschaft

Credit Suisse First Boston

Société Générale

14,175,279 Shares

This portion of the offering was offered in the United States by the underwriters.

Goldman, Sachs & Co.

Donaldson, Lufkin & Jenrette
Securities CorporationMorgan Stanley & Co.
Incorporated

Smith Barney Inc.

BancAmerica Securities, Inc.

Chase Securities Inc.

Credit Suisse First Boston

Lehman Brothers

Merrill Lynch & Co.

Salomon Brothers Inc

ABN AMRO Chicago Corporation

Tucker Anthony
Incorporated

Annual figures 1996

peak year 1996: record increases of

net profit +25% to U.S.\$ 1,974 million

profit per share +19% to U.S.\$ 2.71

shareholders' equity +44% to U.S.\$19,600 million

(in millions of dollars, except for amounts per share)	1996	1995	% change
Result before taxation: *)	1,485	1,252	18.6
- insurance operations	1,268	1,040	21.7
Net profit	1,974	1,574	25.4
Profit per ordinary share	2.71	2.25	18.8
Dividend per ordinary share	1.19	0.99	20.5
Total assets **)	277,943	227,607	22.1
Shareholders' equity **)	19,600	13,657	43.5

*) Results: U.S. \$1.00 = NLG 1.68 (average exchange rate)

**) Assets and shareholders' equity: U.S. \$1.00 = NLG 1.74

(exchange rate on 31 December 1996)

Excellent increases of net profit (25.4%), profit per share (18.8%), dividend (20.5%) and shareholders' equity (43.5%).

Almost all banking, insurance and investment activities report considerably improved results, thanks to an important worldwide increase of total income.

Allocation of U.S.\$315 million before taxation to provisions for future expenses, of which U.S.\$166 million for the insurance operations and U.S.\$149 million for the banking operations.

Size of the banking provision for general contingencies at the end of 1996 was U.S.\$1,465 million; U.S.\$718 million is added to shareholders' equity and U.S.\$747 million to the Fund for general banking risks.

Full of confidence for 1997, but despite a good start still too early to make a profit forecast.

ING GROUP

Internet: <http://www.inggroup.com>
The annual report appears on 18 April 1997 and can be obtained at the following address:
ING Group, P.O. Box 810, 1000 AV Amsterdam, The Netherlands.
Telephone: (+31) 20 541 54 51. fax: (+31) 20 541 54 51.

Templeton
Templeton Global Strategy Fund
Société d'investissement à capital variable
Centre Niederg., 31, Grand-rue, L-1660 Luxembourg
R.C. B 35 177

Dividend announcement

Templeton Global Strategy Funds will pay dividends to the Shareholders of the following Funds as of record on April 10, 1997, against presentation of the respective coupons.

Fund	Country	Amount per Share	Coupons	Payment
Templeton Global Values Fund - Class A	USD	0.061	10	18.04.1997
Templeton Global Convertible Fund - Class A	USD	0.06	10	18.04.1997
Templeton Global Balanced Fund - Class A	USD	0.099	17	18.04.1997
Templeton Global Income Fund - Class A	USD	0.05	19	18.04.1997
Templeton Diversified Fund - Class A	DEM	0.165	12	18.04.1997
Templeton Emerging Markets Fund - Class A	USD	0.07	19	18.04.1997

Principal Paying Agent:
Chase Manhattan Bank Luxembourg S.A.
5, rue Plaetis
L-2338 Luxembourg

The Shares are traded ex-dividend as from April 11, 1997.

For further information, Shareholders are invited to contact their nearest Templeton Office:

London Tel: (44) 89 372 23 372
Fax: (44) 89 272 23 120
0800 300 300
1441 171 469 4000
Fax: (44) 171 229 4906

Hong Kong Tel: (852) 2877 7777
Fax: (852) 272 22 120
Luxembourg Tel: (352) 4656 67 212
Fax: (352) 22 21 60

International Tel: (44) 171 469 4000
Fax: (44) 171 229 4906

The Board of Directors April 1997

GUANGDONG DEVELOPMENT FUND LIMITED

Net Asset Value

Guangdong Development Fund Limited announces that as at 31st March, 1997, the unadjusted net asset value per share of the Company was US\$1.03.

GUANGDONG DEVELOPMENT FUND LIMITED
(a company incorporated with limited liability in the Bailiwick of Jersey)

15 April, 1997

U.S. \$250,000,000
National
(Incorporated with limited liability in the State of Victoria, Australia)
Undated Subordinated Floating Rate Notes

Notice is hereby given that for the six months Interest Period from April 15, 1997 to October 15, 1997 the Notes will carry an Interest Rate of 6.18125% per annum. The interest payable on the relevant interest payment date, October 15, 1997 will be U.S. \$7,855.34 and U.S. \$314.21 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$10,000.

By The Chase Manhattan Bank
London, Agent Bank
April 15, 1997

CHASE

METRO AG
METRO FINANCE B.V.

Cans \$100,000,000 Collared Floating Rate Notes 1993/2003
(Issued under the DM 1 billion Multi-Currency Euro Medium Term Note Programme of METRO AG) Tranche-No.: L1

The Rate of Interest applicable to the Interest Period from January 15, 1997 to April 14, 1997 inclusively, was determined to be 6.5 per cent per annum. Therefore, on July 15, 1997 interest per Note of Cans 1,000 principal amount in the amount of Cans 16.21 and interest per Note of Cans 10,000 principal amount in the amount of Cans 162.05 is due.

Frankfurt am Main
April 1997

Dresdner Kleinwort Benson
Dresdner Bank Aktiengesellschaft
Calculation and Principal Paying Agent

HEMISPHERES FUNDING CORPORATION
Guaranteed Asset Backed Floating Rate Notes, Series 1995-A
U.S.\$301,000,000

Interest Accrued Rate Coupon Amount (USD)

Since 1995-A Notes 6.170-10%

This Interest Accrued Rate and Coupon Amount should be used when determining the interest payable on Monday, July 14, 1997.

Bankers Trust Company
as Trustee

April 15, 1997

COMPANIES AND FINANCE: ASIA-PACIFIC

CLP backs down on new power plant

By Louise Lucas in Hong Kong

China Light and Power, Hong Kong's biggest electricity supplier, yesterday backed down on its refusal to defer development of its Black Point power station - which it has been building despite a large surplus capacity - and agreed to postpone work on two units.

The company reached agreement with the territory's government yesterday after long negotiations

and various consultants' reports.

Proposals for dealing with the excess capacity had included sales to Hongkong Electric, CLP's smaller competitor - a suggestion Hongkong Electric robustly rejected.

By agreeing to defer two of the generating units for up to five years if necessary, savings of up to HK\$476m (US\$62m) could be made during the life of the project, the government's consultant said.

A further concession, the decommissioning of 442MW of existing gas turbine capacity at two other stations, would immediately hold down the reserve margin by 10 per cent.

CLP has been eager to press ahead with the 2,500MW Black Point, approved in 1992 before the slowdown in electricity sales began to be felt, and has argued that deferral would add to costs in the longer term, given higher future

prices and the value of work already commissioned.

Under the agreement it has staved off calls to discontinue units 5 and 6, which are at an advanced stage of manufacture, and agreed to deferral of units 7 and 8 for three years with an option for extension.

CLP's problems began with the migration of factories across the border into China, where land and labour are cheaper. Demand for

electricity fell sharply below CLP's forecasts, and excess capacity is now about 50 per cent.

Mr Ross Sayers, managing director of CLP, said the combination of actions being taken would address the reserve margin issue in both the short and long term.

Mr Stephen Ip, secretary for economic services, welcomed the arrangement which he said was reasonable and would be beneficial to customers.

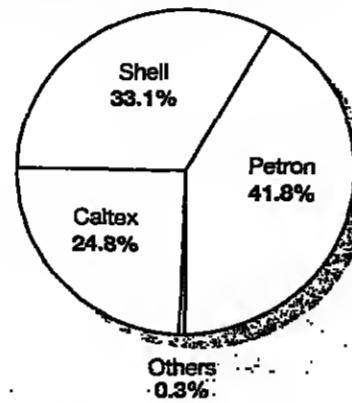
Manila oils troubled waters

Price cuts have helped ease consumers' fears over deregulation

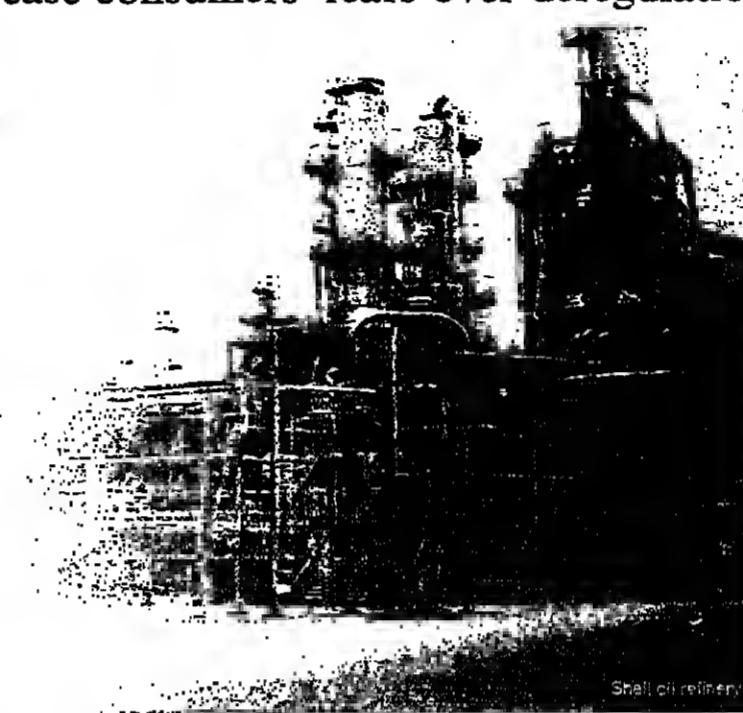
Pump action

Sales of all petroleum products in the Philippines

Market share at end February 1997



Source: Pilipinas Shell



After a quarter of a century of state-controlled oil in the Philippines, it was perhaps understandable that apprehension of deregulation at times gave way to hysteria and demolition of the Big Three oil groups - Petron, Shell and Caltex.

But pump prices of unleaded gasoline and diesel have been cut three times since liberalisation on February 8.

The price reductions have already done much to assuage fears that deregulation would mean spiralling costs to the consumer and a cosy cartel of the long-established triumvirate.

The eventual timing of deregulation phased in over six months and coinciding with stable world oil prices, has also helped.

Last March, in the first move towards deregulation, tariffs on crude oil imports were reduced from 10 per cent to 3 per cent, and on petroleum products (excluding fuel oil and liquefied petroleum gas) from 20 per cent to 7 per cent.

The process culminated last month in the government withdrawing from oil pricing - the last vestige of state control. Prices are now freely set by companies, based on the new benchmark of Singapore Posted Prices.

As the market settles down to full liberalisation, new competitors have entered aggressively, focusing particularly on LPG, oil trading, and petrol retailing - the most accessible activities within the sector.

Big foreign companies, however, have hesitated to jump in to the Philippine market, faced with a significant increase in refining capacity coming upstream in Asia over the next two years and the unexciting prospect of small-scale operations scattered across the archipelago.

Analysts expect LPG, the fastest growing area within the next five years, and the industrial sector - fuel oil, diesel and aviation fuel - to attract the fiercest competition.

Petronas has joined a handful of local groups entering this market.

By 2003, new providers should increase their overall market share from about

"The big three already have 3,000 stations between them and they won't be standing still" ter of its workforce, to 1,270, since January.

Mr Ali al-Alimi, president and chief executive of Petron, says: "With more and more people coming in, there's a possibility of staging a price war. For us to be able to play that well, we launched a rightsizing programme."

The three companies have invested heavily to meet the competition. Petron, the market leader which is 40 per cent owned by the government and 40 per cent by Saudi-Aramco, has expanded its retail network by about 50 per cent to 980 stations. It is set to increase capacity at its refinery from 165,000 barrels

per day to 180,000 b/d by the first quarter of next year.

Shell has spent about \$1bn, which includes \$600m for a new refinery. It has extended its network of depots to improve distribution and put up more than 50 retail outlets at petrol stations.

Faced with competition from smaller, more agile players, workforces have been vigorously pruned.

Shell has reduced staff by 10 per cent over the last three years, with a further 10 per cent set to disappear by May, when it will have about 1,000 staff. Petron has cut a quar-

The big three already have 3,000 stations between them and they won't be standing still

1 per cent to 10 per cent.

On the retail side, the most visible area of competition, new entrants will be opening a total of 300 to 400 stations by 2001. Apart from Thailand's PTT, which has already set up in Subic and is eyeing a further 200 outlets around the archipelago, the smaller local companies, such as Seaoil, Unioil and Flying V again dominate, aiming for 40 to 50 stations each.

However, according to Mr Giovanni de la Rosa, analyst at ING Barings in Manila, competition in the low-margin petrol market will still be muted.

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COMPANIES AND FINANCE: THE AMERICAS

Tyco to buy AT&T undersea cable arm

By Richard Waters

Tyco International, the US industrial group, yesterday continued its spate of acquisitions with a deal to pay \$800m for the underwater cable business of AT&T.

The deal will also continue the New Hampshire-based company's push to develop servicing businesses alongside its traditional manufacturing operations.

Tyco already claims to be the biggest maker of overseas telephone cables, through its Simplex Technologies subsidiary.

AT&T has been seeking to sell the business, which has

revenues of around \$1bn, for some time, and Tyco was known to be in negotiations to buy it.

Mr John Walter, president of the telecoms company, said the disposal reflected AT&T's "aggressive effort to ensure that AT&T's portfolio includes only businesses central to our communications services strategy". It has already shed NCR, its computer company, and Lucent, its telecommunications equipment arm.

As with Lucent, the undersea cable business would find it easier to sell to AT&T's rivals if it was independent from it, Mr Walter suggested.

The business to be sold, AT&T Submarine Systems, is involved in all stages of the creation of undersea telephone cables, from design to installation and maintenance. It recently won two contracts to build new cables, one from southeast Asia to Europe, the other from the east coast of the US to the UK and Germany.

Tyco said it was already supplying much of the cable for these two links. The company, which is involved in a range of businesses, from fire and safety systems to disposable medical products, has set out to add servicing and maintenance activities

to its manufacturing and distribution operations.

The acquisition would make Tyco "the world's only fully integrated single source for everything from cable system design to manufacturing to installation and maintenance," said Mr Dennis Kozlowski, chairman.

The company last month agreed to pay \$4bn for ADT, the home security company, its biggest purchase to date. Fuelled by acquisitions, the company yesterday reported that after-tax profits for the third quarter of its fiscal year climbed by a third to \$107m, or 87 cents a share. Revenues grew 32 per cent, to \$1.65bn.



John Walter: focusing AT&T's portfolio of businesses

Patriot in \$1bn deal to acquire hotels chain

By Richard Waters

Patriot American Hospitality, a US real estate investment trust, yesterday announced a \$1bn purchase that will make it one of the leaders in the buoyant market for upmarket hotel rooms in the US.

The company said it had agreed to pay \$330m in cash

for the privately-owned hotels it is buying from the family. The purchases had been widely expected, and come two months after Wyndham announced that it had appointed Smith Barney, the investment bank, to advise it on its future.

Provided its plans receive approval from the tax authorities, Patriot will be unusual among real estate investment trusts (known as Reits) in being a fully integrated hotel management company as well as a real estate group. US tax law normally restricts Reits to a narrow range of activities.

However, Patriot said that, by merging its acquisitions into California Jockeys and Bay Meadows, a company it is in the process of acquiring, it would be able to expand its range of operations.

California Jockeys is one of the few US companies able to conduct non-real estate business while maintaining the tax advantages of being a Reit, Patriot said.

USA Waste agrees \$1.7bn all-stock merger

By Laurie Morse in Chicago

USA Waste Services, the acquisitive waste disposal group, is to merge with a smaller rubbish-hauling group to become the third-largest disposal company in the US.

The \$1.7bn agreed stock swap with United Waste Systems will create a group with revenues of \$3bn a year.

The deal marks a further step in the consolidation of the USA waste business, as groups try to spread environmental costs over a broader business base, and to cut operating costs and overlapping services.

In the past year, USA Waste has expanded its Canadian business, buying the Canadian assets of Allied Waste (formerly Laidlaw Industries) for \$318m, as well

as the Canadian operations of WMX Technologies. The merger will give USA Waste larger potential markets in United Waste's primary territories - smaller urban centres in New England and the upper midwest. Mr John Drury, USA Waste chief executive, said: "United Waste's secondary market focus complements our predominantly urban market strategy. We are par-

ticularly enthusiastic about the \$500m in acquisition opportunities United Waste has identified in and around its existing service areas."

Mr Cotton Swindell, waste industry analyst for Alex. Brown, said: "This gives [USA Waste] more markets. The waste-hauling business is regionalising, and each company is extending its tentacles farther into less urban regions to draw busi-

ness into their operations." Both companies handle non-hazardous solid wastes, and together will serve about 3m customers in 42 states, Canada and Mexico. Assets will total \$4.5bn, and include 155 landfills and 270 collection companies.

The transaction, which is subject to shareholder and regulatory approval, would give each United Waste shareholder 1.075 shares in

USA Waste.

The existing senior management team at USA Waste will remain at the top of the merged company.

USA Waste will trail industry leader WMX Technologies (which is planning to return to its old name of Waste Management) and number two Browning Ferris Industries. Mr Drury is a former president of Browning Ferris.

Repap searches for new buyers

By Bernard Simon

in Toronto

Repap Enterprises, the troubled Montreal-based paper maker, has renewed its search for buyers for operations in Canada and the US after gaining a respite from its lenders.

Repap's future has been uncertain since shareholders of Avenir, another Canadian pulp and paper producer, last month rejected a C\$2.6bn (US\$1.87bn) takeover bid for Repap. Their concern centred on Repap's debt, which would have left the combined company with borrowings of C\$4.4bn.

Repap said yesterday its banks had provided "additional support" that would enable it to meet interest payments due this week. The new facilities include an increase in credit lines to Repap's operations in New Brunswick, which include a coated paper mill and pulp mill.

The group also indicated a willingness to dispose of individual assets, rather than seeking a buyer for the entire company.

Mr Stephen Larson, president, said several expressions of interest for specific businesses emerged during

last year's search for a buyer. The strategy reflected a desire among many forestry companies to focus on specific products.

"We have the support of our lenders and accordingly can take the time necessary to ensure that the best possible value is received for our shareholders," he said.

Repap produces coated paper, used for printing and writing, in New Brunswick and Wisconsin, and kraft paper, used for packaging, in Manitoba. It has a 10 per cent share of the North American coated paper market.

A troubled lumber and pulp operation in British Columbia was turned over to lenders earlier this year.

Mr John Carroll, analyst at Loewen Ontario McCutcheon in Toronto, said: "A lot of companies are interested in parts, but not the whole". He added that Repap "has world-class mills, but it also has world-class debt."

One US paper consultant singled out Finland's UPM-Kymmene and US-based Weyerhaeuser as possible bidders.

Repap shares gained 13 cents to 68 cents at midday in Toronto yesterday.

Dividend payment



At the Annual General Meeting of Shareholders held on April 14, 1997, the dividend for the financial year 1996 was fixed at NLG 1.28 for each ordinary share (par value NLG 2). As an interim dividend of NLG 0.32 was already made payable, the final dividend will be NLG 0.96.

The undersigned hereby states that payment of the final dividend of NLG 0.96 per NLG 2 share on the Bearer Depositary Receipts (BDRs) issued by the undersigned will be made as from April 28, 1997 as follows:

- upon the surrender of dividend coupon no. 11: a cash dividend of NLG 0.59 per NLG 2 share, less dividend tax at 25%;
- upon the surrender of dividend coupon no. 12: a cash dividend of NLG 0.37 per NLG 2 share or 15% in BDR's chargeable to the paid-in surplus (qualifying for the 1997 dividend).

Dividend coupons may be tendered for payment or conversion at the offices of the ABN AMRO Bank N.V., MeesPierson N.V., ING Bank N.V. and Kempen & Co. N.V. in Amsterdam, the Netherlands. Dividend coupons must bear the stamp of the office through which they are tendered. The dividends pertaining to BDR's of the CP type will be paid via the body by whom the dividend sheet was held on April 14, 1997 in accordance with the conditions of administration.

If holders of BDR's opt for the dividend of NLG 0.96 in cash, payment less dividend tax at 25% will be made upon the surrender of dividend coupons no. 11 and 12. In so far as holders of BDR's opt for the dividend of 15% in BDR's chargeable to the paid-in surplus, the surrender of dividend coupons no. 12 and relating to 100 ordinary shares will entitle the holder to receive one new BDR for one share, bearing dividend coupons numbered from 13 onwards and a tax.

If any dividend coupons no. 12 are not tendered for conversion into BDR's by June 10, 1997, the BDR's to which they relate will be sold and the net proceeds of the sale be held at the disposal of the holders of these BDR's in proportion to their holding.

Commission in accordance with the scales laid down will be paid to members of the Amsterdam Exchanges nv in connection with the conversion of dividend coupons no. 12 into new BDR's; this implies that holders will not incur commission charges upon conversion.

Stichting Administratiekantoor van Koninklijke BoelsWessanen, Amsterdam, April 15, 1997

EASTMAN KODAK COMPANY INTRODUCES

Eastman Software

A Kodak Company

Eastman Kodak Company just improved the outlook of document imaging and enterprise work management.

Through the acquisition of Wang Software, Kodak has expanded its product portfolio to include industry-leading technology for imaging, workflow and COLD, as well as document and storage management.

Now your organization can leverage our powerful solutions to manage critical business information and processes - from document capture and workflow management through document warehousing and retrieval.

To learn more about our expanded portfolio of software products, visit www.eastmansoftware.com

Or call us at 0181 231 3652



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De Beers Consolidated Mines Limited

(Incorporated in the Republic of South Africa) Registration No. 11/0007/06

NOTICE TO MEMBERS

Notice is hereby given that the one hundred and ninth annual general meeting of members of De Beers Consolidated Mines Limited will be held at the Head Office of the Company at 36 Stockdale Street, Kimberley on Friday, 23 May 1997, at 14:15, for the following business:

- To receive and consider the annual financial statements of the Company and of the group for the year ended 31 December 1996.
- To elect directors in accordance with the provisions of the articles of association of the Company.
- To consider and, if deemed fit, to pass, with or without modification, the following ordinary resolution:

"That subject to the provisions of the Companies Act, 1973, as amended, and the Listing Requirements of The Johannesburg Stock Exchange, the directors be and are hereby authorised to elect and issue all or any portion of the unissued deferred shares of five cents each in the capital of the Company at such time or times, to such person or persons, company or companies, and upon such terms and conditions, as they may determine."

- To consider and, if deemed fit, to pass, with or without modification, the following ordinary resolution:

"That subject to the passing of ordinary resolution No. 3 above, and in terms of the Listing Requirements of The Johannesburg Stock Exchange, the directors are hereby authorised to issue reserve deferred shares of five cents each for cash, without restrictions as to whom the shares will be issued, and as when suitable opportunities arise, subject to the following conditions:

- (a) that this authority shall not exceed beyond 15 months from the date of this general meeting;

(b) that a paid press announcement giving full details, including the impact on net asset value and earnings per share, will be published at the earliest opportunity, on a cumulative basis within one year, five per cent or more of the number of deferred shares in issue prior to the issue;

- (c) that issues in the aggregate in any one year will not exceed 10 per cent of the number of shares of the Company's issued deferred share capital, provided further that such issues shall not in aggregate in any three-year period exceed 15 per cent of the Company's issued deferred share capital; and

(d) that, in determining the price at which an issue of shares will be made in terms of this authority, the maximum discount permitted will be 10 per cent of the average closing price of the shares in question, adjusted for dividends declared but not yet paid or for any capitalisation award made to shareholders, as determined over the 30 days prior to either the date of the paid press announcement or, where no announcement is required and none has been made, the date of issue of the deferred shares."

As more than 56 per cent of the Company's issued deferred share capital is in the hands of the public, as defined by The Johannesburg Stock Exchange, the approval of a 75 per cent majority of the votes cast by members present or represented by proxy at the meeting is required for this ordinary resolution to become effective.

- To consider and, if deemed fit, to pass with or without modification, the following ordinary resolution:

"That in terms of article 82(1) of the articles of association of the Company, the directors shall be paid out of the funds of the Company by way of remuneration for their services, a sum not exceeding the rate of R50 000 per annum, in the case of the Chairman and Deputy Chairman shall in addition to his remuneration as a director be paid in the case of the Chairman a further sum at the rate of R50 000 per annum, and in the case of the Deputy Chairman a further sum at the rate of R20 000 per annum; provided that the directors shall have the power to increase the fees payable by up to R10 000 per annum in the case of each director, plus further additional sums of up to R10 000 per annum in the case of the Chairman and R6 657 per annum in the case of the Deputy Chairman."

Holders of linked deferred share warrants to bearer who desire to attend in person by proxy or to vote at any general meeting of the Company must comply with the regulations of the Company under which share warrants to bearer are issued.

A member entitled to attend and vote at the meeting may appoint a proxy or proxies to attend, speak and vote in his/her stead. A proxy need not be a member of the Company.

By order of the board

R.W. KETLEY Secretary

Registered and Head Office: 36 Stockdale Street, Kimberley, (P.O. Box 616, Kimberley, 8300) South Africa

15 April 1997

Centenary Depository AG

(Incorporated under the laws of Switzerland) ("the Depository")

NOTICE OF ANNUAL GENERAL MEETING OF DE BEERS CENTENARY AG

Holders of Centenary depository receipts are hereby notified that De Beers Centenary AG ("the Company") has given notice to its shareholders convening its seventh annual general meeting of the Company will be held at the Grand Hotel National, Lucerne, Switzerland on Tuesday, 13 May 1997 at 12:15.

AGENDA AND MOTIONS

- To receive the reports of the Auditors and Group Auditors for the financial year ended 31 December 1996.

- To receive and adopt the Report of the Directors, the annual financial statements of the Company and of the group as at and for the year ended 31 December 1996.

The following motion will be proposed as Resolution No. 1:

That the Report of the Directors for the year ended 31 December 1996, together with the annual financial statements of the Company and of the group as at and for the year ended 31 December 1996 respectively, be and they are hereby approved and adopted.

- To approve the appropriation of retained earnings as recommended in the Report of the Directors and to declare a dividend of SFr 6.- per share (equivalent to 6 cents per Centenary depository receipt).

The following motion will be proposed as Resolution No. 2:

That the appropriation of retained earnings as recommended in the Report of the Directors be accepted and approved, including the declaration of a dividend of SFr 6.- per share (equivalent to 6 cents per Centenary depository receipt) payable on 26 May 1997 to shareholders registered as such in the Company's register of shareholders on Thursday, 27 March 1997.

- To ratify and confirm the actions of all persons who held offices as members of the Board of Directors.

The following motion will be proposed as Resolution No. 3:

That the actions of all persons who held office as members of the Board of Directors of the Company during the year ended 31 December 1996 be and they are hereby ratified and confirmed.

- To elect additional directors and to re-elect those directors of the Company retiring in accordance with the Articles of Association and regulations passed pursuant thereto.

The following motion will be proposed as Resolution No. 4:

(a) That Messrs. B. Ainsley, R. Edwards and N. P. Wiesen be elected and Messrs. T. W. H. Capon, F. M. Crawford and B. Marole be re-elected as members of the Board of Directors of the Company for a period of four years, until the conclusion of the annual general meeting to be held in 2001; and

(b) That pursuant to the Regulations on the Organisation, Messrs. J. P. Pudney and G. M. Raffe be re-elected members of the Board of Directors of the Company for a period of one year, until the conclusion of this annual general meeting to be held in 1998, being the unexpired portion of their term of office as directors of De Beers Consolidated Mines Limited.

- To re-elect Deloitte Pim Goldby GmbH as the Auditors and Group Auditors of the Company.

The following motion will be proposed as Resolution No. 5:

That Deloitte Pim Goldby GmbH be and are hereby re-elected as the Auditors and Group Auditors of the Company for a period of one year, until the conclusion of the annual general meeting to be held in 1998.

- To approve an amendment of Article 5, paragraph 5, of the Articles of Association of the Company (to renew the authority granted to the Board of Directors to increase the share capital of the Company for a further two years).

The following motion will be proposed as Resolution No. 6:

That Article 5, paragraph 5, of the Articles of Association of the Company be amended by the deletion of existing paragraph 5 and the substitution thereof of the following new paragraph 5:

"5 (5) On or before May 13, 1999 the Board of Directors may increase the share capital up to a maximum aggregate amount of SFr 79,500,000.- by issuing up to 397,945 registered shares, which shall be fully paid-up with a nominal value of SFr 200.- per share. Increases by underwriting as well as partial increases are permitted. After their acquisition, the newly issued shares shall be subject to the provisions of these Articles of Association. In each case the Board of Directors shall determine the issue price, the date for entitlement to dividends and the type of contribution."

- To approve the amendments, deletions, renumbering and additions as the case may be of articles 5(1), (2) and (3); 5 (2) and (3); 8 (3); 3(b), (4) and (5); 8 (1)(a) (5) and 20 (6) of the Articles of Association of the Company, the full text of which was published in Swiss Commercial Gazette on 15 April 1997.

The following motion will be proposed as Resolution No. 7:

That the Articles of Association of the Company be and they are hereby amended in accordance with the schedule of amendments set out in the published notice of Annual General Meeting and issued by the Chairman at this meeting for purposes of identification.

The Report of the Directors, including the proposal of the directors relating to the adoption of the schedule of retained earnings and declaration of a dividend, the annual financial statements of the Company and of the group and the Auditors' reports will be issued to registered Centenary depository receipt holders together with this Notice and will also be available (as will the schedule of amendments referred to in item 8 or the Agenda) to receipt holders at the Head Office of the Company and at the offices of the Transfer Secretaries and Registrar of the Depository listed below.

PROXIES

Each Centenary depository receipt holder is entitled to attend and to speak at the annual general meeting either in person or by a duly authorized representative or proxy whose authority must be established to the satisfaction of the Depository. Receipt holders wishing to attend the meeting by proxy may complete a form of proxy and proxy forms must be lodged with the Transfer Secretaries or Registrar by no later than 12:15 on Friday, 8 May 1997.

Proxies for deposited shares as contemplated in article 689d of the Swiss Code of Obligations are hereby requested to notify the Company by no later than 12:15 on Friday, 8 May 1997 of the amount (and kind) of Centenary depository receipts they represent. Proxies for deposited shares are deemed to be those institutions which are subject to the Swiss Federal Act on Banks and Savings Banks of 6 November 1954 as well as professional asset managers.

VOTING INSTRUCTIONS

Each Centenary depository receipt holder is entitled to one vote in respect of each Centenary depository receipt held. The votes attaching to the Centenary depository receipts are not votes in respect of shares in De Beers Centenary AG but are instructions to the Depository as to how it is required to exercise the votes in respect of De Beers Centenary AG shares deposited with it and represented by the Centenary depository receipts.

Voting instructions must either be:

- (a) deposited with or received by the Depository at the Depository's registered office or at the offices of the Transfer Secretaries or Registrar no later than 12:15 on Friday, 8 May 1997; or

- (b) delivered in person by the receipt holder or his duly authorized representative or proxy to the Depository at the meeting.

Holders of Centenary depository receipts in registered form wishing to attend the meeting may be required to produce their Centenary depository receipt certificate or a copy thereof issued by an approved bank at the meeting and to establish their identity to the satisfaction of the Depository.

Holders of Centenary depository receipts who desire to attend the annual general meeting or who wish to exercise their voting rights must comply with the conditions previously in force relating to the issue of bearer Centenary depository receipts.

The register of receipt holders and the transfer registers will be closed from Tuesday, 6 May 1997 to Tuesday, 13 May 1997, both days inclusive.

CENTENARY DEPOSITORY AG, The Board of Directors

Registered and Head Office: Langenandstrasse 27, CH-6000 Lucerne 14, Switzerland

15 April 1997

Under the conditions of issue of linked deferred share warrants to bearer and bearer Centenary depository receipts referred to in the above notices holders thereof who desire to attend the Annual General Meeting, in person or by proxy, will require a certificate of lodgement which must be issued by the Depository and/or De Beers Consolidated Mines Limited or by one of their agents, by no later than Wednesday 7 May 1997 in the case of the De Beers Centenary AG meeting and Monday 19 May 1997 in the case of the De Beers Consolidated Mines Limited meeting. Details of the procedure to be followed to obtain a certificate of lodgement, as well as copies of the said conditions and the necessary forms, may be obtained from the Depository or De Beers Consolidated Mines Limited or their Transfer Secretaries or any of their Agents listed below.

South African Transfer Secretaries:

Consolidated Share Registrars Limited
First Floor, Edura
41 Fox Street
Johannesburg 2001, South Africa
(PO Box 61051, Marshalltown 2107)

Agents for De Beers and the Depository:

The Royal Bank of Scotland plc
Registers Department
First Floor, 5-10 Great Tower Street
London EC3R 8ER

Barclays Bank PLC

21 rue Lafitte
F-75315
PARIS CEDEX 09, France

U.S. \$200,000,000

American Express Bank Ltd.

Floating Rate Subordinated Capital Notes
Due 1999

Notice is hereby given that for the Interest Period 16th April, 1997 to 16th July, 1997 the Notes will bear interest at the rate of 6% per annum. The interest payable on 16th July, 1997 against Coupon No. 41 will be U.S. \$151.67 per U.S. \$10,000 Nominal and U.S. \$3,816.67 per U.S. \$200,000 Nominal.
DATED THIS 16TH DAY OF APRIL, 1997.

Principal Paying Agent

ROYAL BANK OF CANADA
EUROPE LIMITED

The 1996 annual reports and accounts are being posted today and holders of linked units in bearer form may obtain copies from the London Secretaries/Agent.

15 April 1997

COMPANIES AND FINANCE: THE AMERICAS

Coca-Cola ahead sharply

By Richard Tompkins
in New York

Coca-Cola yesterday reported that world consumption of its soft drinks surged 9 per cent in the first quarter, outperforming better-than-expected net profit of \$887m and lifting the company's share price \$1½ to \$55 in early trading.

The size of the increase reinforces the difficulties facing the rival PepsiCo group as it struggles to increase soft drink volumes in world markets increasingly dominated by Coke.

Coca-Cola's 38 per cent profit increase from the previous year's \$713m was partly attributable to the 9 per cent rise in sales volume.

Without the 9 per cent, earnings growth would have looked weaker than usual at 14 per cent. But Wall Street analysts had been forecasting earnings per share of 38 cents, so the market responded positively to the 40 cents reported.

World-wide shipments of concentrates and syrups rose by 7 per cent – less than the

9 per cent increase in worldwide consumption of its soft drinks because of timing differences.

With price increases in some markets, this would normally have produced an 11 per cent increase in revenues.

However, revenues fell by 2 per cent to \$4.1bn, partly

because of the strength of the dollar against foreign currencies and partly because the company sold its

bottling business to the

higher-margin concentrate business.

Wall Street seemed to take

its cue from the big volume

increases in many world

markets, taken as a sign that

Coca-Cola's growth potential

was undiminished. Signifi-

cantly, in the mature market

of North America, consump-

tion of the company's prod-

ucts increased by 8 per

cent.

Highlights from world-

wide markets included a 26

per cent rise in sales vol-

ume in eastern and central

Europe, a 19 per cent rise

in China, and a 15 per cent

rise in the Middle East. Weak

points included a 2 per cent

decline in Germany because

COMPANIES AND FINANCE: UK

UK retailer expands via purchase of US marketing group
GUS buys Direct Tech

By Christopher Price

Great Universal Stores yesterday continued its recent burst of corporate activity, buying Direct Marketing Technology, a US marketing information services group, for \$24.2m.

The deal comes just five months after the group, revitalised under the chairmanship of Lord Wolfson of Sunningdale, bought Experian, the US financial information services company, for \$1bn, and two months since it received \$230m from a property joint venture with British Land.

The two co-founders of Direct Tech and other employees, whose 59 per cent holding is valued at \$131m after yesterday's deal, stand to gain a further \$52.5m if they meet performance targets over the next five years.

The senior management are to remain.

Direct Tech provides direct marketing services, particularly for the US catalogue industry, involving the management of databases to target customers with advertising mail.

Profits last year were \$15m on sales of \$65m.

Mr Eric Barnes, deputy



Lord Wolfson, who has revitalised the company

chairman of GUS, said the purchase of Direct Tech, which is strong in the retail and high technology markets, would complement Experian's position as a provider of information and

database management to the financial services and automotive sectors. Experian would be able to make use of Direct Tech's more advanced processing services, proprietary database software and

consultancy operations.

Direct Tech has a 13 per cent share of the US advertising mail market.

Mr John Peace, chief executive of CCN Experian, GUS's information services division, said: "What we might call junk mail is getting increasingly expensive, and businesses are looking for more accurate and detailed information on the people they are targeting."

The US company manages over 200 databases covering about 150m people.

Mr Barnes said the price being paid for Direct Tech, which included \$23.7m of debts, would be slightly earnings enhancing this year.

The historic p/e of 22 times earnings was similar to other deals done in the US direct marketing and information sector. GUS would be left with \$600m-\$700m cash after the recent deals.

Analysts welcomed the

Direct Tech acquisition. One

said: "This is an in-fill pur-

chase after Experian and

could throw up some inter-

esting cross-selling and re-

venue growth opportunities,"

said one.

Shares in GUS rose 7p to

633/4p.

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Further non-automotive

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The group plans to fund up

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growing powder metallurgy

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friction products group in

the US. Analysts believe UK

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ernment spending played a

role. But there were also

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the form of suicidal price

competition. Following

five other deals last year

among large quarry com-

panies, the industry now

looks very different - a fact

reflected in the more favou-

able pricing environment which allowed the industry to

raise prices last year despite falling volumes.

Not only is the industry in better shape, the aggregates

cycle has also turned. Government road spending looks to

have bottomed, private finance initiative projects are

starting to come through, and there is considerable

strength in the property market. This backdrop should

ensure 2-3 per cent volume growth this year and next,

underpinning further price increases. With the political

climate to new quarrying permits also hostile, there is

little prospect of disruptive competition from new

entrants.

All of this makes for an encouraging investment out-

look. Discrimination, of course, is necessary. Stocks like

RMC, Redland and Pilkington, with heavy exposure to

continental Europe, still face difficult markets. But those

with a strong Anglo-American focus, such as the newly

formed Aggregate Industries, look set for a good run.

T&N raises £42m for asbestos costs

By Tim Burt

T&N yesterday announced the first of a series of disposals aimed at funding its \$232m provision against future asbestos liabilities.

The engineering group -

which as Turner & Newall

was formerly one of the

world's largest asbestos pro-

ducers - has sold its Flexi-

tallic industrial sealing busi-

nesses to Dan Loc, the US

industrial components man-

ufacturer for \$42m (\$68m).

Sir Colin Hope, chairman,

said the deal left the group

well on course to meet its

\$70m target for disposal pro-

ceeds this year. He predicted

T&N would make a £19m

profit on the sale of Flexi-

tallic, which last year contrib-

uted profits of £5m on sales

of £45m.

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LEX COMMENT
Camas/Bardon

Welcome to the slim, trim

UK building materials sector.

Yesterday's merger between

Bardon and Camas was simply

the latest step in a round of

consolidation which has

restored to health one of

the worst performers of

recent years. Domestic

recession and cuts in gov-

ernment spending played a

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Notice to Bondholders</div

Offshore Funds and Insurances

• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

FT MANAGED FUNDS SERVICE

LONDON STOCK EXCHANGE

No let-up in downside pressure on shares

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

There was little respite for London's equity market yesterday, with share prices retreating across a broad front in the wake of the latest setback on Wall Street.

Not even some much weaker than expected economic data interpreted as lessening the chances of a UK interest rate rise could prevent the latest slide in London stocks.

The market's weakness stemmed mainly from last Friday evening's 148-point fall in the

Dow Jones Industrial Average after strong economic data.

That news intensified fears that US interest rates might be increased at the next relevant meeting of the Federal Reserve.

And Wall Street's early retreat yesterday, when it fell over 20 points on the Dow Jones Industrial Average, did little to reassure dealers fretting about an overheating US economy.

The yield on the US long bond ticked up again early yesterday, reaching its highest level since the first half of 1995.

And, according to strategists, it holds the potential to cause substantial upsets across global markets if the US inflation report

due later today, disappoints.

Adding to London's discomfort was a niggling worry that Labour's lead over the Conservatives in the run up to the May general election is being gradually eroded - a hung Parliament, which looks more and more possible, being the worst outcome of the election, as far as the stock market is concerned.

The FTSE 100 index, reflecting domestic and US concerns, closed another 19.0 lower at 4,251.7 a two-day decline of 61.5, although it was well above the day's worst level of 4,239.9, seen at the opening.

Second-line and smaller stocks, which avoided much of the mar-

ket's US-inspired selling on Friday, did not escape the widespread market weakness yesterday.

The FTSE 350 finished 28.0 off at 4,505.8 and the SmallCap index ended 8.3 down at 2,269.2.

The one relief for market makers and dealers was that the latest weakness was again not accompanied by any large-scale selling from the big institutions.

The funds have stayed on the fringes of the market.

They have only ventured in to nudge up weightings in the utilities since news that Mr Tony Blair, the Labour leader, had disagreed with Mr Gordon Brown, the shadow chancellor, over the

extent of a windfall profits tax.

Utilities stocks were among the market's best performers last week and continued that trend yesterday.

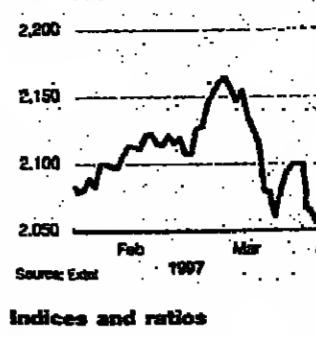
One utilities specialist commented that the Blair/Brown rift was behind the persistent support for the sectors.

Turnover yesterday reached

652m shares at 8pm with non-FTSE 100 stocks accounting for about 52 per cent of the total.

The value of customer business transacted in the market contracted last week, slipping below £2bn on two occasions - a clear signal that fund managers are reluctant to shift allocations so close to the general election.

FTSE All-Share Index



Source: Easi

1997

Equity shares traded
Turnover by volume (million). Excluding
bank, mutual business and derivatives turnover.



Source: Easi

1997

Indices and ratios

FTSE 100	4251.7	-19.0	FT 30	2813.3	-6.7
FTSE 250	4505.8	-28.0	FTSE Non-Fins p/c	18.06	18.15
FTSE 350	2037.4	-10.1	FTSE 100/Fun	4269.0	-4.0
FTSE All-Share	2070.0	-5.8	10 yr Gilt yield	7.59	7.72
FTSE All-Share yield	3.69	3.87	Long rate/gilt eq yield ratio	2.08	2.11

Best performing sectors

1 Electricity	1.5
2 Extractive Industries	-0.8
3 Gas Distribution	-0.8
4 Household Goods	-0.3
5 Utilities	-0.2

Worst performing sectors	-1.6
1 Financial Services	-1.2
2 Mineral Extraction	-1.0
3 Alcoholic Beverages	-1.0
4 Chemicals	-1.0
5 Breweries, Pubs & Rest.	-0.9

FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (LIFFE) £25 per full index point (APT)					
Open	Set price	Change	High	Low	Ext. vol.
Jun 4248.0	4270.0	-4241.0	12229	51082	
Sep 4287.0	4290.0	-4287.0	1	7855	

FTSE 250 INDEX FUTURES (LIFFE) £10 per full index point					
Open	Set price	Change	High	Low	Ext. vol.
Jun 4514.0	4514.0	-26.0	0	4833	
Sep 4514.0	4514.0	-26.0	0	4833	

EURO STYLE FTSE 100 INDEX OPTION (LIFFE) £10 per full index point					
Open	Set price	Change	High	Low	Ext. vol.
Apr 4100.0	4100.0	-4200.0	4450	4450	
May 4125.0	4125.0	-4125.0	4425	4425	
Sep 4125.0	4125.0	-4125.0	4425	4425	

EURO STYLE FTSE 100 INDEX OPTION (LIFFE) £10 per full index point					
Open	Set price	Change	High	Low	Ext. vol.
Apr 4100.0	4100.0	-4200.0	4450	4450	
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Sep 4125.0	4125.0	-4125.0	4425	4425	

EURO STYLE FTSE 100 INDEX OPTION (LIFFE) £10 per full index point					
Open	Set price	Change	High	Low	Ext. vol.

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NEW YORK STOCK EXCHANGE PRICES

CORINTHIA PALACE
HOTEL

When you stay with us
in **VALLETTA (Malta)**
stay in touch -
with a www.visitmalta.com



FINANCIAL TIMES

